

Algeria	2,500	Indonesia	1,500	Philippines	1,500
Argentina	2,500	Iran	1,500	Poland	1,500
Australia	2,500	Israel	1,500	Portugal	1,500
Bahrain	2,500	Italy	1,500	Romania	1,500
Belgium	2,500	Japan	1,500	Saudi Arabia	1,500
Canada	2,500	Jordan	1,500	Spain	1,500
Denmark	2,500	Korea	1,500	Sweden	1,500
Egypt	2,500	Malaysia	1,500	Switzerland	1,500
France	2,500	Norway	1,500	Taiwan	1,500
Germany	2,500	Qatar	1,500	Thailand	1,500
Greece	2,500	Russia	1,500	Turkey	1,500
Hong Kong	2,500	Singapore	1,500	UAE	1,500
Hungary	2,500	Sri Lanka	1,500	Yemen	1,500
India	2,500	Taiwan	1,500	Yugoslavia	1,500
Indonesia	2,500	Turkey	1,500		
Iran	2,500	UAE	1,500		
Israel	2,500	Yemen	1,500		
Italy	2,500	Yugoslavia	1,500		

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

EGYPT
Sectarian divisions
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Page 8

FT No. 31,155
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Wednesday May 23 1990

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World News

Canadian Government in disarray as minister quits

Canada's Progressive Conservative Government was thrown into disarray after a senior cabinet minister resigned amid growing doubts about the future of its divisive constitutional reform package. Mr Lucien Bouchard, leader of the Conservatives' Quebec caucus and a friend of Prime Minister Brian Mulroney, submitted his resignation as Environment Minister after a fierce over a provocative telegram of support he sent to a Quebec separatist rally. Page 26

Baltic leaders leave

Presidents of rebel Latvia and Estonia left Moscow empty-handed after a tense meeting with Soviet President Mikhail Gorbachev, as the Lithuanian parliament agreed concessions on the republic's independence drive. Page 2

Hungary rejects Pact

Jozsef Antall, Hungarian Prime Minister, declared his conservative government's hostility to the Warsaw Pact in a significant contribution to public opinion and the parliamentary opposition. Page 2

Soviet TV plan

Soviet Union is planning to broadcast western satellite television to its people when receiving equipment becomes available, said Mr Mikhail Gorbachev of the Soviet Radio and TV Council. Page 3

India funeral protest

Security forces kept their distance in Srinagar as 400,000 people shouting anti-Indian slogans joined the funeral procession for Mirwaiz Moulvi Farooq, the Moslem leader of Kashmir, who was assassinated on Monday. Page 6

Yemen merge

North and South Yemen merged into a single Republic of Yemen, fulfilling a Yemeni aspiration delayed by civil wars, tribal conflicts and ideological differences. Page 6

Taiwan plan rejected

China rejected plans by Taiwan's President Lee Teng-hui to open full relations, accusing him of setting impossible conditions and saying Beijing was "the sole, legitimate government representing all Chinese people". Page 6

Libya, Syria seek arms

Libya and Syria are trying to buy long-range Chinese missiles and Libya is developing a surface-to-surface missile, UK magazine Flight International quoted Israeli officials as saying. Page 6

US wooes China

President George Bush plans to renew China's most-favoured-nation trade status free of any conditions regarding improvement in human rights there, Washington Post said.

Australia TV move

Australia said it would limit foreign ownership of commercial television and radio stations to 20 per cent, worsening the financial plight of its three main commercial television networks.

Cyclone death toll

Death toll from a cyclone that ravaged India's southeast Andhra Pradesh state has risen to 962 with new deaths reported from isolated areas, officials in Hyderabad said.

Andean summit

Andean presidents from Ecuador, Venezuela and Bolivia arrived in Peru's spectacular Inca ruins of Machu Picchu for a summit meeting to discuss fears that changes in Eastern Europe will divert aid from Latin America.

1m strike in Greece

Trains stopped, banks closed and airports were in chaos as more than a million workers in Greece joined a 24-hour strike.

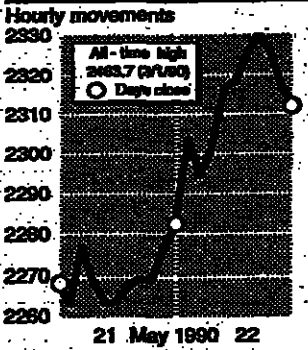
Business Summary

US suspects kickbacks on BNL-financed grain exports

An investigation by the US Government has uncovered evidence of unusual payments attached to US grain exports that were financed by the Atlanta, Georgia branch of Banca Nazionale del Lavoro (BNL), the Italian bank hit last year by a scandal over \$3bn of unauthorised letters of credit for Iraq. Page 26

MARKETS: After an early loss of over 100, the Nikkei average rebounded to close 173.35 to the good at its day's high of 2,311.3.

FT-SE 100 Index



31,938.30. In London, the FTSE 100 closed ahead 29.3 at 2,311.3. In Frankfurt, the DAX closed 2.08 higher at 1814.26. Back page, Section II

US is in danger of losing its lead, or of falling further behind, in several important technologies in fast expanding markets according to a study produced by the Commerce Department. Page 5

SCHERING, West German pharmaceuticals and chemicals company, announced that negotiations with Sandoz of Switzerland aimed at creating an important agricultural joint venture had been broken off. Page 27

FRANCE's trade deficit worsened last month to FF4.21bn (\$790m) after seasonal adjustment, the highest since last October. Page 3

MITSUBISHI, Japanese industrial and trading group, and Daimler-Benz of West Germany are to co-operate in building a car plant in the Soviet Union and in procuring parts in Japan and south-east Asia for Mercedes-Benz cars. Page 4

CS HOLDING, parent company for the group which includes Credit Suisse bank, reported a 1989 net profit of SF266m (\$268m). Page 2

SINGAPORE's once modest inflation rate has quickly become a double-digit economic growth. Page 8

DEERE & Company, world's largest maker of farm equipment, announced a 10 per cent rise in second-quarter net income as it continued to ride the recovery in the US agricultural industry. Page 30

BOND Brewing Holdings, subsidiary of Mr Alan Bond's troubled Bond Corporation, dropped a High Court damages action against a bank syndicate led by National Australia Bank in return for a further four months to repay debts of A\$880m (\$572m). Page 27

YAMAHA Motor, world's second largest motorcycle maker, boosted its pre-tax profits by 21.3 per cent to ¥7bn (\$45m) in the year to March, as sales of luxury goods rose and the yen depreciated. Page 33

FEDERALE Volksbegehren, industrial holding company which is part of South Africa's Sanlam stable, suffered a reversal of fortunes in the year to March, with pre-tax profit down 27 per cent to R202.3m (\$76.6m). Page 33

FROSTER & Gamble, leading US household products and personal care manufacturer, is in talks with potential partners to develop its business in eastern Europe and plans to set up an office in Moscow. Page 30

Middle East could plunge into war, says Mubarak

By Tony Walker in Cairo, Hugh Carnegie in Jerusalem and Lami Andoni in Amman

THE MIDDLE EAST was in danger of plunging into war over Jewish immigration and Israeli obstruction of peace efforts, President Hosni Mubarak of Egypt warned yesterday. In one of his strongest criticisms yet of Israel's leadership, Mr Mubarak said that if Soviet Jews were settled on Arab land it would inevitably lead to a conflagration. "The immigration issue threatens to blow up the peace march and put the whole region on the verge of a new, bloody confrontation."

The Egyptian leader was speaking two days after an Israeli gunman killed seven Palestinian workers, sparking some of the worst rioting in the occupied territories since the beginning of the uprising, the intifada, against occupation in December 1987. The wave of violent Arab protest in Israel subsided yesterday. The West Bank, where much of the population was under curfew, was also subdued. But three Gazans were reported to have been killed and more than 30 wounded during the day, bringing to 14 the death toll since Sunday among Palestinians in the West Bank and Gaza. One Jew was stabbed to death on Monday in Jerusalem in an apparent revenge killing.

In Jordan at least two people were killed in refugee camps during clashes between Palestinians and police. Violence also erupted at Wahdat camp in Amman when protesters attacked the police station, security officials said. Mr Yasser Arafat, leader of the Palestine Liberation Organisation, ordered the PLO ambassador and representative in Jordan to try to calm the refugee camps, especially at Baqa, north of Amman, where police fought protesters for much of the day. Israeli Government officials said they regretted Mr Mubarak's statement, which they said did not contribute to peace in the region. They added that the danger of war lay in the refusal of Arab nations to end their state of war with Israel.

The Egyptian leader had been addressing a Socialist International gathering in Cairo, attended by Mr Shimon Peres, leader of Israel's Labour party. • Lionel Barber adds: The Bush Administration, whose Middle East policy looks under increasing strain, yesterday faced the delicate task of deciding whether to grant entry to Mr Arafat so that he could address the UN in New York. Mr Arafat, seeking to attend an emergency debate at the UN Security Council on the latest violence in Israeli-occupied territories, has made a request for entry in a letter to Mr Javier Perez de Cuellar, UN Secretary General. Israel's uneasy, Page 6

Nato defence ministers agree to thorough review of European defence strategies Warsaw Pact 'no longer a threat'

By David White in Brussels

NATO's defence ministers yesterday declared that there was no longer a military threat from the Warsaw Pact and agreed to a thorough review of the alliance's strategies. It was the first time that Nato ministers had made such a definitive statement on the diminished military threat from eastern Europe since last year's upheaval in the region.

Gen Vigleik Skid, chairman of Nato's military committee and its most senior military official, stated categorically: "The threat from a united Warsaw Pact no longer exists."

But ministers in the alliance's defence planning committee, meeting in Brussels, issued a warning over the continued armed strength of the Soviet Union. They discussed ways of involving France in the strategy re-think. France is a member neither of the committee nor of the alliance's integrated command structure. French collaboration on strategy would break new ground, since it withdrew from the alliance's military structure in 1966.

Mr Gerhard Stoltenberg, the West German Defence Minister, said the review would aim to influence the formulation of national defence plans. Delegates said the studies would not be completed by the Nato summit in London on July 5 and 6, which is due to update the broad political strategy of the alliance.

The military review implies a redefinition of the fundamental Nato concept of "forward defence" and "flexible response". The allies are intent on maintaining the basis of these concepts, with a mix of conventional and nuclear forces and a continued US presence in Europe.

A senior member of the US delegation said the review was likely to include an interim study and a longer term assessment of the changes needed after a conventional arms reduction treaty and Soviet withdrawal from eastern Europe. The US wanted France to be involved in both studies, he said.

The review coincides with work on the future role of nuclear weapons, being carried out by a high-level group of senior officials in conjunction with Gen John Galvin, Nato's Supreme Commander in Europe.

This work has been given a fresh focus by President Bush's recent proposal to drop plans for replacing short-range nuclear missiles and artillery shells. The summit is expected to decide on the broad terms of Nato policy with respect to the US-Soviet negotiations on short-range nuclear forces which are expected to start next year.

The radical shift in Nato's nuclear policies was boosted yesterday when the Bonn Government indicated that it was downgrading the importance of nuclear weapons.

Mr Volker Rühne, general secretary of Chancellor Helmut Kohl's Christian Democratic Union, said in Bonn that nuclear weapons would only be necessary in Europe, in France, to deter the Soviet Union from using nuclear forces. Shevardnadze and Genscher in talks, Page 2

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France and EC agree deal on Renault aid

By David Buchanan in Brussels and William Dawkins in Paris

FRANCE and the European Commission yesterday struck a deal on one of the most sensitive EC state aid cases of recent years by agreeing that publicly-controlled Renault should repay or start paying interest on FF4.21bn (\$790m) of state aid it had received since last October. Page 3

MITSUBISHI, Japanese industrial and trading group, and Daimler-Benz of West Germany are to co-operate in building a car plant in the Soviet Union and in procuring parts in Japan and south-east Asia for Mercedes-Benz cars. Page 4

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Washington calls on Japan to speed up financial deregulation

By Stefan Wagstyl in Tokyo

THE US yesterday warned Japan to accelerate the pace of its financial deregulation or risk running into "a serious political conflict". Speaking in Tokyo after two days of inconclusive bilateral talks, Mr David Mulford, the US Treasury undersecretary for international affairs, did not try to hide his frustration at failing to persuade Japanese officials to make enough specific promises to speed liberalisation.

He said that the Treasury was preparing a report on whether Japan treated foreign financial companies in Tokyo in the same way as Japanese companies. The so-called "national treatment" study was due to be published in November. It is to be published today, warned Mr Mulford, "it would not be possible for the US Treasury to give a positive report on the Japanese market."

Mr Makoto Utsumi, Mr Mulford's opposite number at the Japanese Ministry of Finance, tried to play down the extent of the disagreement, saying that the two sides differed only on the speed of change, not its direction.

Mr Mulford's comments are the clearest sign so far that after a two-year lull, Washington intends to get tough with Japan over its financial deregulation. The Administration is under intense pressure from Congress to act following complaints about the ease with which Japanese financial companies have expanded in the US.

A bill now before Congress would give the Administration powers to retaliate against Japanese financial companies in the US if American companies were found to be suffering discrimination. Mr Mulford's remarks yesterday indicate that the US wants Japan to act as soon as possible - and certainly before the "national treatment" report is completed. In November and presented to Congress.

The thrust of Mr Mulford's attack was directed at Japan's failure to give explicit undertakings about the timing of further deregulation of interest rates. Since 1984, Japan has successfully liberalised interest rates to the point that some 60 per cent of leading Japanese banks deposits are from deregulated sources. But US banks say this is not enough - the remaining 40 per cent of deposits, which are still regulated, supply Japanese banks with an unduly cheap source of funds.

Mr Mulford said that in this week's talks the US had asked Japan to complete the deregulation of interest rates on all deposits within a year. But the Japanese side refused to commit itself.

Mr Utsumi said, however, that officials were working on a timetable for further liberalisation, but it was not ready. Interest rate deregulation is a thorny political issue because financial institutions, including banks, the post office and agricultural credit unions cannot agree on how it should proceed.

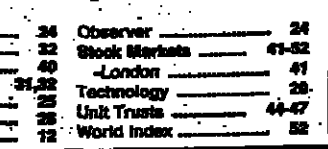
The Administration would welcome a depreciation of the dollar against the yen which might occur as a result of a fall in oil prices. Continued on Page 26

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A whole-hearted commitment to the manufacturing ethos

Hervé de Carnoy (left), president of Acco-Union, the Belgian group, believes that Europe will stand or fall by its ability to excel in industry. An emotional investment is necessary, he says. Page 12



MARKETS

STERLING		DOLLAR		STOCK INDICES	
New York close	\$1.8905 (1.8885)	New York close	DM1.5705 (1.5685)	FT-SE 100	2,311.3 (+29.3)
London	\$1.8915 (1.8891)	London	FF4.8220 (5.606)	FT Ordinary	1,829.5 (+18.7)
	DM2.2225 (2.2125)		SF1.4178 (1.4225)	FT All-Share	1,327.50 (+1.3%)
	FF4.5060 (4.4775)		Y151.46 (153.72)	New York close	DJ Ind. Av.
	SP2.4000 (2.4050)		DM1.6890 (1.6835)		2,844.17 (-0.51)
	Y256.25 (259.5)		FF4.8200 (5.6050)		S&P Comp
	£ Index 88.9 (88.7)		SF1.4185 (1.4225)		357.05 (-0.95)
	GOLD		Y151.55 (153.50)		Tokyo Nikkei
New York Comex Jun	\$376.6 (374.1)		\$ Index (67.3)		13,938.30 (+173.25)
London	\$374.75 (373.25)		Tokyo close		Y152.40
IN SEA OIL (Argus)			US closing rates		Fed Funds 6.25% (8.2)
Brent 15-day Jul	\$17.35 (17.45)		3-mo Treasury Bill		yield: 7.83% (7.57%)
Chief price changes			Long Bond		101.13 (100.8)
yesterday: Page 27			yield: 8.612% (8.67%)		15-1433

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EUROPEAN NEWS

Soviet energy exports face prospect of sharp decline

By Steven Butler

SOVIET energy exports look set to decline, possibly sharply, in the next decade in the face of steeply rising costs, according to a Soviet energy expert yesterday at a Financial Times conference on European Petroleum and Gas in Amsterdam.

Dr Eugene Khartakov, chief of World Energy Analysis and Forecasting Group at the Ministry of Foreign Affairs, said in a joint paper with Professor Alexander Arbatov of the Soviet Academy of Sciences that government calculations showed the cost of oil production rose by 150 per cent over the past decade.

The increase caused energy investment to take 48 per cent of total industrial investment in 1987 and 1988. At the same time, the economic efficiency of crude oil exports, measured as a ratio of export prices to production and delivery costs, had dropped by 75 per cent, from 7.1 to 1.8.

Despite these unfavourable economic trends, however, Soviet dependence on hard currency from energy exports and inertia in the present system could prevent a sharp decline in exports, which under a worst-case scenario could fall by 24 per cent in ten years. A middle scenario envisages more than a 10 per cent decline in energy exports in the next

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CONFERENCE

EUROPEAN PETROLEUM AND GAS

decade, but this could be slowed by a rapid shift to hard currency trading with Eastern Europe.

Others at the conference spoke of the pressures that higher environmental standards would place on Europe's energy industry in the next decade. Mr Humphrey Harrison, an independent industry analyst, said that large amounts of capital would be required by oil and gas companies in the coming years, but these funds could prove increasingly difficult to raise because of the uncertainties of future environmental regulations. This would tend to favour large, well-capitalised companies over smaller companies.

Mr Harrison also said that European oil and gas companies were likely to do better

than the US companies that have traditionally dominated the industry. This is because of the boost from the single European market and the co-operative relationship European companies enjoy with Brussels.

"It is probably not unfair to say that whereas the European companies are being regulated, their US counterparts are being paralysed," he said.

These remarks were echoed by Mr Ronald Grisard, chairman of Avia International, an oil group comprised of independent oil marketers and distributors in Europe. Mr Grisard warned that tightening standards would require capital investment several times greater than Avia members' share capital. This created doubts about the viability of some members who, he said, as middle-sized companies, provided a vital element of competition in the European market.

Mr Laurens Jan Brinkhorst, director general for the environment, civil protection and nuclear safety at the European Commission, called for action to limit emissions of greenhouse gas, particularly carbon dioxide from coal, oil, and gas burning. This would tend to favour natural gas consumption, which produces relatively less carbon dioxide.

Moscow to allow western satellite TV

By Raymond Snoddy in Luxembourg

THE SOVIET UNION is planning to broadcast western satellite television to its people when satellite receiving equipment becomes available.

Mr Mikhail Nenachev, chairman of the Soviet Radio and TV Council of Ministers, gave the latest example of glasnost at a media conference in Luxembourg yesterday.

To begin with, such channels will be available only to businesses, universities and embassies because of a shortage of equipment. The Soviet Union will only have 1,000 receivers this year.

"Politically we are ready, technically we are not," said Mr Nenachev, who said the Soviet Union was still considering which American or European channels to choose. The Soviet minister promised, however, that western satellite television channels would be available direct to the people within the next five years. The Soviet Union would also be expanding its television system from two channels to five and would be looking for joint ventures, exchanges of programmes and co-production deals with western broadcasters.

An Irish foot on Europe's ground

Tim Dickson visits a place for improving links with the continent

THE IRISH in Belgium proudly regard it as their *pied-à-terre* on the continent. But the Irish Institute for European Affairs at Louvain, near Brussels, is more than an occasional residence. It is a model for any peripheral (or even not so peripheral) European Community state anxious to increase its citizens' awareness and appreciation of the opportunities of the single market.

Set up in 1984 when Franciscan friars offered the beautiful early 17th century Irish College as a centre for secular development, the institute offers Irish people of all creeds and classes the chance to improve their understanding of mainstream European economic, social and cultural ideas.

In any typical week up to 100 students, businessmen and civil servants attend courses on everything from export marketing and regional development policy to European economic and monetary union. But in the narrower Irish context it also provides a cheering example of how co-operation between Northern Ireland and the Republic of Ireland is not only possible but constructive.

"It should certainly not be seen as an initiative of the South for the South," says Mr Malachy Vailley, the energetic

European Diary



Ireland

and committed director of the institute who himself hails from Belfast. "We have close links with, and run programmes for all nine universities in both parts of Ireland, and we deal with both (Northern Ireland's) Industrial Development Board (IDB) and (the Republic's) Industrial Development Association (IDA)."

Modest but much needed financial support (£20,000 each year) is provided by the Irish Government and the Northern Ireland Office. Appropriately enough Ireland's traditional links with continental Europe are colourfully reflected in the history of the college itself. Founded in 1607 (though not completed until 1617 with the support of Philip III, King of Spain), it

originally housed the exiled Earl of Ulster.

During the 17th century many important literary works flowed from the college press - including the *Annals of the Four Masters*, a complete history of Ireland from the earliest recorded beginnings, and the first Irish dictionaries.

Notwithstanding consistently close links with the University of Louvain (which today has around 25,000 students), the college became underused in the years after the Second World War until the idea for the institute bore fruit six years ago.

Its success today - "We now break even on current account," says Mr Vailley - has been hard earned and according to Mr Marcus McNamara, an EC official and one of the founder members of the project, owes much to the strong and mostly silent support of a number of prominent Irishmen in the early days, including former EC Commissioner Peter Sutherland, and present and former Prime Ministers Mr Charles Haughey and Dr Garret FitzGerald.

Activities at the institute range from the wholly academic to the most practical. One of the most ambitious and successful courses is a 38-week graduate programme during which individual participants carry out a test marketing project in Benelux for their Irish company sponsors. The Bank of Ireland uses the institute as an introduction for its managers to developments in the single market, while a regular training programme for young people in the Irish hotel industry is another popular facility.

Mr Vailley and his staff have deliberately avoided building up a large academic faculty, and instead use the expertise of the nearby university and the extensive network of officials in the Community institutions in Brussels. He emphasises that the aim has never been to compete with other business training establishments, rather to complement what they are already doing by "adding on the European dimension".

On North/South issues in Ireland, he says: "It has become painfully obvious from our programmes and from talking to people on the ground that there are many areas where the two parts of the country should co-operate within Europe. It is a pleasing side of what we do that we can help contribute to a better understanding of what is happening in Ireland but that is the limit of our ambition."

French trade deficit plunges in April

By George Graham in Paris

FRANCE'S trade deficit plunged last month to FF4.31bn (50.45bn) after seasonal adjustments, the worst figure since last October and a return to the average level of deficit experienced in the last nine months of 1989.

While the deficit was worse than stock market forecasters had predicted, and much worse than March's figure of FF1.0bn, the deterioration was half expected and corrected the unusually favourable picture presented in the first three months of the year.

Indeed, the state economics institute had already warned that the first quarter figures had been affected by the fall in oil and non-ferrous metal prices, as well as by unusually high grain exports and by the strikes at British Aerospace, which distorted figures for the Airbus passenger aircraft consortium.

April saw the export of six Airbus passenger aircraft worth a total of FF1.95bn, but the effects of the strike are expected to continue to affect the trade figures. Whereas before, imports of wings from British Aerospace stopped while exports of completed Airbuses continued, now the imports of parts have resumed while there are only a few finished aircraft to deliver.

Many economists still believe that France's trading performance has reached a real turning point, even if monthly trade deficits are likely for the rest of the year to return to the FF3.5bn to FF3.6bn range, rather than the first quarter's average of less than FF1bn.

Jibes send Italy's team scuttling for cover

By John Wyles in Rome

ANY prize for the commercial idea most likely to fail in Italy this year would undoubtedly go to some doughty citizens of Udine who are marketing a T-shirt proclaiming the message: "It's only a game."

Try telling that to the Italian national soccer team. The team is preparing for the World Cup behind closed doors near Florence this week because of the hysterical hatred to which some players have been subjected by 4,000 *Florentine* football fans.

When accompanied to the stadium of national heroes then vilified, the *Azzurri* (Blues) have been scolded by the angry and frustrated *ultras* which have been seething in the Tuscan capital since *Italia*'s local team lost to Juventus of Turin in the first leg of a fairly violent UEFA cup final nearly three weeks ago. Nothing was salvaged by a goalless draw in the second leg.

Nevertheless, time and loud mineral water might eventually have induced the reflection in Florence that soccer, if more than a game, should not be war by other means, had the town club not then sold its best and most charismatic player, Roberto Baggio, to Juventus last week, reportedly for £1.6bn (\$2.72bn).

So the four, now five with Baggio, Juventus players, together with the rest of the national squad, have had to bear the brunt of *Tucchi*'s laying waste of Florence.

Some 2,500 spectators so enjoyed the barracking and hurling of insults during last Saturday's training session at Coverciano that their numbers swelled to 4,000 on Sunday. What the *Medias* were to poison, so the *Florentine* football fan is to invective. Women and small children, to say nothing of the players, were terrorised by chants of "Brazil, Brazil" and strong men winced when the air was torn around with cries of "Liverpool, Liverpool" and, even worse, "Fools, you'll lose the first round."

This was too much for the national team manager who decided that the tranquillity of his players could only be restored by keeping them out of contact with their fans. If they walk away with the World Cup trophy on July 8, they will be heroes. Except perhaps, Roberto Baggio in Florence.

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WORLD TRADE NEWS

Japan 'working to December deadline on Uruguay Round'

By Robert Thomson in Tokyo

JAPAN attempted yesterday to end confusion over whether Tokyo would like an extension to the current Uruguay Round of GATT negotiations, which are scheduled to finish at the end of this year.

Mr Taro Nakayama, the Foreign Minister, had said that the "conclusion of the talks may not be reached until next year", though a Foreign Ministry spokesman emphasised the minister did not mean to imply that Japan was seeking an extension.

"We are doing our utmost to make these negotiations successful by the end of the year. The minister mentioned that the nature of the problem is so

difficult that some people are concerned about whether it can be completed by the end of this year," the spokesman said. Meanwhile, officials at the Ministry of International Trade and Industry (MITI) said Japan was definitely working to a December deadline, and it presumed that participating countries would reach agreement in time.

"Everyone is trying to complete their work, and no one is thinking any further than December. There may be some work to be done in January and February, but we expect the decisions will be made in December," a MITI official said.

Third World exporters reject US textiles plan

THIRD WORLD exporters "unequivocally" reject a US proposal to introduce a system of global quotas for world trade in textiles and clothing, Mr Hassan Kartadjoemena, chairman of the International Textiles and Clothing Bureau (ITCB), said yesterday.

The ITCB represents 23 developing countries, including China and all main textiles and clothing exporters. Mr Kartadjoemena said in Hong Kong that the US proposal was an unacceptable basis for current GATT talks.

The council intends to finalise an alternative plan for dismantling the Multi-Fibre Arrangement (MFA) currently governing textiles trade. Developing countries hope to table this in the group negotiating

on textiles at its next meeting in Geneva on June 12. Textiles trade is one of the most sensitive issues in GATT's Uruguay Round. Developing countries have linked support for the liberalisation sought by industrial nations in areas such as services and intellectual property rights to agreement on phasing out the MFA.

The US, backed by Canada, has proposed the import quotas be replaced by global quotas. Last week, the US tried to win wider support by modifying its plan to guarantee continued minimum quotas for exporters at present holding MFA quotas. Mr Kartadjoemena's rebuttal follows the EC Commission's dismissal of the US plan as a step backwards.

Japan snubs US demand for targets on spending

JAPAN will not agree to US demands to set specific GNP targets for public works spending, Mr Ryutaro Hashimoto, Japan's Finance Minister, said yesterday. Robert Thomson reports from Tokyo. He regretted the issue remained contentious despite resolution of most bilateral trade disputes.

Japan has indicated public investment will be raised about 50 per cent over the next 10 years, but has not met Washington's earlier demand for public investment to reach 10 per cent of GNP over the next three to five years — a big rise from last year's figure of just under 7 per cent.

Trade officials from both countries are due to meet in Hawaii today for informal talks under the Structural Impediments Initiative (SII). The US is expected to demand clearer goals for public works spending for the final SII report, scheduled for July.

Mr Hashimoto said yesterday that the US had accepted a more general promise of spending increases in April's interim SII report, and expressed disappointment that the GNP target has resurfaced in recent days.

He warned that aggressive US demands could hurt the relationship between Mr Toshiki Kaifu, Japan's Prime Minister, and President Bush, who have overseen the settlement of trade disputes in recent months.

Meanwhile, Japan is expected to make a formal proposal at the Hawaii meeting for follow-up talks to the SII. The proposal will apparently be for annual vice-ministerial meetings to review SII progress, though the possibility of allowing EC officials to join the follow-up meetings has also been discussed.

Lid comes off container market

S Koreans face oversupply and competition, writes John Ridding

SOUTH Korea's container manufacturers, which have dominated the world industry since the late 1980s, may be forgiven an uncomfortable feeling of déjà vu.

The industry cycle and comparative advantages which propelled them to a position where they now make more than half the world's containers would appear to be shifting in favour of a new group of manufacturers from South East Asia.

For Hyundai, Jindo and the other Korean manufacturers, the challenge is whether and for how long they can avoid surrendering market share to regional rivals as Japan was forced to do, to Korea's benefit, in the late 1980s.

The most immediate concern facing the Korean manufacturers is the shifting balance between container demand and supply.

Over the past three years, the strength of container demand from the world's shipping and leasing companies — resulting from increased international trade and the trend towards containerisation — has far outstripped existing capacity.

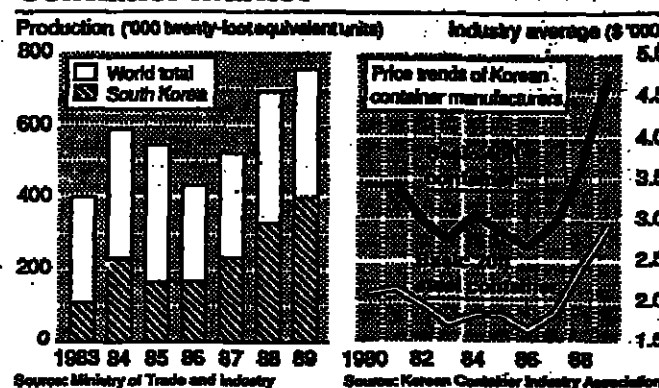
But the prospect of oversupply looms. According to Hyundai Precision Industries, the world's largest container manufacturer, the ratio of steel container production capacity to demand will this year move from 89 per cent to almost 120 per cent.

Prices, which for a basic 20ft steel container have risen sharply from \$1,850 in 1987 to about \$3,000 last year have peaked and are starting to decline.

"We are at a turning point from a seller's market to a buyer's market," says Mr Soo Sam Chae, senior vice-president of Hyundai Precision. "Naturally we are seeing downward pressure on prices."

Attracted by the strength of

Container market



Source: Ministry of Trade and Industry

Source: Korean Container Industry Association

demand and the impressive returns achieved by the Korean, Japanese and Taiwanese producers, new facilities have mushroomed from Thailand to Malaysia and Indonesia. China, too, has announced plans to increase capacity.

According to the publication Container Industry, at least 14, and possibly 17 new container factories are under construction or are being planned in the region. New capacity from these operations is expected to reach 200,000 units (twenty-foot equivalent units) by the end of 1991, compared with total world production in 1989 of about 750,000 units. Many of the new facilities involve investments by leasing and shipping companies.

Wages in Malaysia, Thailand and Indonesia, are often four times lower. In addition, the rapid growth of these economies, in particular in exports, provides a strong incentive to container customers.

That this is so reflects an important peculiarity in the container industry. Shipping companies need the containers where the trade is happening. If exports are sluggish in a country, the demand for new containers at its ports is reduced. The cost of shipping

are produced locally, a significant advantage given that raw materials account for about 70 per cent of production costs.

The quality of ports and roads is also higher in Korea. At the same time, the volume of production achieved by the five Korean container manufacturers brings significant economies of scale. "We can buy steel in the exact sizes from the local steel industry," says Mr Kim, "while the South East Asian manufacturers have to buy regular-sized plate which involves a lot of scrap and wastage."

Better infrastructure, economies of scale and the higher productivity of the Korean labour force combine to erode the price advantage of the newcomers. In addition, the Korean products are of higher quality.

Everyone has been disappointed with the new manufacturers because of the poor quality control and level of workmanship, says a manager at one of the world's largest container leasing companies. "We placed orders in Thailand because it was about 10 per cent cheaper, but they couldn't deliver on time."

"We are not too concerned at the moment," says the sales director of one of the Korean companies. "I think we have at least five years before we lose any significant market share to South East Asia."

Meanwhile, the challenge for the Korean companies is to restructure their industry towards more sophisticated, higher value added containers.

About half Jindo's annual sales are now of refrigerated, open-top, covered-loading, and other special containers. Hyundai Precision is in no hurry. "We have four to five more years of good steel container production, then we will concentrate more on special containers," says Mr Chae.

The ECED was currently off medium-term cover for Albania, Bulgaria, Poland, Romania and Yugoslavia. It is reviewing the position of the last three countries, although it could make no promises that cover would be restored.

Other agencies such as West Germany's Hermes had restored cover for Poland but they were not required to speculate on commercial basis and could not act as insurers of last resort, he said.

Limited ECED cover is available for Hungary, but this was under review because of its heavy indebtedness.

"Reasonable amounts" were available for Czechoslovakia, East Germany and the Soviet Union.

Hunslet Holdings, the railway manufacturing subsidiary of British Telford, is negotiating an acquisition in Czechoslovakia, its chief executive, Mr Edward Duke, told the conference.

Mr Duke declined to detail the proposed acquisition. Hunslet last year became the first Western engineering company to make an acquisition in Hungary when it took over the Ganz concern.

Ganz-Hunslet has now teamed up with the Budapest transport authority BKV to try to sell trams to Leeds and Sheffield.

NZ-Soviet deal

Moscow has fallen behind on payments in a \$100m (699.17m) butter deal, a New Zealand Dairy Board spokesman has said, Renter reports from Wellington. "But they have assured us the payments are coming through and we accept those assurances."

The board made the deal for 70,000 tonnes of butter in March with Prodnor, one of the world's biggest commodity importers. He could not say how much had been paid for or how far payments lagged.

The present FSO Polonez range is based on the old Fiat 125.

The 1.3-litre Daihatsu Charade. All the parts were to be imported from Japan.

Daihatsu appears to have been beaten by Fiat of Italy in the competition to provide the technology for a new range of cars to be produced by FSO. In February, FSO and Fiat jointly announced they had agreed to conduct a feasibility study into producing a Fiat Tipo-type hatchback at FSO's Warsaw plant. A final agreement was expected to be signed in July or August.

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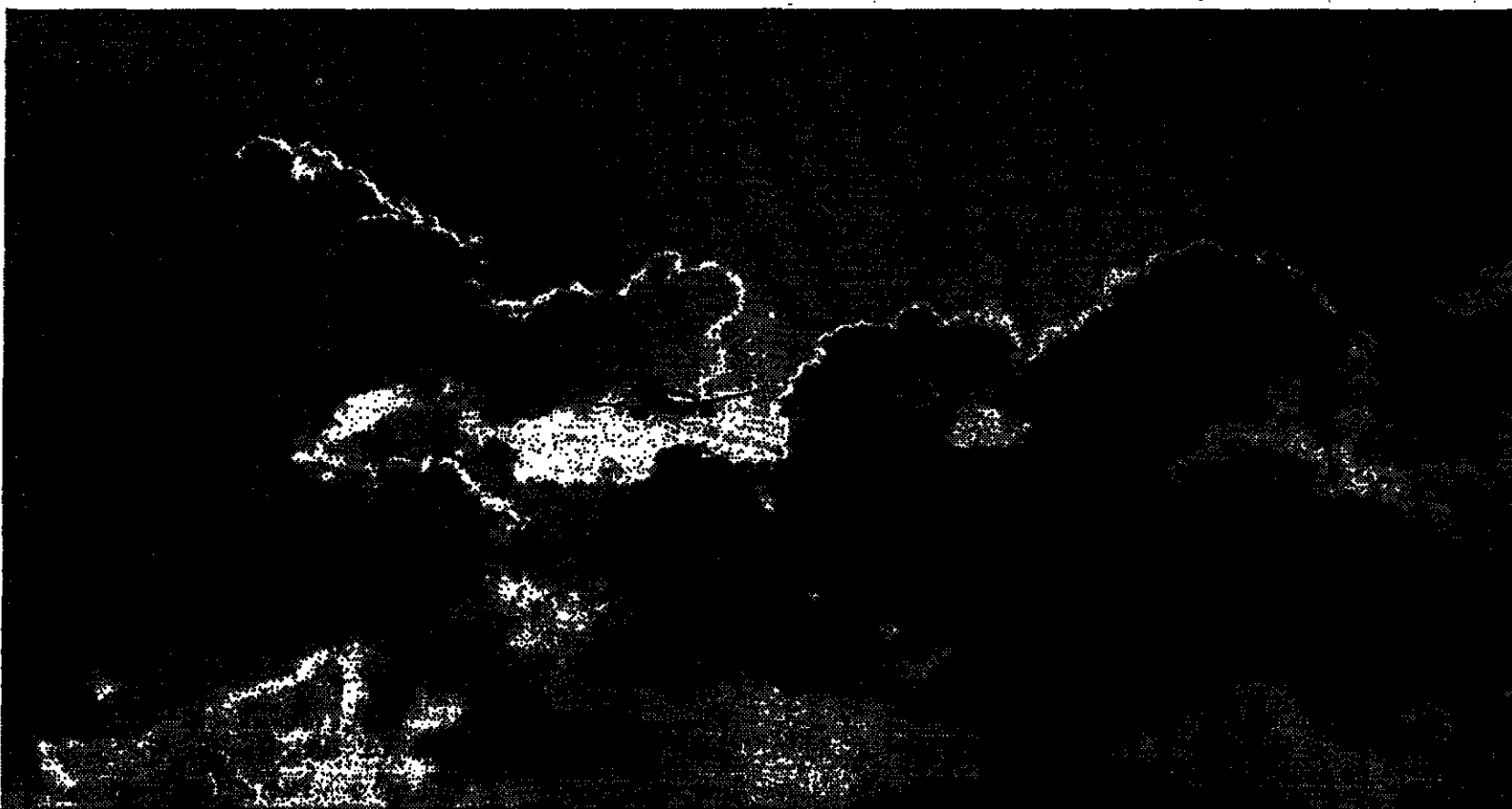
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AMERICAN NEWS

Bush backed on renewal of trade ties with China

By Lionel Barber in Washington

PRESIDENT George Bush, who is expected this week to renew Most-Favoured-Nation (MFN) trade benefits for China, yesterday picked up strong support from congressional Republican leaders.

Republican backing - complicated with divisions among the Democratic majority in Congress - means Mr Bush is again on the brink of a significant victory over a potentially controversial foreign policy. Early predictions suggested China's failure to produce concessions on human rights could make it difficult for Mr Bush to muster support for extending MFN - which grants the lowest available tariffs to Chinese goods and has allowed China to become America's 10th largest trading partner since 1980.

Last week, Senator George Mitchell, Democratic majority leader, denounced Mr Bush's policy toward China as a "failure that is clear and complete". Yesterday he said the Bush Administration's actions were "eroding the seeds of disaster with respect to the next generation of leaders in China".

Congress would need a two-thirds majority in both houses to override Mr Bush's MFN recommendation - a difficult

task for opponents.

Mr Bush, ever patient, has defused his critics by hinting he is ready to link MFN to improvements in human rights in China - even though these conditions may prove more rhetorical than substantive, as one official admitted.

Vigorous lobbying by US business, which has about \$4bn direct investment in China, has helped Mr Bush's case. The British embassy has also weighed in, arguing that MFN is vital to Hong Kong, the main entrepôt for US-China trade, which reached \$15bn last year.

Yet, as on other issues, Mr Bush has benefited from divisions among Democrats. Despite Senator Mitchell's charge, House Democrats, notably Mr Tom Foley, the Speaker, have failed to follow suit. Mr Stephen Solarz of New York, an influential Asia specialist, is lying low, knowing he needs Administration support for his efforts to reshape Cambodia policy. Ms Nancy Pelosi, the California who led the struggle to protect Chinese students' visa permits in the US, has said she will support MFN extension tied to various economic sanctions and improvements in human rights.

Technology leads may slip away from US

By Peter Riddell, US Editor, in Washington

THE US risks losing its lead in several important technologies in fast expanding markets, according to a study produced by the Commerce Department.

The report focuses on 12 emerging technologies with sales expected to reach \$500m by the end of the century.

These include advanced materials which are high temperature and corrosion resistant, advanced semiconductor devices, high-performance computing, flexible computer integrated manufacturing and biotechnology.

At present, the US is ahead in six of the 12 technologies compared with Japan and nine compared with Europe. The US is behind in five sectors compared with Japan and one compared with Europe.

However, in terms of the trend of comparative advantage, the US is gaining ground in none of these areas compared with Japan holding its own in only two (artificial intelligence and flexible computer-integrated manufacturing) and losing in 10.

The prospects are better in relation to Europe, where the US is gaining in three areas (artificial intelligence, biotechnology and high-performance computing), holding its own in six and losing in three.

The one sector where the US is already behind compared with both Japan and Europe is digital imaging technology.

Looking ahead, this sector and medical devices and diagnostics are where the US is losing ground compared with both its competitors.

By contrast, the US is consistently ahead or holding its own in artificial intelligence.

The report concludes that "lately, US industry has been unsuccessful in capturing the majority of benefits from emerging technologies; at the same time, US trading partners have demonstrated substantial economic growth through the marketing of products based on US-developed technologies."

The conclusions tie in with separate analyses of the US by the five agencies of technology which are vital for defence programmes. Of 30 such technologies Japan holds a significant lead in seven.

The Commerce Department reviews a number of families of technologies to improve competitiveness including lowering the cost of research and development by a permanent tax credit, improving engineering training and education, integrating research and development with design and manufacturing, reforming the product liability system, and removing barriers to joint ventures.

"Emerging Technologies, A Survey of Technical and Economic Opportunities, Technology Administration, Department of Commerce."

Election board to review Dominican dead heat poll

By Canute James in Kingston

THE Central Elections Board in the Dominican Republic is reviewing the results of last week's presidential election after a first-count showed two leading candidates in a dead heat.

The review was also prompted by allegations from Mr Juan Bosch, the candidate of the Dominican Liberation Party, that fraudulent methods had been used by the Reformist Social Christian Party of Mr Joaquín Balaguer, the incumbent President.

With 95 per cent of the votes counted before the review began, Mr Balaguer led Mr Bosch by just over 15,000 votes.

The registered electorate is about 3m.

Election Board officials say an announcement of the result will be made tomorrow or Friday. Opinion polls before the election gave the 80-year-old Mr Bosch, an avowed Marxist who campaigned on a platform of moderation, a significant lead over the conservative Mr Balaguer, aged 63.

The eventual winner is not expected to have a significant majority. Some Dominican business leaders said yesterday that this could lead to outbreaks of civil disorder and violence over the next few months.

Barco calls for people's army

COLUMBIA'S President Virgilio Barco has called on the country's 30m people to form "an unbeatable army" to fight a wave of violence which officials blame on drug barons trying to sabotage Sunday's presidential elections reports Reuters.

President Barco also announced that he would not attend a five-nation Andean summit that began in Peru on Tuesday after a senator was shot dead in the latest of a series of attacks.

He called on Colombians to show solidarity with security forces "because what is at stake is the future of our families, of our principles, of our rights and of our democracy. Let the violent ones be up against an unbeatable army of 30m Colombians."

Eight car bombs have exploded in the last two months, killing 60 people and injuring hundreds, and more than 50 policemen have been

shot dead in attacks in Medellín. Three presidential candidates have been killed in nine months.

Members of Mr Barco's family had a narrow escape on Monday when a bomb whose fuse had been lit failed to explode at a Bogotá school attended by two of the president's granddaughters, police said. Previous reports had said that a bodyguard stamped out the fuse just in time.

The murder of Senator Federico Estrada Vélez, an ally of ruling Liberal Party presidential candidate Mr Cesar Gaviria, caused shock and outrage in Colombia.

Assassins in a car and riding a motorcycle fired into Mr Estrada Vélez's car when he stopped at a traffic light in Medellín on Monday. A newspaper said several types of firearms were used, including a sawn-off shotgun and one which fired dum-dum bullets, which explode on impact.

Court agreement conceals CIA payments to Noriega

By Henry Hapman in Miami

US Government prosecutors have avoided disclosing how much money the Central Intelligence Agency paid General Manuel Antonio Noriega by agreeing that the Government will pay his legal fees in his trial on drug trafficking charges.

The tentative agreement was announced yesterday in the Miami Federal District Court after a closed-door meeting between lawyers for both sides and Judge William Hoeweler.

Defence lawyers had earlier asked

Judge Hoeweler either to force the Government to unfreeze some of the assets of the former Panamanian leader so that they could be paid, or release them from the case.

The Government has frozen at least 27 bank accounts in various countries, arguing that the money is profit from drug trafficking and thus forfeit. Gen Noriega claims the money came from intelligence agencies.

The Government apparently decided that paying the bills was better than having to disclose details of

Gen Noriega's financial arrangements with the CIA. Judge Hoeweler had ordered the Government to provide that information in time for yesterday's hearing.

The agreement - if approved - means the Government will be paying lawyers' fees that could run to more than \$300 per hour for each of Gen Noriega's team of attorneys.

There are also bills for translators of thousands of documents, numerous investigators and international travel, including trips to Cuba to discuss Gen

Noriega's defence with President Fidel Castro.

The agreement effectively turns the general's legal team into public defenders. Most court-appointed attorneys are paid between \$40 and \$60 per hour and receive about \$1,000 to pay investigators.

But all sides are agreed that the Noriega defence bill will be well over \$1m.

Details of the fee agreement are to be settled in Judge Hoeweler's court tomorrow and will need further

approval from the Federal Circuit Court. Gen Noriega has agreed that he will reimburse the Government if he regains control of his assets.

The agreement left some in the courtroom bemused. Mr Richard Sharpstein, a lawyer for one of Gen Noriega's co-defendants who is seeking a separate trial for his client, told the judge he thinks of the case as "Starship Noriega".

"We've gone to several worlds now, and we're still not back here," Mr Sharpstein said.

Chile President defends human rights pledge

By Leslie Crawford in Santiago

PRESIDENT Patricio Aylwin of Chile delivered an impassioned defence of his decision to set up a national human rights commission, during his first state of the nation speech on Monday.

The President has just completed two months in office, and is under fire from right-wing opponents for conducting a which hunt against Chile's former military rulers.

Mr Aylwin has also been criticised for his government's apparent inaction in the face of a spate of terrorist attacks against members of the Armed Forces.

Mr Aylwin was categorical in his condemnation of violence, but he said the only way to prevent radical groups from

taking justice in their own hands, was by establishing the truth concerning the human rights abuses committed under the former regime.

The president used his three-hour speech before a joint session of parliament to deliver a damning indictment of General Augusto Pinochet's 16-year rule, but he also extended an olive branch to the Armed Forces by thanking them for their role in ensuring Chile's peaceful transition to democracy.

"The Armed Forces were not 'defeated' in last December's elections, and those of us who triumphed are not their 'enemies'," Mr Aylwin said. "Together we should be capable of overcoming the traumas,

passions and prejudices of the past."

Mr Aylwin made it clear that he thought General Pinochet's continued presence as commander-in-chief of the army was the greatest obstacle to achieving a reconciliation between civilians and men in uniform. "There are those," he said, "who want to evade their political responsibilities by shielding themselves within the Armed Forces."

Chile's conservative parties believe General Pinochet remains the best guarantee of the army's loyalty to the new civilian government, but the former dictator's isolation is becoming increasingly apparent. "Together we should be capable of overcoming the traumas,

chief of the navy, air force and paramilitary police attended the presidential address in the Congress in Valparaíso, General Pinochet was conspicuous by his absence. The general chose to attend a military ceremony in Iquique, in the far north of the country, and when asked why he was not in Valparaíso, he replied tersely: "Because I am in Iquique."

Bombs damaged a judge's house, a Mormon chapel and the headquarters of Chile's main right-wing party in the second wave of explosions in a week in the Chilean capital. No injuries were reported in the blasts set off late on Monday night, presumably by leftist groups.

Salvadorean groups agree peace timetable

By Joseph Mann in Caracas

REPRESENTATIVES of the Government of El Salvador and leaders of the Farabundo Martí guerrilla movement (FMLN) have reached agreement on "general agenda and calendar" aimed at ending years of civil war.

The accord, which followed five days of closed-door talks in the Venezuelan capital Caracas, was arranged by Mr Alvaro de Soto, a United Nations official who served as mediator. The points agreed upon by the two sides represent a first step toward achieving a peaceful settlement in El Salvador, but substantial issues must still be resolved.

The document signed by the UN intermediary and the two groups stated that the "initial objective" will be to reach political agreements leading to "a cessation of armed confrontation" and of any other act that "violates the rights of the civilian population". Both of these processes are to be verified by UN observers, once the Security Council approves.

When the first stage is completed successfully, the document calls for the establishment of "guarantees and necessary conditions" under which the FMLN guerrillas may re-enter normal civilian and political activities.

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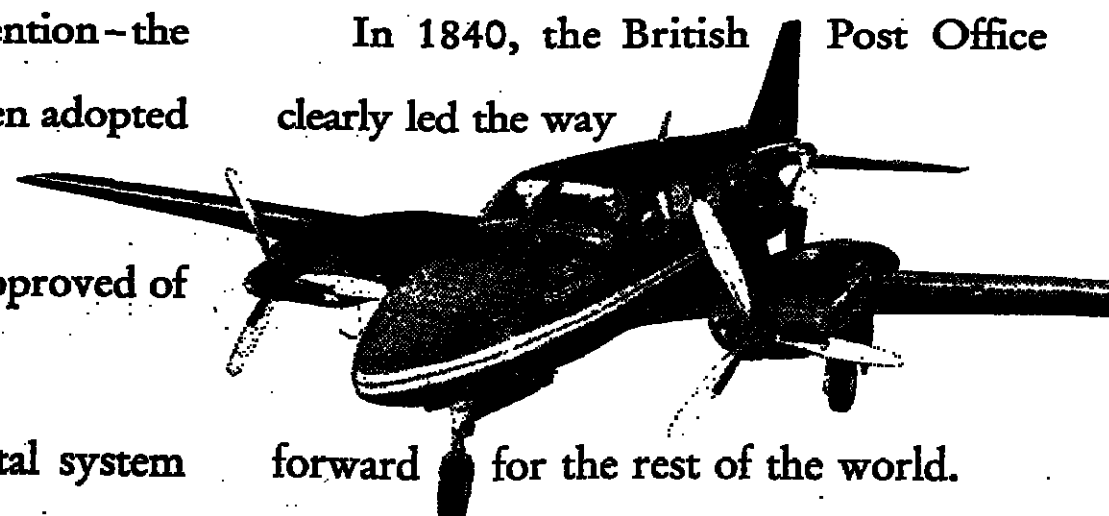
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OVERSEAS NEWS

Peking rejects Taiwan's overtures

CHINA yesterday rejected proposals by Taiwan's newly inaugurated President, Lee Teng-hui, to open full diplomatic relations with Peking, accusing him of setting impossible conditions, Reuters reports from Peking.

In its first response to Mr Lee's radical inauguration speech on Sunday, China reiterated its position that Peking was "the sole legitimate government representing all Chinese people".

The official New China News Agency said Mr Lee had set "impossible preconditions" by calling on China to change its political and economic systems, commit itself to not using force to recover Taiwan and to allow Taipei to expand its foreign ties.

The agency accused Mr Lee of pursuing a policy of "one country, two governments" and of trying to create "two Chinas".

In a separate development, China's senior leader, Deng Xiaoping, repeated China's position that Taiwan could keep its own army under Peking's long-standing "one country, two systems" reunification proposal, Deng, 86, made the comments to the former West German Chancellor, Mr Helmut Schmidt, on Sunday, according to sources who had access to the meeting.

Mr Lee's ground-breaking proposals would mean an end to Taiwan's 40-year-old policy towards China known as the "three no's" - no official contact, no negotiations and no compromise.

Since the defeated Nationalists fled to their island stronghold in 1949 both Peking and Taipei have claimed to be the sole governments of one China.

China has repeatedly refused to reject the present policy that it will one day use military force to recover the island.

Lee, who came to power in 1988 and was elected to a new term by the Nationalist-dominated electoral college in March, repeated on Sunday a proposal he first made last week to hold government-to-government talks with China.

Peking replied that it would only hold talks on a party-to-party basis.

In his response to Mr Lee's speech, China noted without comment his pledge to end within two years the government's 42-year-old emergency provisions on "suppression of the Communist rebellion".

Despite Taipei's ban on direct investment in China, Taiwanese businessmen are pouring funds into the mainland. In recent years hundreds of thousands of Taiwanese have returned to visit relatives not seen for decades but only a few mainlanders have been allowed to go to Taiwan.

Human rights groups condemn Tibet brutality

UP TO 2,000 people were executed, and many more tortured, during the six months before China lifted martial law in Lhasa, reports coming out of Tibet said, Peter Ellingsen writes from Peking.

Human rights groups, and dissidents have told of a concerted and brutal attempt by Chinese soldiers to crush resistance before Peking moved to end 14 months of martial law in Lhasa on May 1.

They also say Chinese authorities were bulldozing ancient Tibetan housing to eliminate hiding places and guarantee a clear line of fire.

Human rights groups, including Amnesty International, say there is a pattern of human rights abuse in Tibet. An Amnesty spokesman said the organisation was receiving reports of killings without trial after martial law, but could not be sure of numbers. "We have no way of knowing if it was 60 or 600, it is extremely difficult to assess," the spokesman said.

Hyundai Motor offer rejected

UNION workers at Hyundai Motor rejected a proposed new labor contract yesterday, dashing hopes for a quick end to a seven-day-old strike at South Korea's largest car-maker, AP reports from Seoul.

The vote at a general meeting was 16,955 against accepting the company's offer and 7,310 for acceptance, with 311 votes declared invalid, union officials said by telephone.

Union and company officials both said they were disappointed and had expected the contract to be accepted by the union membership. It was not clear when negotiations might resume.

The Hyundai plant is in the port of Ulsan, 160 miles south-east of Seoul.

Amnesty report criticises torture in Pakistan jails

By Robin Pauley, Asia Editor

TORTURE and rape in police stations, the use of fetters in prison and imprisonment on religious grounds continue in Pakistan although the record on human rights abuses has improved since Ms Benazir Bhutto came to power, according to Amnesty International's latest report on the country.

When Ms Bhutto took office in December 1988 2,029 death sentences were commuted and since then no death sentences have been carried out in Pakistan.

Thousands more prisoners, including political prisoners convicted by special military courts under martial law, were arrested. Compensation is being paid to some categories of people imprisoned under martial law including torture victims.

"But further safeguards are needed to eliminate continuing abuses and further steps must be taken to redress human rights violations which took place under previous governments and which continue today," says Amnesty.

"Torture in police custody is still regularly reported as well as the rape of women detainees. Scores of people were reportedly tortured in police custody during 1989 including at least eight women who were allegedly raped."

The Government has taken some steps to monitor police abuses and has established a body to monitor police activities. But there were too few safeguards and those that existed were not always enforced.

Amnesty says there should be strict limits on detention incommunicado and detainees should have prompt and regular access to lawyers, doctors and relatives.

Pakistan's internal security organisations have gained an exceptionally bad reputation over the years for calling themselves Moslems, using Moslem practices in worship or propagating their faith.

Amnesty says: "It is also important that no internal security organisations be given responsibility both for the detention and interrogation of

political suspects, and that secret detention is banned. "All prisoners should be held in publicly recognised places of detention, and accurate information on their whereabouts should be made promptly available to relatives and lawyers."

The punishments of whipping, amputation and stoning to death remain on the statute book although only whipping is actually enforced.

Although Ms Bhutto said in a speech at Harvard in 1989 that whipping was no longer practised in Pakistan, the sentence continues to be passed, and in two instances in 1989 was carried out publicly.

The report also calls for an end to all other "cruel, inhuman or degrading treatment," including the use of chains, irons and fetters as instruments of restraint or punishment.

The Amnesty delegation raised reports that some children were kept in fetters in Punjab jails. The Punjab authorities replied that children in fetters would have deodity (banditry) charges against them.

The authorities in Sind said they were trying to reduce the use of fetters and the authorities in North West Frontier Province said they no longer used them.

The report recommends that all legislation be repealed which provides imprisonment on grounds of non-violent conscientiously-held beliefs, including the ordinance which makes the peaceful practice of the Ahmadiyya faith an imprisonable offence.

Ahmadiyya claim to be Moslem but are not recognised in Pakistan because they do not recognise Muhammad as the final prophet.

They can be imprisoned for up to three years for calling themselves Moslems, using Moslem practices in worship or propagating their faith.

Pakistan: Human Rights Safeguards 82; Amnesty, 99-119, Roseberry Avenue, London EC2.

Tension in Srinagar as Kashmiris bury leader

By Zafar Meher in New Delhi

SECURITY forces kept their distance in Srinagar yesterday as 400,000 people shouting anti-Indian slogans joined the funeral procession for Mirwaiz Moulvi Farooq, the Moslem leader of Kashmir, assassinated on Monday.

Mourners beat their breasts and chanted as the cortege passed through Srinagar to a newly established "martyrs' graveyard".

The authorities withdrew security forces along the route but a curfew was enforced in other parts of the city. Almost the entire population of the capital joined the procession.

The security forces were replaced by policemen because of widespread anger over the indiscriminate shooting of mourners the previous day when, according to non-official sources, more than 100 people were killed. The Government put the death toll at 27.

Israelis uneasy as 'intifada' spreads

By Hugh Carnegie in Lod, Israel

ISRAELIS have grown weary accustomed to television pictures of the Palestinian uprising - the *intifada* - over the past 30 months. But when, on Monday, scenes of violent rioting and street fighting came not from the occupied territories, but from within Israel itself, they caused a tremor.

The large Arab community which still lives in Israel - that is, inside the "Green Line" which marked the border from 1948 until the capture of east Jerusalem, Gaza and the West Bank in 1967 - has mostly remained peaceful, despite frequent expressions of sympathy for their fellow Palestinians.

On Monday, however, a wave of protest swept Israeli Arab towns and villages prompted by the mass killing of seven Gazan workers the day before by an Israeli gunman and the subsequent deaths and multiple wounding in clashes between Palestinians and Israeli troops in Gaza and the West Bank.

The rioting in the Israeli Arab centres, including fierce day-long clashes in Nazareth, the biggest Arab town, triggered fears that the uprising was spreading within the "Green Line". Such a development would add a dramatic new dimension to the conflict.

While most Israelis are prepared to contemplate at least some sort of political autonomy for the occupied territories, they draw the line absolutely when it comes to "Israel proper". Concerted violent unrest by Arab citizens, who make up some 16 per cent of the population, would be regarded as an intolerable challenge to the integrity of the state, as Israeli ministers warned yesterday.

In the mixed town of Lod, before 1948 one of the biggest Palestinian towns, known to Arabs as Lydda, members of the radical Black Panthers acknowledged that resentment was on the increase. Mr Edward Tannous, a teacher, said there had been trouble on Monday. Though it was once

again quiet, the occasional smouldering tyre and remnants of a stone roadblock, so familiar in Gaza and the West Bank, testified to that.

Ms Sabah Methel, who works in an accountant's office, said that although there was no outward sign of tension between Jews and Arabs in the streets, there was deep-rooted resentment.

Significantly, both cited grievances over social and economic inequality between Jews and the Arab minority in Israel as being equally important in fuelling resentment as the issue of Palestinian national rights. They listed lack of education, housing and employment opportunities among Arab grievances. A tour of Lod's Arab shums, which are squatter huts as squalid as the notorious refugee camps of Gaza, made the point.

Combined with growing frustration over the bloody impasse in the occupied territories, such grievances make a potent cocktail, especially among the young. In the past 18 months, Islamic fundamentalists have made strong inroads in the Israeli-Arab community at the expense of

traditional socialist parties. The fundamentalists hold both of the seats won by Arabs on Lod's 17-member municipal council.

"Things will not be the way they were," wrote Mr Shmuel Toledano yesterday, a former adviser to Arab affairs at the Prime Minister's office. "The Palestinianisation process is growing."

But Mr Toledano stopped short of predicting an all-out revolt. So too, do most Israeli Arabs, at least for now. "The situation here is not like the West Bank or Gaza," said Mr Suleiman Abu Saluk, another teacher from Lod. "They are under occupation. Here we are citizens and that means we cannot make an *intifada*."

This acceptance of the state's legitimacy may be being eroded, but for the time being most Israeli Arabs express their demands in terms of achieving a Palestinian state in the West Bank and Gaza to stand alongside Israel, while achieving equality of rights within Israel itself. That, says Mr Tannous, they would be happy to stay in Israel "not because we like the Israelis but because this is our land".

Japanese tourism deficit rises

By Stefan Wagstyl

JAPANESE tourists are spending more on foreign holidays than ever before and travelling in bigger numbers to an increasingly wide range of destinations, according to a government report published yesterday.

In the year to March, 9.66m Japanese took trips overseas, a 14.7 per cent increase. More than 4m of them went to the US, including 1.5m who went to Hawaii, the most popular destination. The biggest increase in Japanese visitors was seen in Spain, which welcomed 216,000 travellers, 27 per cent more than in 1988-89.

Japanese abroad spent a total of \$23.5bn (\$13.4bn) some 20 per cent more than in the previous year. By contrast, foreign visitors in Japan spent just \$3.1bn, an increase of 8.5 per cent. Officials at the Japanese Ministry of Transport, which compiled the figures, said Japan's deficit in tourism had almost certainly exceeded West Germany's to become the biggest in the world.

The report paints a picture of the Japanese tourist as the ultimate free-spender receives some statistical support from the report - the average Japanese abroad spent \$2,323, against \$1,109 spent by the typical foreign visitor to Japan.

Zimbabwean business confidence increases

By Ian Rodger in Tokyo

MR HUN SEN, the Cambodian Prime Minister, and Prince Norodom Sihanouk, the resistance leader, are to meet in Tokyo on June 4 and 5 to discuss ways of bringing an end to the 11-year-old Cambodian conflict.

Mr Tare Nakaryn, the Japanese Foreign Minister, who announced the country's hosting of the conference yesterday, said he hoped discussions would focus on the prospect of a ceasefire as an initial step toward a comprehensive peace settlement.

Japanese Foreign Ministry officials said there was no peace plan yet to put on the table and no assurance that there would be one, but they thought it was important to maintain the momentum of the search for a settlement. They also cautioned against any

optimism about the outcome of the talks, given the deep divisions among the factions in Cambodia.

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Japanese officials, who are eager to show their willingness to contribute to the resolution of political as well as economic problems in the east Asian region, immediately pursued the suggestion.

Mr Nakaryn also said that Prince Sihanouk, who resigned as head of the tripartite resistance coalition last month, has indicated that he will nevertheless be coming as a representative of the three resistance factions.

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Militant leaders addressed the funeral gathering. Among those who spoke were Mr Yasin Malik and Mr Javed Mir, top leaders of the banned Jammu and Kashmir Liberation Front (JKLF).

Mr Malik said: "Beware of conspiracies being hatched against us. The Moulvi also fell prey to such a conspiracy and was killed by our enemies."

Mr Mir accused the Government of assassinating the Moulvi and announced that "we will take revenge".

Sixteen-year-old Umar, son of the slain leader, was declared successor to the Moulvi, both as chief priest and head of the right-wing Awami Action Committee he founded in the early 1980s.

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Japan to host peace talks on Cambodia

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Israel central bank to offer monthly tender

By Ian Rodger in Tokyo

ISRAEL'S central bank announced yesterday that it will offer the public an unprecedented monthly monetary tender in an effort to cut local interest rates, Reuters reports from Jerusalem.

The bank plans to offer a limited amount of credit directly to companies and private borrowers.

"The direct tender will provide the public with cheaper credit, and will force the commercial banks to lower their interest rates," a central bank official said.

Commercial bankers expressed anger at the central bank's decision, saying the Bank of Israel was twisting their arm.



A Palestinian woman being arrested at a peaceful protest outside the US consulate in Jerusalem yesterday.

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The central bank retorted that the move was aimed at ending a three-year economic slowdown that resulted in a meagre 1 per cent GDP growth

in 1988 and 1989 and no growth so far in 1990.

"Lower interest rates will spur the stagnant economy, especially as inflation is falling," a bank spokesman said.

The commercial banks will be responsible for accepting orders for the central bank monetary tender and for checking the borrower's guarantees, in return for a commission.

The first tender will be offered on June 4, but the size was not disclosed.

The central bank regulates currency liquidity by offering the country tender and for weekly monetary tender, but it will be the first time a tender is offered directly to the public.

Commercial bank interest rates on overdrafts to the public currently average 28 per cent, with inflation running at an annual rate of about 16 per cent.

Libya and Syria seek missiles from China

By Ian Rodger in Tokyo

LIBYA and Syria are trying to buy long-range Chinese missiles and Libya is developing a surface-to-surface missile of its own, a British magazine quoted Israeli intelligence officials as saying, Reuters reports from London.

Flight International reported yesterday that Israel believed Syria was negotiating the purchase of M-9 surface-to-surface missiles from China, which have a 600km (360 mile) range that could be extended to 1,000km. The magazine quoted the Israeli officials as saying that Libya proposed financing the purchase of 140 M-9s, keeping 80 and sending the other 60 to Syria.

The officials also said Libya was developing a 1,000km-range missile that could reach the Jewish state.

It quoted the Israelis as saying the missile's rocket motor was being tested but the Libyans were having trouble getting vital components.

Where the children do not believe in the future

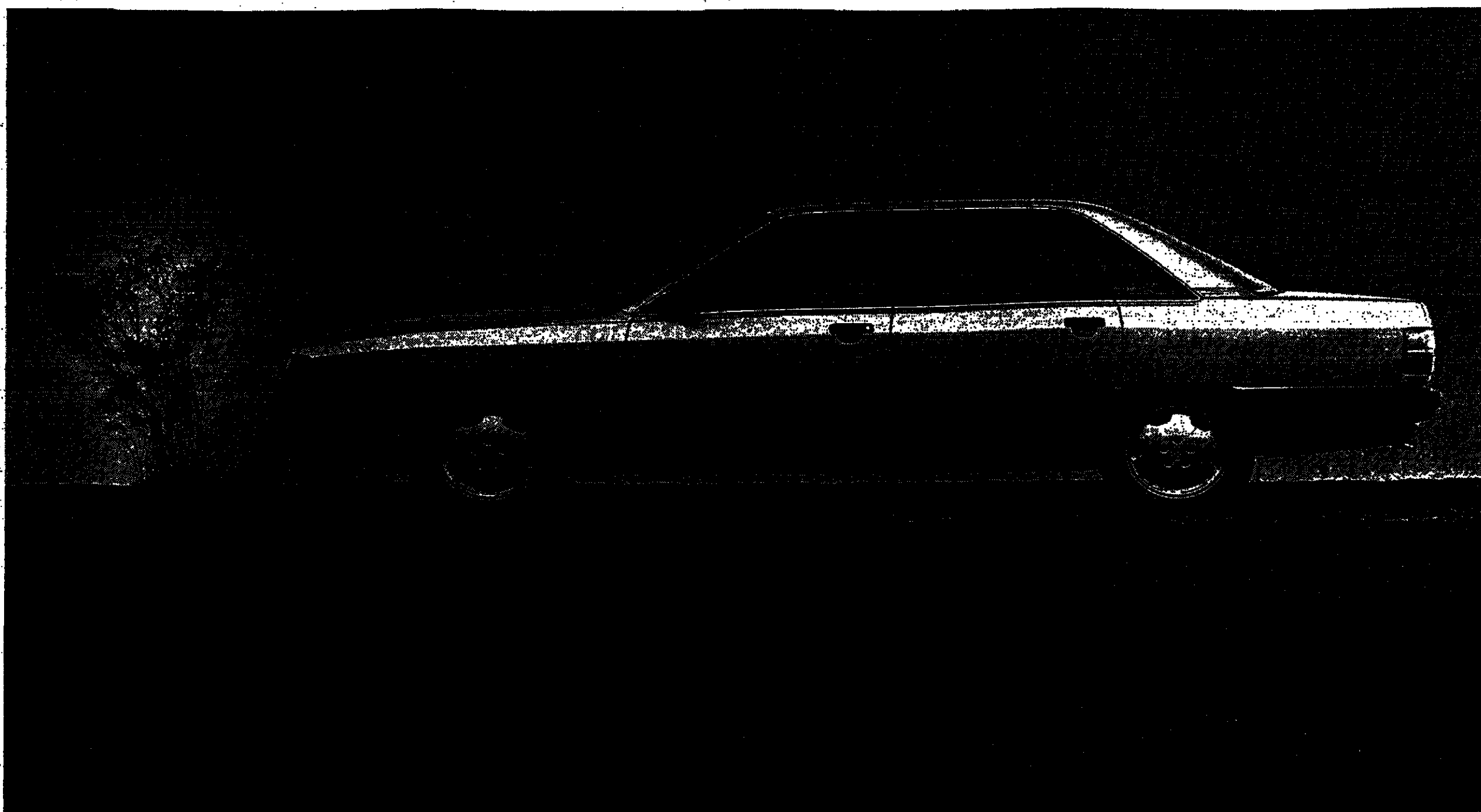
By Ian Rodger in Tokyo

THEMAN in charge describes it as "virtually a prison camp". Police superintendent Roy Nicholls, commander of Hong Kong's High Island camp for Vietnamese boat people, says: "We provide the necessities of life - they have a roof over their heads, beds, food and washing and toilet facilities."

The "necessities" were built seven months ago on a slab of white concrete spread across a coffer dam of the New Territories' large High Island reservoir. They adjoin a water sports lake surrounded by the spectacular green hills and mountains of the Sai Kung country park.

Here 6,928 of Hong Kong's 55,000 Vietnamese boat people live out their daily routine behind a 20-ft high double wall of barbed wire, watched by 200 policemen.

Where the children do not believe in the future



A critical appraisal of the Audi 100 Turbo by a bog myrtle.

Audi

To a bog myrtle the fact that an Audi 100 Turbo can reach 60mph in 7.5 seconds, or achieve 134mph on a German autobahn, or is fitted with ABS as standard is largely irrelevant.

However, one aspect of the 100 Turbo that is of interest to the bog myrtle is the 3-way catalytic converter now fitted as standard in all Audi cars.

The converter removes up to 95% of toxic pollutants from the exhaust's gases. These include deadly carbon monoxide, unburnt hydrocarbons and oxides of nitrogen which contribute to photochemical smog and to the phenomenon we now call 'acid rain.'

The bog myrtle is a wonderfully fragrant shrubby plant. Originally, before hops became popular, it was used in the making of beer.

It flourishes in bogs, fens and wet heaths. Predominantly in Scotland, often around the edges of lakes.

Its existence is a finely balanced affair. A slight increase in the acidity levels in rain and it may disappear forever.

Not perhaps the most obvious reason for buying an Audi, but probably as good as any.

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OVERSEAS NEWS

Sectarian strife upsets tranquillity at oasis

Faiyum is now characteristic of Egypt and the challenges it faces reports Tony Walker

"This is my cross and I'm so proud of it," said the Christian woman fingering the gold cross on a chain around her neck. "If they think they can take our crosses away they are much mistaken. They have to respect our beliefs too."

In the small town of Senouris, about 80 kilometres south-west of Cairo, all is not well these days between Christians and Moslem extremists since fear and prejudice began festering on the wings of rumour and innuendo.

Sectarian strife, never far below the surface in the Upper Egyptian towns of Assiut and Minya, many kilometres to the south, has crept uncomfortably close to the capital. But this sectarianism is only part of the story.

The large Faiyum oasis, which embraces a cluster of traditional towns and villages like Senouris and a population of about two million, had been relatively tranquil until quite recently. Now scarcely a week passes without trouble of one kind or another for the authorities, including a recent shooting between the police and Moslem fanatics in which 17 people died.

The crowded oasis is characteristic in many ways of an Egypt that is facing one of the most serious challenges of its recent history as the Government seeks haltingly to steer

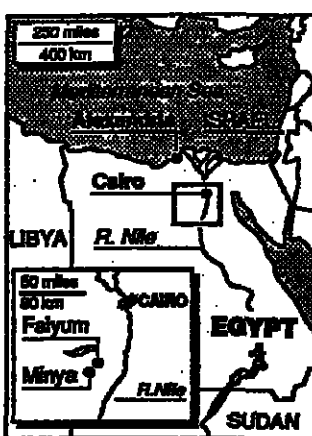
the country out of the vicious cycle of poverty and debt into which it has fallen.

Population pressures, unemployment, inflation and the restless tide of Islamic extremism has turned the once peaceful oasis into one of Egypt's worst troublespots. Like and Minya, the Faiyum has become a nagging worry for the Government.

"It's the devil who came and interfered and stirred things up," said the Christian woman, who asked that her name not be published, for fear of reprisals from bearded young Moslem zealots who stalk Senouris's narrow dusty streets. It was these same young men, some of them still in their teens, who went on the rampage recently, attacking Christian-owned shops in the town, after rumours spread that a 65-year-old Christian grocer had molested a six-year-old Moslem girl.

Father Mousa Hana Zaka, the gentle Coptic priest of Senouris's lone Christian church of St. Michael, insisted that the rumour was unfounded. The shopkeeper, he said, had merely scolded the girl who was being bothersome and had tried to push her out of his shop.

Whatever the truth of this episode it was enough to ignite simmering tensions in the small town of 60,000, about



"Young people are in despair. They have no hope for a better future and are seeking something which will give them hope. Some of them become militant."

15-20 per cent of whose residents are Christians.

The incident also sent a further shudder through Egypt's community of six million Christians, the overwhelming proportion of whom are Coptic. Not surprisingly, the Christian minority is extremely sensitive to any hint of sectarian strife.

Observers seeking specific reasons for the troubles in the Faiyum point to the fact that

the oasis has a higher proportion of Christians among Egypt's 54 million people than the national average: 15-20 per cent as against 10 per cent.

They also note that many Egyptian workers have returned from Iraq and Libya recently to the oasis thus depriving families of their main breadwinner, and adding further to economic hardship.

Then they cite the malevolent presence of the charismatic Sheikh Omar Abdel-Rahman whose seat is in the Faiyum. The blind cleric, who is widely regarded as the spiritual inspiration for many extremist fringe groups in Egypt, was arrested at the time of late President Anwar Sadat's assassination in 1981, and subsequently acquitted after facing charges of incitement.

He has been in and out of jail since his release in 1983 and is now awaiting a verdict in a trial in which he was accused of involvement in street clashes in Faiyum City in April, 1989.

In their constant game of cat and mouse with Moslem extremists, the decision facing the authorities is whether Sheikh Omar Abdel-Rahman is more dangerous in or out of jail.

But much more than the influence of one man, or generations of fear and prejudice between Christians and Mos-

lems, it is Egypt's economic crisis that is fraying the country's fragile social contract between the regime and populace.

Sectarian disputes are fed by economic tensions in a country where there are too many people, too few jobs and too little hope of an early improvement in the lot of most Egyptians.

"Young people are in despair," says Fahmy Howaidi, a specialist in Islamic trends. "They have no hope for a better future and are seeking something which will give them hope. Some of them become militant."

The Government, which recently increased prices of many essential items such as butane gas and electricity by up to 150 per cent, harbours few illusions about the challenges it faces.

Officials from President Mubarak down have been busy trying to ward off the consequences should people dare use the economic crisis for political reasons. "I will not accept any unrest and will deal with any such unrest very firmly," Mr Mubarak said the week before.

"What we are doing is something we should have done years ago and the aim is not to burden the people." In the Faiyum, it is not clear that this message has got through.

Singapore inflation fuelled by economic growth

SINGAPORE'S once modest inflation rate is rising quickly, boosted by double-digit economic growth, Reuters reports from Singapore.

According to a survey by the Ministry of Trade and Industry, the consumer-price linked inflation rate rose 3.5 per cent in the first quarter of 1990, compared with 3.2 per cent in the previous quarter and only 1.3 per cent a year ago.

The 1989 rate was 2.4 per cent.

The ministry said the 1989-based Unit Business Cost (UBC) index of the manufacturing sector rose 7.1 per cent in the first quarter, from 4.3 per cent in the previous quarter. The report said the bulk of the increased business expenditure was due to higher labour costs, which grew 8.3 per cent compared with a 3.3 per cent rise in the previous quarter.

"Price increases in food, housing and transport and communication items contributed about one quarter each to overall inflation, while miscellaneous items (such as private medical fees and packaged tours) contributed another one fifth," the report said.

Food prices rose 2.1 per cent in the latest quarter due to dearer soft drinks, coffee, tea, sugar and fish. Housing costs increased 5.1 per cent as a result of more expensive private accommodation and rising electricity tariffs.

Economists said the higher prices and increased business costs indicated the economy was overheating.

The survey said part of the high growth in the latest quarter was due to a one-off growth in the petrochemical industry and could not be expected to be sustained for the rest of the year.

GDP has been expanding at an average of 10 per cent a year since 1987 against a relatively modest long-term growth of 5 to 6 per cent set by the Government.

Investment analysts said if business costs continue to jump, foreign manufacturers may look to invest in countries offering lower wages and inflation rates.

Taiwan warns against currency speculation

TAIWAN'S central bank Governor, Mr Samuel Shieh, has warned against speculation on the Taiwan dollar, saying that the next local currency fluctuation would be faster and riskier for speculators, Reuters reports from Taipei.

He described the current value of the Taiwan dollar against the dollar as "reasonable".

The Central Bank on May 15 sparked a one-time fall in the Taiwan dollar, depressing it almost 4 per cent against the dollar to \$7.5.

Mr Shieh said the Central Bank had incurred huge exchange rate losses in previous years. Official figures put the loss at about \$960bn at

May 4 last year, when the Taiwan dollar appreciated to a record high of 25.4 to the dollar from 40.4 on September 26 1985.

The central bank will no longer allow speculators, mainly banks and local companies, to take advantage of local currency appreciation, he said.

Bankers said the central bank's warning was intended to eliminate expectations of further depreciations in the Taiwan dollar, which increased capital flow away from the island.

"The warning is clear and speculators could pay a price if they do not take heed of it," said Mr Ken Ping, vice president of the state-owned Bank of Communications.

Haryana province head resigns

By K.K. Sharma in New Delhi

The crisis in the ruling Janata Dal over the issue of election violence in the northern state of Haryana, blew over for the time being when its Chief Minister, Mr Om Prakash Chautala, resigned yesterday after heavy pressure from leaders of the party that he should quit his post.

Mr Chautala is the controversial eldest son of Mr Devi Lal, Deputy Prime Minister, who succeeded his father as Chief Minister of Haryana last November. Mr Devi Lal has been resisting demands that Mr Chautala should be asked to resign and there were fears that he would split the party on the issue.

The demands for Mr Chautala's resignation followed election violence in the constituency of Moham which he contested three months ago.

The by-election was then annulled following charges of rigging and violence by his followers. It was annulled again last week when an independent candidate was murdered.

Mr Chautala resigned after Mr V.P. Singh, India's Prime Minister, and leaders of the Janata Dal as well as the cabinet discussed the issue in detail and agreed that Mr Chautala should quit because of the violence.

Mr Devi Lal did not attend the meetings but is apparently reconciled to the decision. He is expected to have a major say in selecting Mr Chautala's successor, the election of whom is to be held today. Mr Chautala's resignation could strengthen

Mr Singh's position in the party if, as seems likely, Mr Devi Lal accepts the slight to his son and himself without precipitating a new crisis. Mr V.P. Singh is elated by the success of his "value-based politics" since he, with other members of the Janata Dal and its supporters, favoured strong action against Mr Chautala. Mr Singh told parliament yesterday that Mr Chautala's resignation was in conformity with democratic norms.

Mr Singh sparked off a row with Congress members by demanding the resignation of Mr Rajiv Gandhi from parliament because of the large-scale violence in the former Prime Minister's constituency of Amethi in general elections last November.

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UK NEWS

Cockpit to cabin link proposed by air crash inquest

By Paul Betts, Aerospace Correspondent

A VERDICT of accidental death was returned by a jury yesterday at the end of the ten day inquest on the 47 victims of the British Midland Boeing 737-400 aircraft crash on the MI motorway last year.

But Mr Philip Tomlinson, the coroner, urged the UK Civil Aviation Authority and the Department of Transport's Air Accident Investigation Branch to consider taking a series of actions to improve flight safety.

These included the contact between the crew in the aircraft's cockpit and the cabin crew at times of emergency; the provision of externally located cameras and a close circuit television system to enable the crew to spot possible problems in the airframe or engines; new warning lights to aid identification of a particular engine; a red indicator area on vibration gauges to highlight increased stress.

Other proposals put forward by the coroner included tests of new engines and new versions of existing engines as well as possible changes to instruments panels and gauges in the cockpit.

The MI crash occurred when the pilot and the co-pilot of the British Midland 737 shut down the right engine of the aircraft when a fault had developed in the left engine.

The aircraft with 126 passengers and crew on board crashed on January 8 last year on the MI as it attempted an emergency landing at East Midlands Airport, near Derby.

The accident is still the subject of an inquiry by the Air Accident Investigation Branch which is expected to publish its long awaited report this summer.

The inquest has left important questions unanswered and no precise explanation was given why the wrong engine was shut off on the British Midland flight from London Heathrow to Belfast.

Lawyers representing the families of the victims said the verdict would not affect their campaign for compensation.

Law suits have been filed in the US against Boeing and the US General Electric company which makes the CFM-56 engines in a joint venture with Snecma of France.



Anti-terrorist squad called to London haul

By Emma Tucker

TWO LOADED Kalashnikov semi-automatic rifles were discovered by police in a car in Tottenham, North London early yesterday morning.

The car was halted after a high speed chase. The driver was arrested after he tried to escape on foot. He is being held under the Prevention of Terrorism Act at a central London police station.

Members of Scotland Yard's anti-terrorist branch and bomb squad were called to investigate Commander George Churchill-Coleman, head of the anti-terrorist branch, took charge of the investigation.

Police are still hunting a red Peugeot, believed to be following the first car. There is evidence to suggest that the mis-

ing Peugeot 205, which is believed to have one man in it, was from the Republic of Ireland. Forces all over Britain were warned to look out for the vehicle.

Commander Churchill said it was very likely the terrorists had purchased a second-hand vehicle, following last week's IRA bomb attack on a van outside an army recruiting office in north London, in which one soldier was killed.

Efforts to start talks between Northern Ireland's political parties may pause for the summer if there is no prospect of progress in the immediate future, according to the Northern Ireland Secretary, Mr Peter Brooke.

Fears over 'mad cow' disease hit cattle markets

By Clay Harris and Bridget Bloom

THE FALL in demand for beef by British consumers because of concerns over "mad cow disease" is working its way back up the supply chain as farmers withhold their cattle from market to avoid selling for lower prices.

The Meat and Livestock Commission said the number of cattle sent for auction on Monday had declined by nearly 40 per cent from the same day last week. This cut in supply restricted the fall in price to less than 6 per cent.

Mr Vic Robertson, a commission spokesman, said: "We reckon this is going to be the crunch week. It will establish whether confidence will be restored."

Concrete information on how badly beef sales were affected last week by fears over bovine spongiform encephalopathy (BSE) will come today when the commission releases the results of its regular survey.

Last week's retail sales and Monday's fall in deliveries to livestock auctions are not directly related; farmers simply were anticipating a decline in demand and pressure on prices. Trying to talk down the scare, most supermarket chains and butchers' organisations deny any sharp fall in sales last week.

Fresh doubts over high-speed railway link to Channel tunnel

By Richard Tomkins, Transport Correspondent

PROSPECTS for the planned high-speed rail link between London and the Channel Tunnel were placed further into doubt yesterday as it emerged that another sticking point had arisen between the Government and the railway's promoters.

European Rail Link, the consortium planning the railway, wants the Government to clear the necessary legislation through Parliament, but the Government appears to be insisting that ERL procure its own legislation with a private bill.

The distinction is significant because the controversy over the route means ERL would stand little chance of securing its own bill through Parliament in the required time-scale without the Government's backing.

The Government is reluctant to deliver this through a so-called hybrid bill because it would mean aligning itself with an intensely controversial issue in the run-up to a general election.

Mr John Fletcher, ERL's chairman, said after addressing a Financial Times conference on transport yesterday that he suspected the legislative issues weighed more heavily with the Government than the financial one at present.

"I think a thing like an international rail link is a major piece of infrastructure for the country and the Government should take responsibility for getting the legislation through Parliament," he said.

"They did it for the Channel Tunnel; why can't they do it for the railway link?"

The Department of Transport stressed that a decision had still not been taken on ERL's submission. It said the legislative process was one of the many factors that would have to be taken into account.

On Monday Mr Cecil Parkinson, the Transport Secretary, appeared to be preparing the ground for an unfavourable decision on the link when he told the FT conference that an upgrading of the existing rail infrastructure would serve the tunnel adequately.

ERL, a joint public and private sector venture between British Rail, Trafalgar House and BCC, is believed to have costed the high-speed link at between £2.5bn and £3bn. British Rail is expected to put up something over £1bn in its capacity as a consortium member and another £400m to buy space on the high-speed link for commuter trains.

The Treasury, however, regards all British Rail spending as Government spending.

and is believed to be baulking at the idea of putting £1.5bn at unsecured risk in the project.

Contractors digging the Channel Tunnel have conceded that negligence was involved in the deaths of two of six workers to die on the British end of the project.

Solicitors instructed by the Transport and General Workers Union to act on behalf of four of the bereaved families said letters had been received in two of the cases from Commercial Union, the contractors' insurer, admitting liability.

Mr Michael Giles of solicitors Robin Thompson and Partners of Lifford said the amount of damages had still to be agreed. Writs against the contractors had been issued in all four cases.

The two where contractors have admitted negligence affect the deaths of Mr Gary Woodward, 32, a miner who was crushed by a tunnel boring machine in October last year and Mr Keith Lynch, 34, a grover who was hit by a train in January this year.

An inquest in to the death of Mr Lynch was told yesterday how a system to act as look-outs for train drivers close to the cutting head of tunnel boring machines had broken down the day Mr Lynch was killed.

EC merger bureaucracy criticised

By Ralph Atkins in London, Lucy Kellaway in Brussels

BRITAIN has joined other countries in calling for the European Commission to redraft what is seen as an unnecessarily long-winded questionnaire to be introduced when new merger regulations are introduced in September.

Mr John Redwood, corporate affairs minister, has told the Commission that the draft questionnaire is too wordy and complex. He has proposed a much simpler form which would be filled in by most companies concerned with a merger.

The regulation was agreed by EC members in December. It will mean mergers considered to have a "Community dimension" being vetted by the Commission. About a dozen UK mergers are expected to be affected each year.

Any merging companies which are likely to be caught by the thresholds laid down in the directive - combined world turnover of over Ecu 5bn and with Ecu 250m of each in the Community - will have to fill in the Commission's form.

The draft runs to 26 pages of which 16 are questions going into extensive detail, some of which the companies themselves may not know.

It would involve, for instance, companies having to provide exact breakdowns of the cost of entry into markets broken down into numerous different categories. It would also involve extensive listings of the ownership and control of all undertakings, traced back through their parent company structure.

France and West Germany are thought to have made similar objections. A commission official said yesterday it would try to simplify the document in line with the comments of member states, and hopes to bring out a second draft by July. It is studying ways in which the questions can be simplified and redrafted so that not all companies would need to answer all questions.

Japanese site plant in Ulster

By Kevin Done and Our Belfast Correspondent

RYOBI, the Japanese automotive components maker and engineering group, is to invest £10m in its first European manufacturing operation with the setting up of a plant in Northern Ireland to make aluminium components for the European motor industry.

The company will initially supply transmission and clutch case castings to Ford in Europe, but it is seeking orders from other European car makers.

Ryobi's entry into the European automotive components industry, follows its initial move into overseas manufacturing four years ago with a die casting plant in the US, also to supply Ford.

A large number of Japanese automotive components makers have already expanded into North America in the wake of the Japanese car makers, but the focus is shifting increasingly to Europe, as components suppliers follow companies such as Nissan, Toyota, Honda, Isuzu and Suzuki.

Ryobi had a turnover worldwide last year of £770m and has a workforce of 8,500. The Northern Ireland plant is to be located at Carrickfergus, County Antrim with production scheduled to begin in spring 1992. The workforce is expected to total 100 by 1994.

It is believed that Ryobi will receive UK state aid in excess of £5m for the project.

Mr Akio Urakami, Ryobi executive vice president, said that the financial incentives had been an important factor in its decision to locate in Northern Ireland.

Ford announced early last year that it would invest close to £50m on re-equipping its engine components plant in Belfast, which will supply components for Ford's new generation of petrol engines that are to be produced at plants at Bridgend in South Wales and at Cologne in West Germany.

Montpet, the French motor parts company, is investing £30m in a plant to manufacture aluminium cylinder heads.

East Europe seeking new English teachers

By John Authers

EAST European governments are looking for 100,000 new English language teachers in secondary schools alone by the year 2000, the director general of the British Council told an all-party committee of MPs yesterday.

Mr Richard Francis, the director general, estimates the Council will need an extra £20m in government grants from the public expenditure round to exploit the "full potential" for British involvement in the building of Eastern Europe.

Mr Keith Dobson, the controller of the Council's Europe division, said: "Twenty thousand English language teachers in Poland alone will be needed by the end of the century. In Eastern Europe as a whole we are looking at 100,000 teachers by the year 2000. If the intention is to move it to primary school level that figure will have to be doubled. English accounts for 60 to 80 per cent of demand for foreign languages in East-

ern Europe.

Financing funds will be the problem. The government-sponsored "Know-How" fund for Eastern Europe provides funds only in the short term. The Council also anticipates making efficiency savings of 2.2 per cent, and government grant in aid increased, in real terms, this year. But Mr Dobson said: "To pick £20m up from our budget next year would be quite impossible."

The Council is attempting to ensure that English, not German, becomes the first foreign language for Eastern European children.

Mr David Howell, the chairman of the House of Commons Foreign Affairs Committee, asked: "Are you aware of any policy implications as far as German language teaching is concerned?"

Mr Dobson replied: "Very much so. There are some countries where we are in tough competition."

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UK NEWS

Tory offensive heralds bitter election campaign

By Philip Stephens, Political Editor

THE Government yesterday foreshadowed what promises to be one of the longest and most closely fought general election campaigns in the post-war period with the launch of a new "summer offensive" against the main opposition Labour Party.

Mr John Major, the Chancellor of the Exchequer, joined Mr Kenneth Baker, the Conservative Party Chairman, at the start of what they pledged would be a sustained campaign to demonstrate that Labour's election prospects were "bogus and false".

The campaign, dubbed "Summer Heat with Labour", will focus on attacking Labour's policies on the economy, trade union rights, defence, education, and on its plans to replace the new local poll tax with a "roof tax".

It coincides with a bout of "pre-election" fever at Westminster based on apparently

inspired speculation that despite its present economic troubles the Government might call an election in mid-1991 - a year before its present parliamentary term expires.

Senior ministers said the election speculation was designed to focus the attention of its own supporters on attacking Labour and to divert attention away from recent internal divisions over the poll tax and the party leadership. There is still concern among loyalists that Mrs Thatcher will face a formal challenge later this year. Mr Baker indicated yesterday that he would be ready for a June 1991 election, and Mr Timothy Breen, the chief whip, was said recently to have told prospective Tories that they should also plan for that contingency.

Most senior ministers, however, still regard the autumn of next year as the earliest likely date and many believe that it will be delayed until 1992.

With the Government lagging 15 points behind Labour in the opinion polls, one cabinet minister commented that it had concluded that "attack is the best form of defence".

Job losses in coal put at 7,500

By John Gapper

MR ARTHUR Scargill, president of the National Union of Mineworkers, yesterday called for industrial action to prevent pit closures after British Coal predicted that up to 7,500 miners would lose their jobs by 1993.

Mr Scargill's call followed the disclosure by Sir Robert Haslam, British Coal chairman, that he expected up to 6,200 jobs to be lost, in addition to those of 1,300 miners at three pits already being closed.

Sir Robert said British Coal, the state-owned company which currently employs 64,000 miners, needed to reduce its 72 pits because contracts with the new power generating companies required only 200m tonnes over three years.

Mr Scargill said he would recommend industrial action to fight pit closures at a meeting of the NUM's national executive next month. However, executive members said they thought an industrial action ballot was unlikely.

Sir Robert said the "vast majority" of collieries had reasonable prospects provided they continued to reduce costs, but any pit could be put at risk by "unacceptable quality location or cost".

Pitfalls threaten the 'ultimate' privatisation

Plans to sell-off the coal industry are on the back-burner, writes Maurice Samuelson

UNTIL a few months ago, Britain's coal industry seemed to be steering steadily towards what Mr Cecil Parkinson two years ago triumphantly termed "the ultimate privatisation".

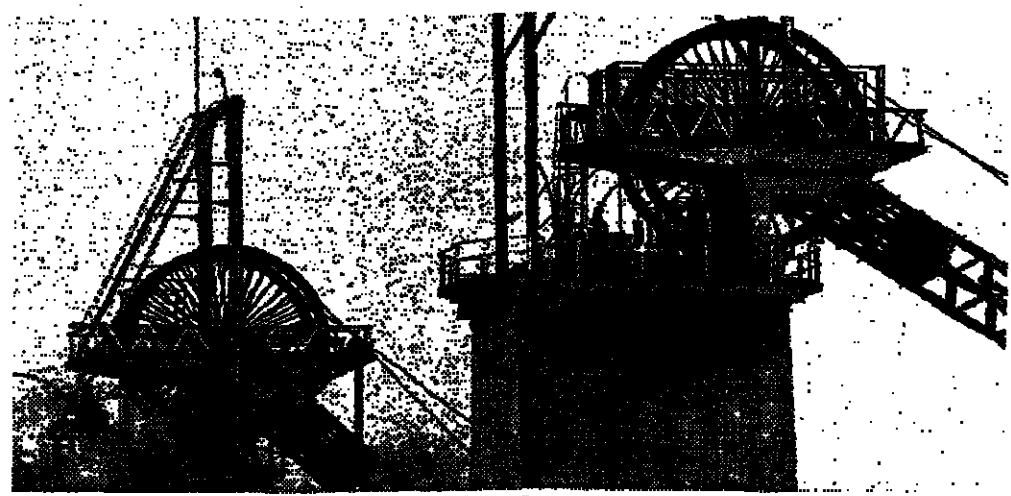
But yesterday's meetings between British Coal management and union leaders at the Corporation's Nottinghamshire headquarters heard echoes of the tensions which had preceded the 1984-5 miners' strike.

They were also remarkable for the lack of heated discussion about privatisation and for the tacit belief that this contentious issue has now been put on the Government's back-burner.

Mr John Wakeham, Energy Secretary, recently informed the European Community that the coal industry was unlikely to be privatised before the middle of the decade. Having untangled the baffling knots of electricity privatisation left him by Mr Parkinson, Mr Wakeham is in no hurry to honour his predecessor's euphoric timetable over selling coal.

In senior British Coal circles there is a tacit admission that for the foreseeable future the Corporation must renounce hopes of moving from loss into a steady profit and that it must instead must content itself with staying in the black.

The uncertain prospects were epitomised by yesterday's



More of Britain's traditional pit heads may face closure in a big coal sell-off

conflicting statements of Sir Robert Haslam, the corporation's chairman, and Mr Arthur Scargill, president of the National Union of Mineworkers.

Sir Robert spoke bravely of the industry facing "a new era" and said he was "confident" that it could turn its prospects into reality and ensure its healthy survival.

Mr Scargill, too, spoke of survival. But in apocalyptic terms reminiscent of the early 1980s, he hinted that industrial action might be needed to avert the industry's extinction. The bright prospects,

referred to by Sir Robert, are the fruit of the industry's own exertions since the watershed strike of 1984-5. Its perils spring from new circumstances piling up in the 1990s.

The successes are dramatic: British Coal, while cutting its collieries from 170 to 72 and its workforce from 246,000 to 80,000, nevertheless remains the predominant supplier of coal to Britain's power stations and with only a marginal fall in its output. This has been achieved by generous redundancy terms funded by the Government, by investment in machinery and the adop-

tion of flexible working.

The Government has rewarded coal's management by writing off of the industry's accumulated debts of some £5bn, clearing the way towards financial viability, and if the Conservatives win the next election, a pledge of eventual privatisation.

On the back of these efforts, the Government has been able to privatise the electricity industry, which in turn has agreed to continue taking the bulk of its fuel from British mines for at least the first three years of privatisation. But two dark clouds are

overshadowing the coalfields. One is the longer-term ambitions of the electricity industry to diversify its sources of fuel supply at the expense of British coal. The other is the environmentalist bias against coal and the fashionable preference for natural gas as the prime fuel for electricity generation.

National targets for reducing sulphur and nitrogen pollution have already opened the door to 5m tonnes of lower sulphur coal imports in the third year of British Coal's interim contracts with National Power and PowerGen. This would displace about 5,000 jobs in British pits.

Since those initial contracts were signed, however, the Government has relaxed the power station's sulphur scrubbing programme by one third. This could hit demand for 10m tonnes of British coal, on which some 10,000 mining jobs depend.

With privatisation deferred "for the duration" it remains to be seen whether the management can carry the workforce with it in meeting the future threats to its business.

The union's influence, however, is declining. Sir Robert Haslam is retiring this year and to meet the challenges ahead, the coal industry will need a new chairman who will command equal support from management and men.

BRITAIN IN BRIEF



Prosecution in Guinness trial ends

The prosecution case in the trial over an allegedly unlawful share-support operation during the Guinness takeover of the Distillers group in 1988 ended yesterday.

Defence counsel began making submissions to Mr Justice Henry in the absence of the jury in the 14th week of the trial at Southwark Crown Court.

The judge released the jury until June 4 when they will hear the defences of Mr Ernest Saunders, former Guinness chairman and chief executive; Mr Gerald Rosson, chairman of the Haven group; Mr Anthony Farnes, a City stockbroker, and Sir Jack Lyons, the millionaire financier.

The core of the case concerns £25m of allegedly unlawful payments made by Guinness to recompense some of those who bought its shares to support the price and made a loss on resale, and as success fees.

All four defendants have pleaded not guilty.

Criticism of private security

Some private security companies guarding military establishments in the UK have offered "a consistently unsatisfactory" service, according to a report by the Commons Defence Select Committee yesterday.

The committee's inquiry into the security of military installations in the UK was initiated after a series of terrorist incidents, including the IRA bomb at the Royal Marine School of Music at Deal, Kent, in which 11 bandmen died last September.

Research base to close

The UK Atomic Energy Authority plans to close one of its smallest research establishments, at Culworth in Cheshire, and move its nuclear safety activities to its Risley laboratories nearby, in a move that will affect about 450 staff.

It may also close its London headquarters and transfer the 250 staff to Harwell in Oxfordshire.

European base for Generac

The Generac Corporation of Waukesha, Wisconsin, has bought a five-acre site in Winsford, Cheshire, for its European headquarters. The company makes portable and industrial generators and alternators and intends to service the post-1992 European single market from the plant. Production is expected to start in Cheshire next year at a 20,000 sq ft first phase, which Generac wants to

expand to 100,000 sq ft by 1995. The company has not said how much it is spending and will not forecast job creation beyond 24 in the first year.

Court backs trading rules

The European court in Luxembourg has ruled that the 1990 Sunday Act which severely restricts Sunday trading was not unlawful and therefore did not conflict with the Treaty of Rome setting up the European Economic Community. It was claimed in Cumber, South Wales, yesterday.

Mr Stuart Isaacs was opening the case for Torfaen Borough Council against B & Q, the D-I-Y chain that is part of the Kingfisher group, which was convicted two years ago of selling goods on a Sunday.

The company had appealed to the European Court that the judgment was in breach of article 30 of the Treaty of Rome which prohibits national laws that restrict trade involving goods originating in a Community country. The court ruled last November that the issue was a matter for national legislation.

Herbal medicine 'under threat'

Makers of alternative medicines say their future is being threatened by large increases in government licence fees. The companies are seeking a judicial review next month to determine if the increases should be allowed to stand.

Producers of the medicines, whose sales in Britain are worth about £50m a year, say that in some cases their licensing costs have increased by more than 500 per cent as a result of the rise in licensing fees levied by the Department of Health.

Protest against peat producer

Shareholders attending the annual general meeting of Fisons - the horticulture, pharmaceuticals and scientific equipment company - were greeted yesterday by environmental activists campaigning against the company's peat extraction business.

Fisons, which supplies about 35 per cent of the peat market in the UK, is on the receiving end of the latest green campaign along with other horticulture supply companies.

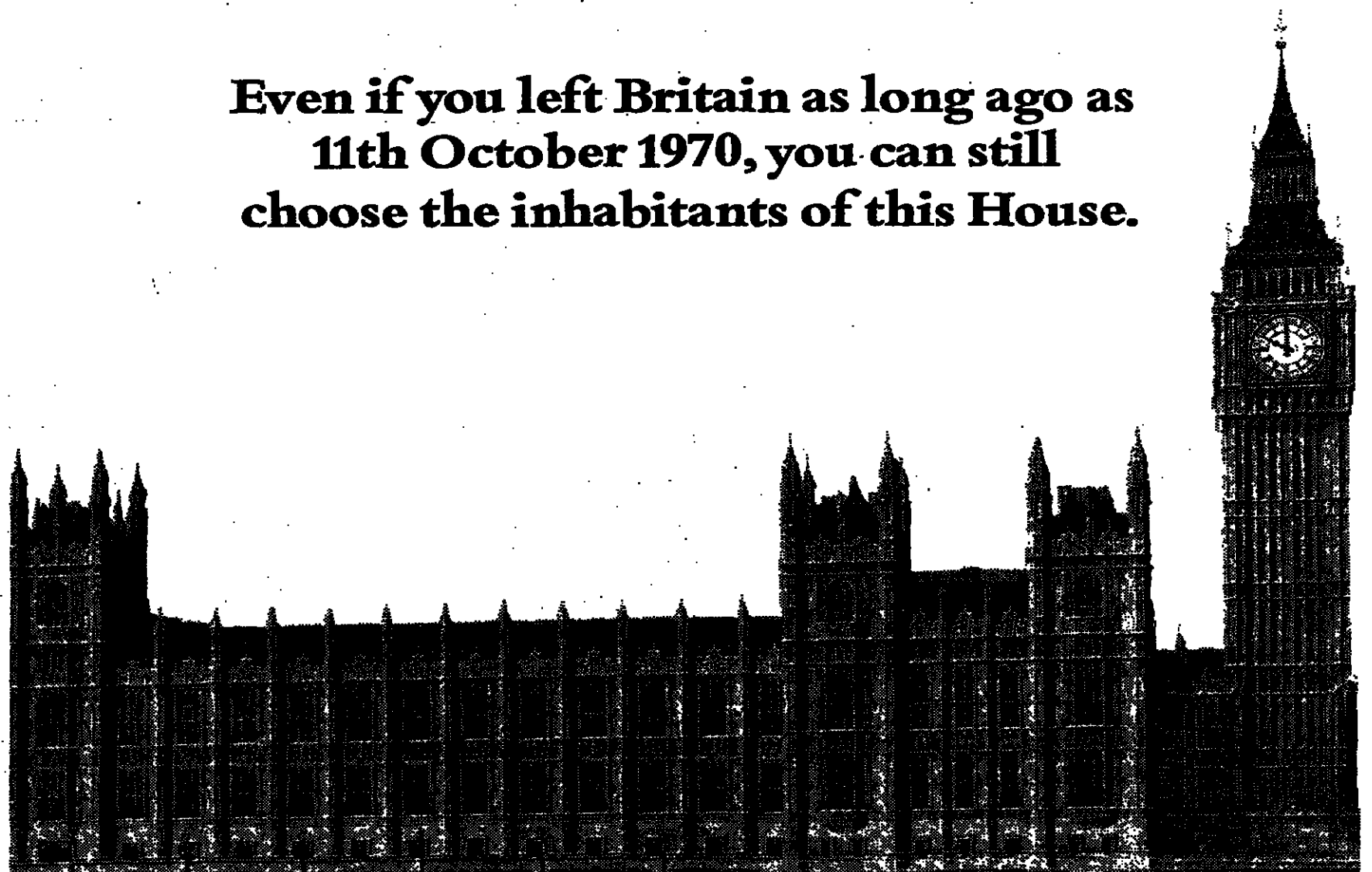
The Peatlands Campaign, a consortium of ten groups, has deliberately selected Fisons as the biggest peat extractor in the UK. Fisons says a practical alternative to peat is not yet available although the company is spending large sums in research on this.

Tourists prefer Tussaud's

Madame Tussaud's, the London waxworks exhibit, was last year Britain's most popular tourist attraction for which admission is charged, according to the British Tourist Authority. Madame Tussaud's, which is owned by the Pearson group (which also owns the Financial Times), attracted 2.6m visitors last year. Alton Towers theme park was the second most popular attraction. The Tower of London was third.

BRITISH CITIZENS LIVING ABROAD.

Even if you left Britain as long ago as 11th October 1970, you can still choose the inhabitants of this House.



Under the Representation of the People Act of 1989, important changes have been made in who can vote in UK Parliamentary and European Parliamentary Elections.

- The qualifying period for the right to vote for people living abroad has been extended from five to twenty years. That means if you left the UK as long ago as October 1970 you can still vote.
- People who left the UK before they were old enough to be included on the Electoral Register may register as overseas electors.

- You no longer need to declare an intention to return to the UK.

Your vote will be cast in the constituency in which you or your family were registered before leaving the UK.

In order to qualify you need to fill in an application form by 10th October 1990.

To get a form and explanatory leaflet contact your nearest British diplomatic or consular post.

15TH SEPTEMBER IN NORTHERN IRELAND.

DON'T LOSE YOUR RIGHT TO VOTE IN THE UK

ISSUED BY THE UK GOVERNMENT.

PLEASE INFORM ANYONE YOU KNOW LIVING ABROAD ABOUT THIS.



MANAGEMENT

The manufacturing ethos

Making an 'emotional' commitment

Kenneth Gooding explains why Hervé de Carmoy is wholly committed to developing the mining and metals activities of the Belgian group, Acec-Union Minière, now part of the French Suez investment bank

It is no coincidence that these countries where the banks have made support for manufacturing industry their main priority are the countries which have the fastest-growing economies, says Hervé de Carmoy. Look at West Germany, he says, parts of France, Japan and Switzerland where "the priority the Union Bank of Switzerland gives to industry has helped to give Swiss industry the highest productivity in the world". His is no post-junk bond crash, Pauline conversion. Three years ago de Carmoy wrote a book expressing similar views.

Now he has been given a chance to put his ideas into action as the president of a company in the distinctly down-to-earth and unglamorous business of mining and metals.

De Carmoy, an expatriate French banker, is president of Acec-Union Minière, the Belgian group which, after radical re-shaping under his leadership this year, has established itself as one of the world's metals giants. The group later this month is to raise Bfr 8.5bn (£147m) via a public offer for sale of 2m shares at Bfr 4,250 each.

De Carmoy says: "We have to re-invest emotionally in manufacturing. That is the key. A country should strive to be pre-eminent in manufacturing. That is worth ten times all the financial engineering we have seen in recent times. We happen to have on our staff one of the best financial engineers in Europe - but all of his efforts are directed to the service of manufacturing and industrial development."

De Carmoy points to the widespread tendency for traditional industries to be treated with undignified disdain. "But in these traditional industries we can develop new products, find new applications, introduce new management techniques, so that thousands of employees will feel they are part of a real adventure. We can generate wealth."

"All my efforts are directed towards finance, which is my speciality, to the service of industry because as a coun-

try and as a group of countries - Europe - we will stand or fall by our ability to excel in industry."

His passionate outburst was sparked off by the provocative suggestion that Acec-Union Minière's ultimate parent, Compagnie Financière de Suez, the French investment bank, might not hold its recently-acquired mining and metals business in very high esteem. Suez acquired Acec-UM in 1987 when it exercised control of Société Générale de Belgique (La Générale), Belgium's biggest conglomerate. La Générale had been under attack from Cerus, the French investment arm of Carlo De Benedetti, the Italian financier.

It is rumoured that Suez was encouraged to take action by the French Government which saw the deal as an opportunity to warn De Benedetti that he was taking too many liberties.

MHO

Suez borrowed heavily to win the battle. To reduce this burden one of its first subsequent actions was to siphon some cash from La Générale.

It did so by selling to La Générale shares in companies within its investment portfolio that had operations completely unrelated to any of the Belgian group's existing interests. Union Minière was also subjected to financial engineering of a sort when it was merged with La Générale's Acec, a once-proud electrical engineering company. Acec was first dismembered and then absorbed by Union Minière to give its profitable partner Bfr 7m of taxable tax losses.

De Carmoy admits that these short-term measures were to Suez's benefit but insists that in every way the French bank has supported La Générale and the radical changes needed at Acec-UM.

Suez traditionally has managed its businesses in a very decentralised fashion, he points out, and both La Générale and Acec-UM are listed companies with other shareholders which cannot simply

be ignored. Suggestions that Suez has little interest in the down-to-earth operations of Acec-UM could not be further from the truth, says de Carmoy.

When he arrived at Acec-UM in 1988, he found on the table an offer from one of western Europe's major metals groups for La Générale's stake in Metallurgie Hoboken-Overpelt (MHO), a key company within its metals group. At the same time, strategic changes to the other key company, Vieille Montagne (VM), were being blocked by a shareholder group.

There was also a strategy document which suggested VM should move out of the mining world of zinc and into high-tech composite materials. "The analysis done by the outside consultant was excellent. I disagreed only with the conclusion," he recalls.

De Carmoy says he tossed aside the recommendation to quit the zinc business in favour of composites; there is hardly anyone in the group who knows anything about composite materials whereas the company has 180 years' experience with zinc. In particular, VM has been working on new technology which will dramatically reduce the break-even level of zinc production.

The group's plants will soon be changed to incorporate the new process. So far, however, no technical details have been revealed. The banker in de Carmoy cannot resist admitting that financial considerations also played a part in his decision.

"Composite material companies were very expensive but you could buy zinc companies very cheaply. My perception of the zinc market in June 1988 was that it was going to go up and that was the time to buy."

So de Carmoy went off in entirely the opposite direction from that suggested. La Générale, where he is chief executive officer, bumped up its shareholding in MHO from 50 per cent to 75 per cent and its share in VM from 50 per cent to 96 per cent, paying a hefty premium in the second case to

oust the obstinate shareholder group.

According to de Carmoy, La Générale then simultaneously embarked on three different actions. First, it unravelled the mysteries of the way MHO worked to determine the profit and potential of each of the 22 metals it handled. "We now know how we compare in terms of cost, how we are in terms of profit and what action plan we should follow over the next five years for each of the metals."

The second action, prompted by a study completed in October 1988, was to regroup the zinc businesses, to maximise available resources and reduce unnecessary competition within the group. The MHO and VM operations at Overpelt and Hoboken in Belgium and of Union Zinc in the US, which between them produce some 600,000 tonnes a year of zinc metal, were brought together under the Vieille Montagne division banner in January this year.

The third part of the action plan was to change the group from one made up of a holding



company with minority stakes in quoted companies into a more sensible structure where the holding company had control of its operating companies.

Then a divisional structure was introduced. Five business units were established: zinc, copper, cobalt, germanium and precious and special metals.

"It was clear that some managers were hiding behind legal entities," de Carmoy complains. For example, managers promoted competition between VM and MHO and played on (La Générale's) uncertain commitment. We have decentralised authority and moved it down the line. And for each group we have devised specific plans."

The group was previously split along different lines: min-

ing, metal production and sales - and, unbelievably, sales were outside the group's control. By merging and creating business units, we have a much more focused approach to the markets and will allocate resources more effectively."

The reorganisation still leaves some obvious, gaping holes in the Acec-UM business - for example, it does relatively little mining. This is unlikely to cause problems for the re-operations because Acec-UM's smelting business is so large and any company thinking of developing a new zinc mine would almost certainly check to see if it could sell to Acec-UM. At present there are more than 20 mines around the world which are regular suppliers.

However, finding copper "blister" for the group's refining activities will not be so easy. Acec-UM currently refines about 320,000 tonnes of copper a year but receives only 40,000 tonnes of blister from its small smelter at Hoboken, which processes scrap.

Another 120,000 tonnes has been coming from Zaire but that country has introduced its own refining activities, forcing Acec-UM to look elsewhere.

Recently, for example, the group's sales arm, Sogem, completed an innovative package with Mexicana de Cobre so that, as part of a scheme to refinance its debt, the Mexican company will supply 4,000 tonnes a year of blister copper to Sogem on special terms for three years. Sogem is working on several similar schemes, de Carmoy says.

He does not exclude the possibility that Acec-UM might develop new mines of its own, particularly as it has a "library" of geological studies. The ore is still there and we are freshening up four or five. But any new mining activity would almost certainly be in partnership with another group; Acec-UM would not be willing to bear all the risk.

The group is also looking for opportunities to share in new copper smelting capacity - another area where the group's capacity is out of balance. It is clear that the new man-



Hervé de Carmoy: employees are part of a real adventure

agement team will for some years take a very conservative approach to building up Acec-UM. Growth will be organic, acquisitions the exception, not the rule.

De Carmoy points to those studies which reveal that half the mergers completed in the US in 1989-90 did not fulfil their promises and that 25 per cent had to be unwound because they were so unsuccessful. He admits there had been huge problems in pushing management and structural changes through in the merging of Vieille Montagne and MHO.

That is why the merger took 18 months to complete. For a successful merger "you need the right target, converging strategies, compatibility of culture, and management ability



to match the styles. It is very difficult. We have all these things between Suez and us. We have to be very transparent and avoid games people play. So at present our whole emphasis is on internal growth and development."

The results are already coming through. Acec-UM reported last month that net consolidated profits for 1989 rose from Bfr 1.27bn to Bfr 19.87bn. This

included an exceptional profit of Bfr 7.13bn from the sale of superfluous property and a tax credit of Bfr 90bn.

The main factors cited for the better performance at leading profit level were: high capacity utilisation (90 per cent), increases in the average prices of metal and the impact of the rationalisation measures. In June 1988, Union Minière was valued on the stock market at Bfr 14bn. Another Bfr 10bn has been invested. The terms of the coming offer for sale value the company at over Bfr 16bn.

De Carmoy says that in five years' time Acec-UM will be a much more broadly diversified and stronger group. It will also still be part of La Générale. "It is not conceivable to me to have (La Générale) without Acec-Union Minière."

The group commissioned a study by the UK consultants Brook Hunt which mainly confirmed its own forecasts about the prices of the metals handled by Acec-UM. "We are comfortable with what they forecast," says de Carmoy. "The way they see fluctuations in prices is somewhat different, that's all."

The opening up of eastern Europe could be tremendously positive for Acec-UM, he points out. "We have hundreds of engineers and managers who are multilingual and who can work in English, Dutch, German or French. That is a major asset for us."

Management abstracts

Human resources management in the private sector. P. Loren in *Optimum* (Canada), Vol 20 No 2 59/90 (8 pages)

Sees the decline of employee morale as the predominant problem of our time and attributes it to structural and cultural causes (which are discussed). Refers to "plateauing" and to the decline of loyalty resulting from a change in the nature of the employer/employee contract. Discusses initiatives in the fields of participation, product/service quality, and flexibility, holding up Ford (in the early 1980s) and the Royal Bank of Canada as successful examples of actions that conquered the problem. How to achieve effective lighting in your office. K. Louch in *The Office* (US), Dec 89 (5 pages)

Illuminates the world of office lighting by considering - inter alia - the problems posed by visual display units, the levels of lighting, task-ambient lighting, requirements in private offices, reception areas, and switching controls. Low-cost facsimile - you only get what you pay for. S. Ng in *Office Equipment Index* (UK), Dec 89 (14 pages)

Describes the features available on most low-cost (under £1,000) fax machines, such as quick dialling and automatic document feeders, advocates that prospective buyers carefully analyse their requirements before parting with money. Diverges from low-cost machines and looks at the benefits of laser facsimile units. Provides a table of available models listing their features and prices.

Business diversification: has it taken a bad rap? S. L. Nesbitt + R. E. King in *Mergers & Acquisitions* (US), Nov/Dec 89 (6 pages)

Challenges the prevailing wisdom which holds that diversified companies do not perform as well as non-diversified ones: uses the results of a study of the performance and returns to shareholders of 1,800 companies between 1976 and 1988 to prove that unrelated diversification neither hurts nor benefits corporate performance. Concludes that the strategy chosen is less important than how it is actually carried out.

These abstracts are condensed from the abstracting journals published by Ashford Business Publications. (A complete copy of the original articles may be obtained at a charge of £5 each plus postage and packing from Ashford, 25 Toller Lane, Boreham, Essex, SS6 9NR.)

Thyssen informs:

Well on Course

Interim Report on the First Six Months of 1989/90 from October 1, 1989 to March 31, 1990*

Thyssen Worldwide ¹⁾	first six months: 1988/89	1989/90
External sales	DM billion 16.4	16.8
Pre-tax profit	DM million 892	705
Net income	DM million 372	363
Capital expenditures	DM million 950	1,660
Order intake	DM billion 17.7	18.6
Work force on March 31	132,948	146,828

¹⁾ Thyssen AG acquired Otto Wolff AG effective January 1, 1990. As a result, Rasselstein and EBG (Elektro-Beschneidetechnik), joint enterprises (hitherto consolidated only on a pro rata basis, are now fully incorporated into Thyssen's 1989/90 figures. The Otto Wolff group of consolidated companies has been included in Thyssen's figures since January 1, 1990.

Development of Sales

The high business volume of the previous year was surpassed slightly in the period under review. The external sales of Thyssen Worldwide rose by 2%.

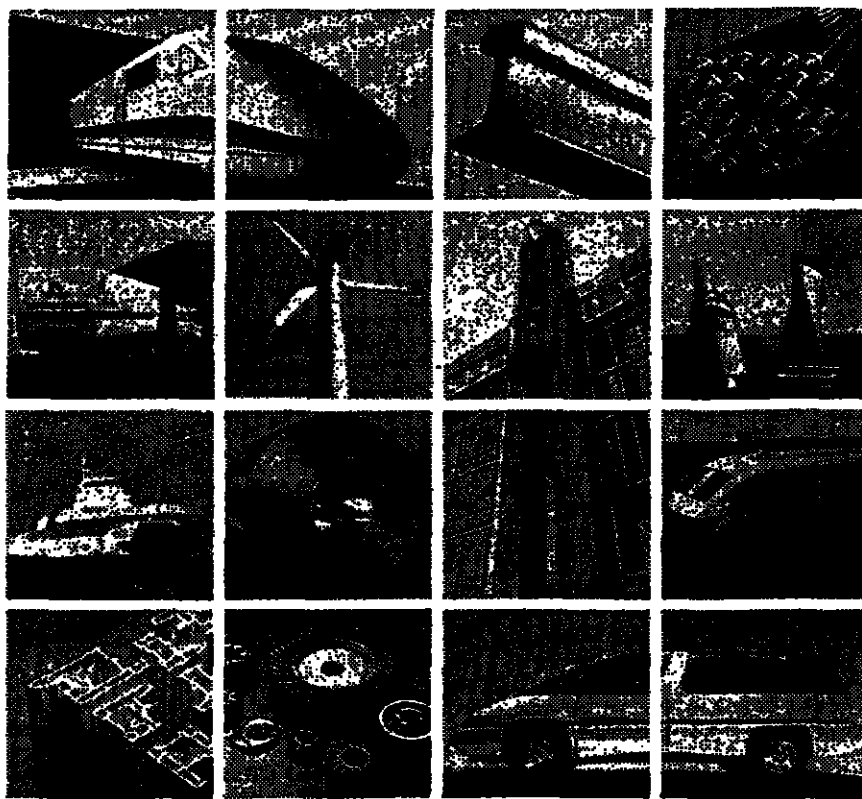
The sales of the capital goods and manufactured products business group were, in all, 2% higher than the year before. Thyssen Industrie achieved a strong sales increase of 11%. Most of the business sectors recorded high order intakes, especially at Thyssen's two shipyards.

At The Budd Company, sales in terms of US dollars remained 14% below last year's level because of the weaker American automobile market. In the meantime, the two new stamping plants have started up series production, and this will have a positive effect on the devel-

opment of business. Rheinische Kalksteinwerke recorded a 7% sales increase.

The sales of the trading and services business group were down 5% from the previous year's high level. This is due above all to the reorganization of the fuel trading activities. Domestic business developed well, in particular where the construction and building products and the service activities were concerned.

The specialty steel business group recorded a sales decrease of 8%. The reason for this is, essentially, a significant fall in the prices of alloying metals, which is having a strong impact on the pricing of our products. All industries consuming specialty steel continue to enjoy a



good workload. The influx of orders is satisfactory.

In the steel business group, sales were down 5% from the previous year, in part a result of the incorporation of Thyssen Grillo Funke GmbH into the newly formed EBG. The world steel market is in a phase of normalization. Weaker trends are becoming evident in some

export markets. On the other hand, the consumption of steel in the Federal Republic of Germany continues to increase.

The sales reported for the shareholdings of Thyssen AG more than tripled, primarily because of the acquisition of Otto Wolff AG and the resulting full incorporation of Rasselstein and EBG.

Work Force

The aggregate work force of Thyssen Worldwide on March 31, 1990 numbered some 147,000, of whom 120,000 were employed at companies in the Federal Republic of Germany, and 27,000 at our foreign companies. The percepti-

ble rise in work force numbers is particularly due to the changes in the shareholding sector of Thyssen AG and to additions of firms at Thyssen Industrie and Thyssen Handelsunion.

Work force	March 31, 1989	March 31, 1990
Capital goods and manufactured products	54,638	61,398
Trading and services	17,075	19,307
Specialty steel	14,418	15,166
Steel	42,996	41,777
Shareholdings of Thyssen AG	3,464 ¹⁾	8,795 ²⁾
Thyssen AG	357	385
Thyssen Worldwide	132,948	146,828

¹⁾ Dolomitenwerke, Rasselstein, Stahlwerke Bochum (each pro rata)
²⁾ Dolomitenwerke (pro rata), Rasselstein, Elektro-Beschneidetechnik, Otto Wolff group of consolidated companies

Capital Expenditures

The capital expenditures of Thyssen Worldwide in the first six months of 1989/90 amounted to almost DM 1.7 billion. The focal points, apart from the additions of fixed assets arising from the acquisition

of Otto Wolff AG, were chiefly the further modernization of our production and warehousing facilities in and outside Germany, and the expansion of growth activities.

Financial Results

In the period under review, after inventory devaluations necessitated by lower alloy prices, the pre-tax profit again reached a high level

at DM 705 million. The net income of Thyssen Worldwide, at DM 363 million, was almost as high as in the first six months of last year.

Order Situation

The order intakes of Thyssen Worldwide in the first half of the current fiscal year were high, buoyed especially by the continually lively investment activity in

the Western industrialized countries. The influx of orders outstripped sales, thereby increasing the order backlog further.

Outlook

The general economic trend internationally is still upward, although with regional differences. In terms of real economic growth, the Federal Republic of Germany shares the top position with Japan. The modernization and further development of industries and infrastructures is progressing, the inter-

penetration of the markets continuing. The pending economic and monetary union with the GDR opens up new perspectives. All of this bolsters the demand in most of the markets in which Thyssen companies are active. We also expect a satisfactory business trend for the second six months of 1989/90.



THYSSEN AKTIENGESellschaft

Sales in DM million	first six months: 1988/89	1989/90
Capital goods and manufactured products	4,602	4,695
Trading and services	7,161	6,782
Specialty steel	2,478	2,276
Steel	5,727	5,466
Shareholdings of Thyssen AG	690 ¹⁾	2,374 ²⁾
Total sales	20,658	21,593
Intercompany sales	4,264	4,805
External sales, Thyssen Worldwide	16,394	16,788

¹⁾ Dolomitenwerke, Rasselstein, Stahlwerke Bochum (each pro rata)
²⁾ Dolomitenwerke (pro rata), Rasselstein and Elektro-Beschneidetechnik, Otto Wolff group of consolidated companies (since January 1, 1990)

FINANCIAL TIMES SURVEY

**In less than 20 years,
auto ID technology
has revolutionised
many industry
sectors, with retailing
at the forefront. Technology has
been adapted to include radio
frequency tagging, optical
character recognition, magnetic
stripe and even voice recognition.**

Clive Cookson reports

Codes for efficiency

AUTOMATIC Identification is one of the fastest growing, but least known, sectors of the high technology industry.

It enables users to collect identifying information about large numbers of items, without manual key-strokes, and to feed the data into a computer.

The auto ID sector, as it is commonly called, originated in the early 1970s with the advent of bar coding on a small scale in the retailing, warehousing and distribution industries. It took off in the late Seventies and early Eighties when supermarkets heavily invested in check-out scanners.

Auto ID has since moved into other industries, including health care, transport and, fastest growing of all, into manufacturing.

Bar coding is the dominant technology for auto ID but other identifying techniques include magnetic stripe, radio-frequency tagging, optical character recognition (OCR), smart cards, machine vision and even voice recognition.

Market research has estimated that the total world market for auto ID products and services in 1989 was in the vicinity of \$4bn, with about 55 per cent in North America, 25

per cent in Europe and 20 per cent in Asia and the rest of the world. The market is growing by 25 to 30 per cent a year.

A report by Market Intelligence Research Company (MIRC), of Mountain View, California, projected worldwide revenues for the auto ID industry of \$6.5bn in 1993.

Automatic Identification Manufacturers (AIM) is the trade association which represents the industry. It originated in the US and AIM USA is still the largest national affiliate. AIM UK, based in Balfour, is among the 15 other affiliates around the world.

Most auto ID suppliers are fast-growing young companies. Some of the leaders, such as Intermec and Telxon, have an annual turnover of about \$100m.

The essential parts of an auto ID system are a means of encoding the identifying information and applying it to the item in question; a machine to read the code; and software to feed the encoded data into a computer for analysis.

Bar codes, familiar through their use on grocery packaging, account for about 70 per cent of auto ID, according to MIRC. The scanner passes a



AUTOMATIC IDENTIFICATION

small laser beam across the printed code and detects the distribution of bars and spaces. A computer then converts this pattern into a number for processing.

There is no universal bar code for all applications. Frost & Sullivan, the international technology market consultancy, says that more than 30 different bar codes are in use.

The so-called Universal Product Code (UPC) applies throughout the retail trade in North America. Retailers elsewhere in the world use a system derived from it, the European Article Number (EAN).

Interleaved 2 of 5 is the code favoured by the distribution industry for printing on boxes and packaging. Many libraries and hospitals use the Codabar system for respectively identifying books and blood bags.

All these codes are entirely numeric. They give each item a number - of up to 13 digits in the case of EAN.

Most industrial applications use alpha-numeric bar codes which can be used to encode any combination of letters, numbers and special characters. Code 39, originally developed for the US Department of Defence, is becoming a stan-

dard for many non-retailing applications.

Other "high density codes" have been developed to label very small items; for example in the electronics and pharmaceutical industries.

The success of bar coding has been assisted by continuous innovation both in printers to label the items and in scanners and readers to decode them.

The suppliers of retail goods increasingly include a bar code on the outside of each item or its wrapping or packaging. This is universal practice in the supermarket and grocery sectors and becoming so in book and magazine publishing.

Off-site and commercial bar code printing is too inflexible for many industrial applications. These require labels to be printed on site as required.

A wide range of printing processes have been adapted for the rapid and inexpensive production of bar codes.

Dot matrix printers are generally fastest and cheapest, but others are available for special purposes or when higher quality labels are required, including impact, ink jet, thermal, electro-static and laser printers.

Increasingly, bar code printers are combined with automatic labelling machines - or even with laminators to produce self-adhesive labels encapsulated in a clear protective coating.

Bar code readers are steadily becoming smaller, lighter, more powerful and more durable. A new generation of portable scanners, linked to powerful hand-held computers, is extending auto ID to new applications.

At the same time, fixed scanners are being developed to read labels at greater distances and faster speeds - up to 400 scans per second while making fewer than one error in a million scans.

Manufacturing offers the greatest scope for growth in bar coding.

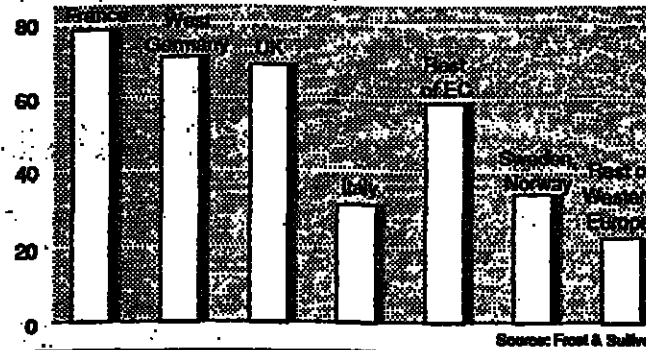
A survey by Frost & Sullivan last year showed that less than 5 per cent of potential applications in US factories had converted to bar codes.

Bar coding provides the "eyes" for an industrial computing system.

It tells the computer the location of everything in the factory at any moment, and therefore makes it far easier to schedule the flow of materials.

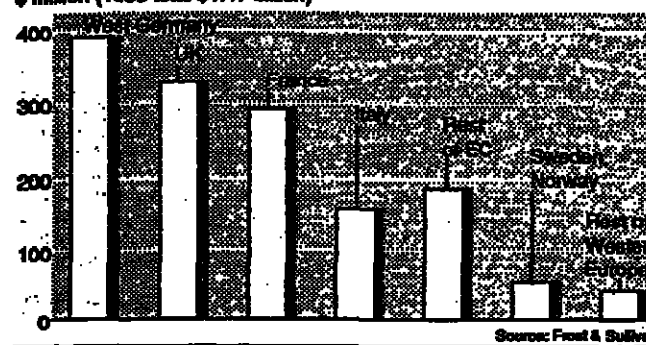
Bar code ID, Europe

\$ million (1989 total \$365.41 million)



EPOS sales, Europe

\$ million (1989 total \$1.47 billion)



Bar coding (pictured left): the leading auto ID technology, commands about 70 per cent of the total world market

IN THIS SURVEY

- Prospects; ■ US developments; ■ Shop surveillance; ■ Trends in Japan Page 2
- Europe; ■ Market nears \$2.5bn; ■ Data capture devices Page 3
- Technological advances; ■ Health; ■ Automatic ticketing Page 4

at a distance of up to one metre from the antenna and do not need a direct line of sight.

Outside industry, RF is used for identifying moving vehicles to speed up traffic flow at high security installations and car parks. Automatic road tolls are another application which allows tagged vehicles to pass without stopping to pay. The toll is electronically collected from drivers' accounts.

RF tags are also used for tagging animals and people. They identify cows or pigs in automatic farm feeding systems, for example.

The European Commission is sponsoring a futuristic research project, with industrial and academic participants in the UK, Germany and Belgium, to develop an RF tag-sensor which can be injected into farm animals to monitor their health.

The aim of the Animal Monitoring and Identification European System (AMIES) is to monitor animal health through indicators such as body temperature and blood pressure.

The resulting technology will be used to manage farms more efficiently and could be used to enforce animal welfare legislation, particularly when animals are transported across EC borders.

When it comes to tagging people, especially prisoners or football spectators, civil liberties issues come into play. But RF tagging of mentally handicapped and confused geriatric patients is already widespread in the US.

The Patient Wandering System enables patients to move around an institution with relative freedom. It removes the need for locked doors.

Nurses electronically monitor patients' movements and can keep them away from busy roads and other hazards when necessary.

Health care applications are rapidly taking a larger share of the world auto ID market. Their share of the world market is growing as fast as other sectors of the auto ID industry at about 25 per cent a year.

Bar codes are most used, but there is growing interest in the use of smart cards and optical storage cards for recording medical information about patients. Typically, they can be read

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AUTOMATIC IDENTIFICATION 2

Louise Kehoe on the world-leading market

The US forges on

THE US market for automatic identification equipment is still booming, with annual market growth for the next four years projected at about 20 per cent.

According to the trade group AIM US, sales of auto ID equipment have grown from \$600m in 1986 to more than \$3bn in 1989. Industry analysts forecast that world-leading market may reach a total of \$6.7bn by 1994.

More than 450 US companies are active in the industry. Many are small, private firms with sales of less than \$10m, offering specialised product lines for specific technologies and applications.

The ubiquitous bar code is the primary mechanism for auto ID of grocery products, automobile parts and even railway cars as well as documents such as mail and cheques.

The full potential of auto ID lies in the ability to move data collected by bar code readers or other data collection systems from one location to another.

Electronic Data Interchange (EDI), or computer-to-computer transmission of data collected by auto ID systems is the trend of the 90s.

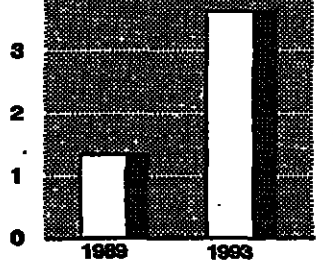
One of the most extensive applications of EDI is Ford Motor Company's Common Manufacturing Management System (CMMS) which links 57 of Ford's manufacturing facilities with more than 3000 of their suppliers.

In the retail industry, bar coding is moving beyond its established role in food product labelling to include hard goods, textiles, general merchandise and apparel.

Through the efforts of the Voluntary Inter-industry Communications Standards Committee, a voluntary standard

Bar code data collection in the US

Retail & Industrial markets (\$bn)



Source: Frost & Sullivan

has been developed for item identification at point of sale and for electronically communicating information through EDI systems.

EDI systems allow retailers to electronically transmit purchase orders, receive shipping notices and invoices and maintain inventories.

According to a recent survey conducted by Ernst and Young, the business consulting group, the majority of US retailers are now committed to using bar code tags on merchandise.

Several kinds of EDI systems are used in different industries. But most of them employ three basic business documents: electronic purchase orders, electronic invoices and electronic packing slips.

The primary use of EDI systems is in sending and

receiving purchase orders. Pre-ticked products are scanned at the point of sale. This information is then downloaded into the retailer's purchase order/invoice management system and records are electronically generated - often on a daily basis.

The biggest expansion of EDI networks in the US is expected to be among clothing retailers.

This has a flow-on effect among textile and garment manufacturers which supply them and the transportation companies which move products to distribution centres and stores.

Although there are alternatives to bar coding for auto ID of retail products, the future of bar coding seems relatively secure, according to AIM US.

The introduction of new standards and scanning equipment have helped to expand the use of bar coding beyond its original role of identifying stock in supermarkets.

It has become a technology widely used for tracking goods and documents in a broad spectrum of industries.

Developing markets include airlines and other transportation services, corporate mail rooms and manufacturing plants.

The manufacturing and

industrial sector represents the highest growth market for auto ID equipment, with sales expected to grow for the next five years at an annual rate of 20 per cent.

One of the leading manufacturing sectors taking advantage of bar codes is the US automotive industry.

US car makers require their parts and materials suppliers to use bar coded containers. Bar codes are also a requirement on parts that are safety related such as brakes, transmissions and engines.

This allows the manufacturer to exactly trace other cars with the potentially faulty part.

Bar coding holds a significant price advantage over other systems, such as radio frequency (RF) identification, which ranges in price from \$3 to \$5 per tag.

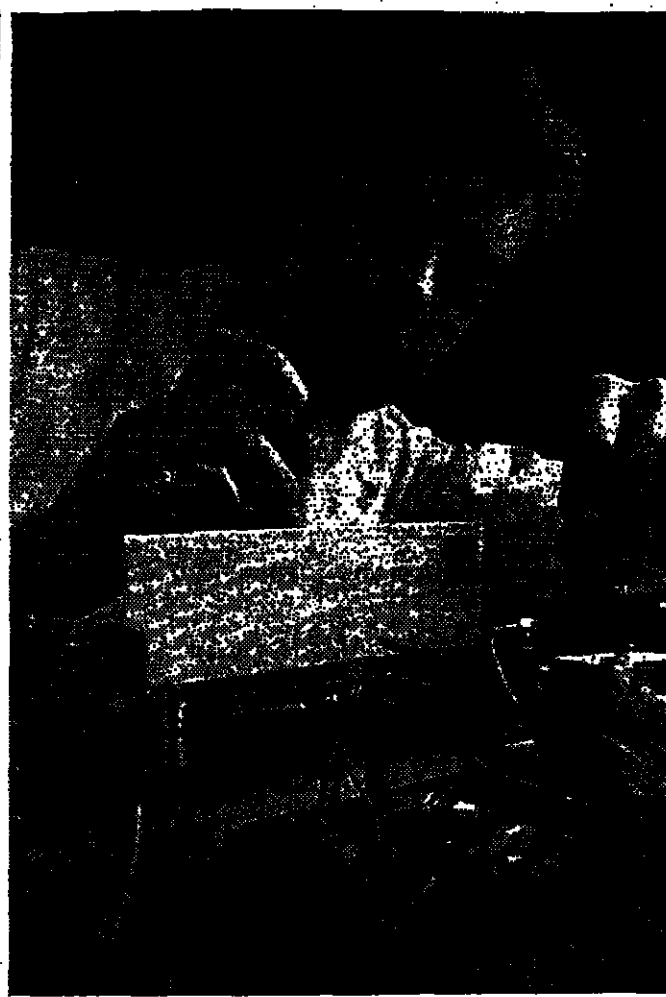
In contrast, bar code labels cost only a fraction of a cent. Optical character recognition (OCR), a rival technology, is making a comeback, especially in remittance tracking.

But OCR codes must be read close up and cannot be used if damaged. Even damaged bar codes can be read, AND from a distance, making bar coding more flexible.

In some applications, however, RF identification is gaining ground. The US rail authority is testing auto ID systems that use radio-triggered devices, known as transponders. These are mounted on the sides of freight cars. When a transponder is activated by a low-frequency radio signal broadcast from a transmitter beside the railway track, the device responds by emitting identifying information.

Ultimately, however, current methods of auto ID may be usurped by computers capable of reading even handwritten text.

International Business Machines recently introduced, for example, a cheque-processing system that can read most handwritten cheques, eliminating the need for manual entry of each cheque amount.



Auto ID in action

Royal Mail engineers (above) have used optical character recognition (OCR) to create automatic sorting systems which convert written addresses to computer codes. Postal services around the world are investing in such systems to speed up deliveries.

On-the-spot issue of airline tickets is a growing application for auto ID in busy airports of the world. Nindor's automatic ticketing centre (right) gives passengers the convenience of self-service reservation and payment.

Airlines around the world are introducing a ticketing system based on magnetic stripe technology which will speed up boarding and passenger traffic at airports.



Paul Abrahams on electronic tagging in shops

To catch a thief

SUMMER sales are not all good news for retailers when a fair proportion of shoppers leave stores without paying.

Shrinkage, the retailer's term for shoplifting, together with staff theft, clerical errors and other unexplained loss of stock, is increasing.

Touche Ross, the London accounting firm, estimates that shrinkage cost UK retailers \$1.5bn in 1989. The figure may have topped \$2bn last year. But that figure is small compared with the US, where some estimates put shrinkage at \$50bn a year.

Retailing companies are notorious for refusing to give details about such losses.

But in 1989, Marks & Spencer, the UK retail group, admitted an annual loss of \$20m caused by shrinkage.

This sort of loss comes straight off the bottom line - at a time when many retailers are suffering tightening margins caused by the economic squeeze.

However, a number of companies are now offering electronic article surveillance (EAS) equipment, based on automatic identification technology, to protect their goods.

They believe this investment will allow retailers to reduce customer theft and have a significant impact on profits.

"If a retailer has margins of 5 per cent and is losing 2.5 per cent of its stock through shrinkage, electronic article surveillance can halve the retailer's losses, and by doing so, add 20 per cent to the bottom line," claims Mr Ralph Kanter, of Acron, the EAS company, which is part of the ADT group, based in London.

"The problem," says Mr Kanter, "is that companies are split over whether to spend money improving their margins by investing in EAS technology or by investing in advertising in an effort to increase turnover."

EAS equipment is based on three main computing technologies: radio frequency (RF), microwave and electro-magnetic.

In the US, RF systems have proved the most popular, with

about 50 per cent of a market worth about \$100m in 1987.

A RF system is made up of two elements. The first is an electronic tag, comprising a coil and a capacitor, both of which are made of aluminium.

The second part is made up of a series of detectors, placed at check-outs at exit points. These contain transmitters which emit a signal at a specific frequency. This energises the coil in the tag if it comes within range.

Once the coil is energised, the capacitor in the tag sends a signal back to the detector, which then activates the alarm.

When a genuine sale is made, the tag is "made safe" by the shop assistant, who will either physically remove it, using a special key, or by de-

activating the tag.

De-activation is achieved by passing the tag near a transmitter emitting a strong signal at a particular frequency. The signal is strong enough to change the structure of the aluminium coil.

This changes the frequency at which the coil reacts to the signal. When the coil no longer responds to the transmitter, the tag is deactivated.

The tags themselves are either hard, placed in a plastic container, or soft.

The soft tags are integrated into paper labels which can be printed with bar codes and used at check-outs for pricing as well as security.

Tagging of goods has proved more popular with continental stores than those in the UK.

For example, Fnac, the French brown goods and recorded music retailer, says it would no longer consider opening a store without a system.

Some supermarket chains in France have spent millions of francs protecting as many as

60 check-outs. In spite of early reluctance in the UK, sales are beginning to pick up, says Mr Ken Austin, managing director of Gnoo UK, a division of the US security company.

He says department stores and video shops are beginning to install systems.

The market for EAS systems in the past has been limited to clothing stores.

Mr Austin also points to two leading do-it-yourself chains, B&Q and Texas HomeStores, which have recently purchased surveillance systems.

He says this is probably a reflection of the need to combat profits affected by the depressed housing market and general downturn in the economy. B&Q purchased an Easite-Meto system and Texas acquired Securitag equipment.

Manufacturers admit that one of the reasons why the market did not take off as quickly as it might have done was the problem caused by false alarms.

However, they argue that most of these have been solved by improving the quality of the tags and designing software into the alarms which reads background electronic interference from escalators, conveyor belts and cash registers. (This kind of noise used to accidentally set off the machines.)

Mr Austin admits that EAS systems are not foolproof and there are always methods of getting around such systems.

Security managers and equipment manufacturers need to always be vigilant, he says.

"Every time you think you have a problem fixed, the shoplifter finds a way of nicking the stuff," he says.

The most common method is to take the tags off the items before passing through the exit. Mr Austin says that one chain of department stores discovered that shoplifters were detaching hard plastic tags from garments while they were in the store's lavatories.

When the lavatories became blocked with tags, the retailer was forced to install EAS alarms on the main door to the lavatories.

Chris Perry, in Tokyo, looks at the scene in Japan

Bar code key to survival

THE HIGH cost of bar coding systems in Japan often means only well-heeled companies take advantage of auto ID technology. But the existing range of applications and cost savings involved augurs well for wider use.

Bar coding offers retailers and manufacturers the best chance of survival through quick data processing and entry.

According to data from the Distribution Code Centre (DCC Japan), which promotes bar code numbering standards for retailers, the number of stores using point of sale (POS) systems with the national standard Japan Article Number (JAN) is doubling each year.

In spring last year, 42,850 Japanese stores had installed almost 150,000 fixed and hand-held scanner POS units.

Mr Yasuo Horikawa, director of overseas purchasing for Ewie Corporation, Japan's biggest importer and distributor

of foreign auto ID equipment, estimates the domestic bar code market - POS terminals, scanners, recorders and printers, excluding computer systems - is worth about ¥50bn. He says the foreign share, mainly US, is about 10 per cent.

While convenience stores use almost a third of the 62,000 POS hand-held scanners (mainly CCD touch type), DCC says use among specialty stores for medicines and cosmetics has increased five times in just a year - to about a quarter of POS sales to specialty stores.

Big retailers are the main customers for POS systems but more simple and less expensive versions are paving the way for smaller operators.

Mr Horikawa says 7-Eleven Japan is one of the "new wave" of large retailers to take advantage of the technology.

This year, the convenience store chain plans to upgrade its POS system with a terminal controller which includes a graphic personal computer, boosting the capacity of the system almost tenfold.

A company spokesman says will be installed for its 1,600 employees to simplify placing orders for stock. The POS system upgrading will cost the company about ¥10m.

Industry sources estimate the company pays about ¥1.5m for its stand-alone POS systems; a price that includes computer capability for data processing. In addition, some 7-Eleven Japan franchises use a POS terminal (register and scanner) that cost about ¥700,000, along with a terminal

controller (controls several POS systems) costing about ¥10m.

The POS upgrading coincides with another strategic move by 7-Eleven. This summer bar coding will help the 3,800-store chain launch a joint venture with a US-based direct mail catalogue sales operation called Shop America Ltd.

The venture will enable the hordes of young, bargain-hungry customers in Japan to buy a wide range of foreign-made goods, direct from the US at any 7-Eleven check-out counter.

An order from a Shop America "member" in Japan gets relayed through a real-time international VAN system to the US. Deliveries are promised in 10 to 12 days.

POS systems are not the only way bar coding is revolutionising the way companies operate. Fujitsu, the Japanese computer maker, uses bar coding to strive for 100 per cent quality and flawless timing during the manufacturing of complex printed circuit boards.

"The real value of the system is not the hardware, but in the engineering and design. Any company can set up a system to read bar codes, but to break a time barrier is the problem," a Fujitsu spokesman says. Bar coding devices provide the link between robots and quality control; "otherwise, you need humans to check the specifications and design," he says.

The benefits of point of production (POP) and POS bar coding systems are the same.

Mr Thomas Zengge, a director of the management consulting firm of IBI Inc, Tokyo, says bar coding reduces system

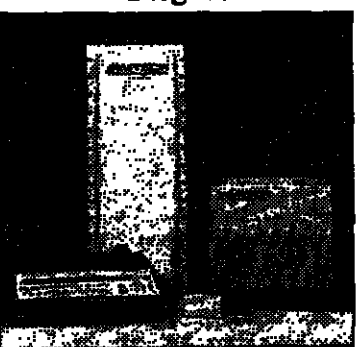
costs and increases functionality, including expansion of operations through many points in a central information base.

In the case of 7-Eleven Japan, data shows a dramatic decline in stock on the shelf corresponding with a rise in average daily sales and gross revenue since 1982 when the chain began installing bar code POS systems.

By 1988, the value of merchandise at the average store had fallen by more than ¥1m to less than ¥5m; daily sales stood at ¥554,000, compared with ¥482,000 per store in 1982; and gross profits to sales were almost 2 per cent higher at 28.6 per cent.

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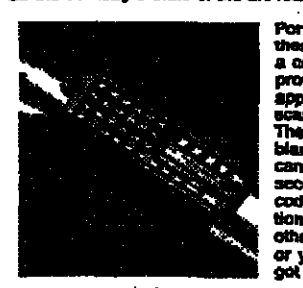
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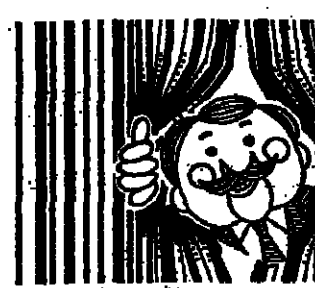
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AUTOMATIC IDENTIFICATION 3

Eastern Europe has not yet joined the rush started in the west, says Don Ryder

Europe market nears \$2.5bn

THE MARKET for all automatic identification products and services in Europe is expected to grow by 16 per cent in 1990. In revenue terms, the total market this year is expected to be worth just under \$2.5bn.

Excluding the market for packaging of bar-coded products from these figures, a 1990 growth rate of more than 50 per cent is projected, with some sectors growing by 30 per cent or more.

Products and services based on bar code technology, including sales of scanners and printers, bar-coded forms, labels, tags and other kinds of bar-coded packaging, accounted for 71 per cent of the 1989 market.

At present, for all practical purposes, the European market means western Europe. Less than 1 per cent of all European revenues are obtained in the eastern European countries. However, the interest of suppliers in staking a claim in the eastern European marketplace suggests that this proportion will steadily grow. But, as yet, expected growth is based as much on wishful thinking as solid fact.

The European market can be divided according to the kind of auto ID technology involved. Bar code systems take the largest slice.

They have been adapted beyond the retail sector to handle a wide range of functions. For example, in warehousing — for dispatching and receiving goods and stock control — and in the factory to monitor flow of goods and to label components of many kinds for quality control purposes.

It is used in the medical sector for blood bank management and stock control of pharmaceutical products and by government departments for locating documents and files and for managing equipment and vehicles.

It can be used even when an item has a small surface area or is subject to harsh environments.

Radio frequency products, a fast-growing sector of the market in Europe, is an important development. They are based on a tag which emits a unique radio signal when it enters the sensing field of an RF scanner.

While a clear line of sight between scanner and label is needed for bar codes, RF tags can be read around corners and even in the dark. An RF tag can store more data than a bar code since the tag can have a RAM memory of 1K or more.

The bar code, no matter how ingenious the coding pattern,

has more modest limits, but is a cheaper system.

These advantages mean that RF products and services market, which accounts for 9 per cent of the total European market, is growing at 39 per cent a year.

Optical character recognition (OCR) technology is more complex than bar code scanning and printing, and generally has only specialised applications in Europe.

OCR's main asset is its accessibility to customers: people can read the symbol as seen by the scanner.

But OCR's share of the European auto ID market is declining with its growth set at about 3 per cent a year. Finance is the one area of the market OCR has not been superseded.

The OCR system used in several continental countries is based on OCR, as are the cheque encoding/reading/sorting systems. In the UK, a num-

ber of OCR systems have been bought to process payment forms for the community charge.

Growth in magnetic ink character recognition (MICR) technology is also restricted to special applications.

These mainly occur in banking where account identifica-

Card-based technologies are an important part of the European scene

tion and bank sort codes on cheques are encoded with a special ink containing tiny magnetised particles. These codes can be automatically read when processed at speed by readers or sorters.

The MICR market in Europe is decreasing at about 1 per cent a year as bankers try to reduce the amount of paper-based transactions.

This decline may temporarily be halted, however, with the introduction of cheque truncation in some countries, including the UK, and the need for more equipment in bank branches.

Card-based technologies are an important part of the European auto ID scene. Most credit cards have a two or three-track magnetically-encoded stripe which includes information on the type of card, the user, etc.

Card production accounts for more revenue than does card embossing and card-reading equipment. The smart card, with embedded microchip, is a potential challenge to the dominance of magnetic stripe technology. Apart from France, however, its emergence has been slow.

Part of the problem is the expense of producing smart cards and converting the millions of magnetic stripe cards in circulation. Applications for the smart card are diverse with

its memory and processing capabilities.

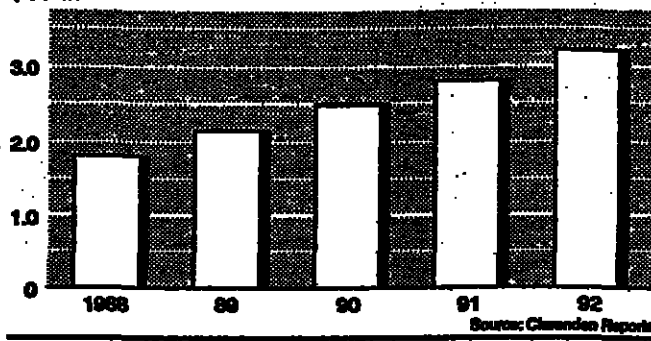
Imaging and voice recognition are among the range of other auto ID technologies which are yet to make a large impact on the European market. But the main obstacle for marketing inroads is customer education — to make more

companies aware of the wide range of auto ID available for any number of applications.

The author is managing director of Clarendon Reports, London: the consulting company which produced the 1988, 1989 and 1990 AIM Europe reviews of the auto ID market.

Auto ID market, Europe

\$ billion



The Giro credit card system uses OCR technology

Data capture devices are the key to portable auto ID

An industry on the move

MUCH IS heard about portable computers — whether hand-held, laptop or transportable. But what about computing plus auto ID on the move?

The options for mobile data capture and mobile computing are varied. In the first place, there are the increasingly miniaturised portable computers such as those from Epson, Husky, Pison and Toshiba.

Peripherals, such as bar code scanner or magnetic stripe card reader, can be attached to most devices in this family, depending on model type. These systems are generally more and more like small personal computers.

Then there are the ever more powerful data entry systems supplied by US manufacturers such as Symbol MSI, Tektronix and others with a long history in the auto ID business. Infos of Italy and Host and Wessel of West Germany are among European companies involved in this market.

Early devices from these suppliers had very limited pro-

cessing capability, but were used as temporary data entry/data storage units. These units were sometimes connected to a telephone modem for batch data transmission to a large host computer. Now these units encompass a wide range of internal processing power and the differences between these devices and the small hand-held computer are becoming increasingly blurred.

The integration of scanning capability into these products has another advantage. A compact unit the size of the palm of a hand, weighing 5kg or less, can scan, process and transmit data as required.

Displays are available from 1.25 lines by 80 characters or more. The later versions of MS/ Dos and Basic are available on many models together with a number of widely-used software packages such as Lotus 1-2-3 or Dbase.

These mobile data capture systems cater for a wide range of auto ID applications. For example, the transport-

ation sector can use it to price and process in-flight duty free sales. The retail sector, can find it cost effective for electronic point of sale applications in a mobile environment such as route sales or in a fixed environment next to a standard cash till.

Maternity care and out-patient care can be scanned to help decision-making with appointments and patient care. In manufacturing, time recording and work scheduling can be carried out without recourse to a larger host computer.

The incorporation of radio frequency (RF) data transmission capability into these systems adds other benefits. It not only allows for scanning and processing of data and symbols, but also transmission of results to another RF data capture system or to a larger main frame computer without need for cabling, wiring, clear line of sight or recourse to a phone modem.

RF tends to be most justified when real time decision-mak-

ing is critical. On-line goods receiving or dispatch, on-line price verification and stock control in a high turnover environment such as a superstore, or production automation are examples.

Data can be scanned and decisions relating to warehousing, dispatch, delivery and stock control operations can be made on the spot, even when other sectors, including government, military or medical, are involved. Production automation is another non-retail sector example where fast decision-making can pay off.

A number of mobile data capture/processing devices cater for specific purposes. For example, restaurants can use portable order-taking devices. These allow waiters to give RF orders to the kitchen and allow for higher table throughput with more rapid computing of bills. Remanco, the specialist restaurant supplier, has installed these systems in Europe.

The increased mainstream-

ing of components, with increased introduction of RF capability, has allowed for the effective combination of smart card, RF tag and display panel on a plastic card with credit card dimensions.

With a flat, touch-sensitive panel on the face of the card to serve as a keyboard, a new world of application possibilities has opened up.

The credit card holder of the future will be able to display his or her bank balance by tapping in an instruction on the front of the card, or even pay a toll charge without stopping the car. Company cards will not only the identification of the holder but also automatically process a transaction.

The Austrian-based company Ellis has developed a multi-purpose card system which includes health care, ski lifts, equipment maintenance and access control. It is also a standard credit card.

In more general terms, the long-term potential of portable data capture will belong to those suppliers who can offer scanning, RF and an open computing architecture with industry standard software — all integrated in a hand-held unit.

Don Ryder

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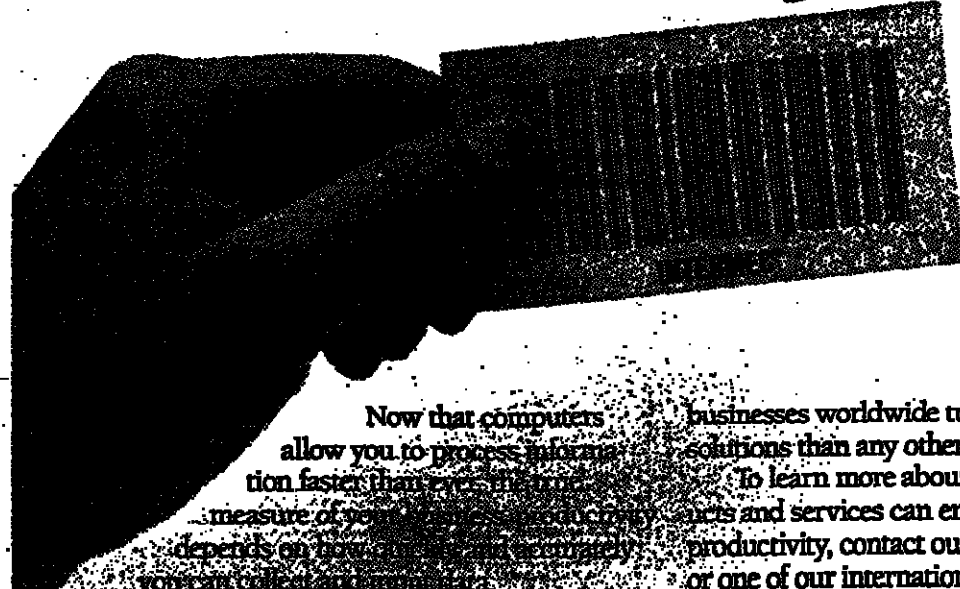
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AUTOMATIC IDENTIFICATION 4

Magnetic stripe technology is set to revolutionise airline ticket handling and sales, writes Paul Abrahams

Automatic ticketing machines prepare for take-off

A REVOLUTION is underway in airline ticketing.

Airlines are planning to introduce a new form of magnetic stripe ticketing which will revolutionise the way tickets are issued and checked. It could also radically restructure the travel agency business.

A number of European airlines are running trial projects using the new ticketing system which is called Advanced Ticketing and Boarding pass (ATB). Swissair has a pilot scheme at Basle airport, while Luft-hansa and British Airways are operating similar equipment.

Air France plans to install ATB systems at a quarter of its stations by 1991, including all those in France, most in Europe, the US and Far East.

ATB is a combined ticket and boarding pass with data stored on a magnetic stripe which can be read or printed out. It could eventually replace the separate flight coupons and boarding passes now used.

When the ticket is issued, details of the passenger's name, flight number and seat class are entered on the magnetic stripe.

When the passenger checks in, the details are automatically read from the magnetic stripe. This is done manually at present.

Additional information about baggage and boarding gates is also printed onto the ticket and, at the gate, the ticket is automatically read which greatly improves boarding time.

The ATB system offers airlines a number of significant advantages, particularly in terms of improved service and for better management through more reliable and up-to-date operational information.

A number of leading European carriers believe that ATB should quickly be able to pay for itself through improved productivity. Time-savings should also improve flight punctuality.

Punctuality is important, not only because late flights irritate passengers, but also because it costs money.

British Airways estimates

that it costs £1,000 for every minute a Boeing 747 is delayed. The airline predicts that it will be able to board a full Boeing 747 in 15 to 30 minutes using ATB - a 30 to 50 per cent improvement on manual boarding. And it can do this with 100 per cent accuracy.

The information provided by the magnetic stripe should also allow the airline to identify missing passengers, ensuring that the aircraft is not delayed because their baggage is on the flight, and they are not.

The Advanced Ticketing and Boarding pass (ATB) system could help London airports deal with the expected doubling of passengers from 60m in 1989 to 140m-160m in 2005

In an average month in 1989, check-in and boarding discrepancies on BA flights at Heathrow Terminal Four alone totalled 1,000 minutes; which at £1,000 a minute quickly adds up.

The airlines also hope to be able to make some staff savings as a result of ATB. Swissair, through trials at Zurich airport, estimates that savings would be in the order of £3.6m a year, while the cost of implementation would be £4.5m.

Even if the airline decided to maintain staff, ATB would release them to improve passenger service.

The airline has found that passengers gain about 20 seconds on the average check-in time of 100 seconds. The saving is almost 50 per cent for passengers without baggage. Improved flow of information for management is another area in which ATB should provide benefits. At present, each ticket coupon is sent to an airline's headquarters from destinations around the world. Only then can they be processed to collect information about the price paid for each ticket.

The inefficient system now in use means it can take weeks for management to know exactly how much revenue was generated on a particular flight.

In contrast, an ATB system

can immediately give the airline the name and ticket price paid by each passenger on a particular flight.

The company can quickly calculate revenue generated on a particular flight.

Such accurate and up-to-date information allows an airline to more efficiently target its marketing efforts towards frequent-flyer programmes. It would also improve their load factors.

Another advantage is that the new ATB tickets are more

difficult to forge so ticket fraud can be reduced.

ATB efficiency should allow the number of passengers around the world to grow at an annual rate of about 5.7 per cent in the next 10 years.

At the London airports, passengers numbers could double from more than 60m in 1989 to between 140m and 160m by 2005.

Large travel agencies which can afford the new technology will be able to install ticket printers in the offices of major

clients and gain a competitive edge through satellite ticket printing.

This will allow agencies to immediately issue tickets and to tie clients into their network.

The agencies will also be able to market other services, including even tickets for other means of transport, such as trains and car hire, as well as tickets for entertainment events such as the theatre.

SNCF, the French national railway, has already adopted the ATB standard.

The cost of printers and readers, about \$5,000, are prohibitive to small operators.

But ATB is a practical proposition for the larger airlines, although the pay-back rate with the cost savings, revenue enhancement and additional customer service.

At Terminal Four at Heathrow, for example, there are 64 check-in desks and 18 gates, each of which will require a machine costing between \$5,000 and \$6,000.

However, it is hoped that once large production runs have been achieved, the machines may fall to about \$1,000.



This auto ID system at Terminal 3 handles baggage

Clive Cookson on developments in the health industry

Healthy computer links

HEALTH CARE applications are rapidly taking a larger share of the world auto ID market.

The Market Research Intelligence Company of the US says the sector is growing by about 25 per cent a year - in line with the overall growth rate of the auto ID industry.

It presently has an approximate world market share of 8 per cent.

Computer-readable labels and tags are being attached to medicines and medical equipment and used to monitor patients, doctors and nurses.

Bar codes are generally used, although there is growing interest in the use of smart cards and optical storage cards for recording medical information about patients.

Blood banks were the first part of the health care sector to adopt auto ID.

In 1977 the American Blood Commission introduced Code-bar, a code developed by Monarch, a part of the Pitney Bowes group, as a standard for labelling blood packs. It has been adopted internationally.

The Health Industry Bar Code (HIBC) was officially adopted as an international standard for other medical supplies in 1983.

It is based on Code 39, the most widespread industrial bar code developed by Intec, and has the advantage that it can encode letters as well as numbers.

In practice, however, bar coding in health care is far from standardised, despite the efforts of the HIBC Council.

Swedish hospitals changed to the International 2 of 5 code when it was found that the patient's identity number took up too much space on standard forms and on laboratory test tubes when HIBC was used.

The European Article Numbering (EAN) code, the retailing standard, is used by the European pharmaceutical industry to label packs of drugs and medicines.

But standardisation is becoming an increasingly important issue for auto ID in health care, as individual hospitals' computers are linked into national and international computer networks to exchange patient information and order medical supplies.

Electronic data interchange (EDI) requires participants to work to a common standard.



The accuracy of bar codes help blood banks

A printed bar code can only hold a small amount of identifying information. Large amounts of data storage require magnetic, electronic or optical media.

Smart cards - plastic cards the same size and thickness as credit cards but containing a microprocessor and memory chip - are the leading contender for storing patient information.

Optical storage cards, on which digital data is written and read with a laser beam, are an alternative; they can hold more than two megabytes (millions of characters) of data on a single card.

Optical and smart card technology make it possible for a patient to carry a comprehensive record of personal medical details on a small card.

Trials are in progress in several countries, both in general practice and in hospitals.

In the UK, the Department of Health has issued Care Cards to 8,500 people in Exmouth, Devon. The trial includes the entire patient list of one general practice, all children and elderly patients in a second

which specifically confines access to information of direct professional concern. This protects, as far as possible, the confidentiality of patient records.

An important objective of the Devon trial is to see how much the Care Cards will improve the efficiency with which information is transferred between GPs, hospitals and pharmacists.

Although the European Commission is keen to introduce a health card, based on a smart card or optical card, not all health technology experts in Europe agree that this is the best approach.

Mr Peter van Riel, medical administration manager at Catharina Hospital in Eindhoven, the Netherlands, told the Scan-Tech Europe conference that patients should not carry their medical records on a smart card. People should instead have a bar-coded identity card which, simply works as a key to any computer system you want.

"When a patient forgets his smart card, the doctor lacks essential information," Mr van Riel said. "Who is responsible for seeing that all information is added to the smart card and that the information is up to date?" Unauthorised use of patient data is easier with smart cards, he said, than when the information is held on a proper computer.

Whether or not smart cards are widely accepted and adopted, there is no doubt that auto ID as a whole will be vital for the efficient computerisation of health care.

A doctor or health worker requires a PIN and a key card

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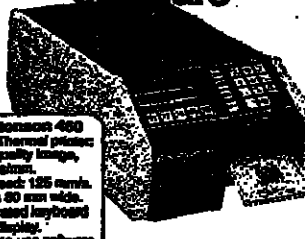
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Different light on executive pay in Europe

By Michael Dixon

ANYONE doubting Oscar Wilde's claim that "the truth is rarely pure, and never simple" need only look at executive pay surveys.

For instance, just a week ago I reported the Wyatt consultancy's finding that the Spanish were now hard on the heels of the Swiss in Europe's real pay stakes, having overtaken the French and West Germans within the past 18 months. Today we have another survey which shows them back down the field again.

The contradictory study comes from the European Remuneration Network, a consortium of management consultancies operating in 10 countries. (Readers wishing to know more about it should contact Tom Rafferty of ERM's British representative, P-S International, at Park House, Wick Rd, Egham, Surrey TW20 8HW; telephone 0784 494411, fax 0784 437622.)

The main reason why the surveys disagree lies in the samples of companies from which they draw their data. While the L158 consulted by Wyatt vary in activity, a lot are subsidiaries of worldwide groups. The consortium's sample of 3,586 includes far more smaller concerns.

Hence ERM's study can supply rough cross-Europe indicators of pay in small

and medium companies, such as the figures alongside. They compare the salaries and total cash pay including bonuses of senior managers in two size-bands of company - those with up to 100 employees, and those with between 250 and 1,000.

The executives covered are managing directors ("M.D."), and the heads of sales and marketing, finance, and personnel. First come the lower-quartile figures referring to the executive a quarter of the way up from the foot of a ranking of all in the same job category and country, which give only gross salaries and total cash pay in sterling at the London closing rates of May 1.

The median figures, which refer to the manager midway in the ranking, also indicate buying power. It is calculated by deducting the country's standard tax and so on for a married person with two children, then adjusting the result for price differences excluding housing costs.

Then come the salaries and total cash pay of the upper-quartile executive a quarter way down from the top of the ranking.

Where each country stands in the table depends on the buying power of the median M.D. of companies with 250-1,000 employees.

Organisations employing up to 100 people:										Organisations employing from 250 to 1,000:									
Country:	Position:	Lower quartile Basic salary £	Lower quartile Total cash pay £	Median Basic salary £	Median Total cash pay £	Upper quartile Basic salary £	Upper quartile Total cash pay £	Lower quartile Basic salary £	Lower quartile Total cash pay £	Median Basic salary £	Median Total cash pay £	Upper quartile Basic salary £	Upper quartile Total cash pay £	Lower quartile Basic salary £	Lower quartile Total cash pay £	Median Basic salary £	Median Total cash pay £	Upper quartile Basic salary £	Upper quartile Total cash pay £
France:	M.D.	56,508	69,624	66,521	78,160	50,207	76,717	61,293	65,847	70,358	74,772	66,579	85,512	56,129	68,493	61,293	65,847	70,358	74,772
	Sales & mktg head	43,851	51,744	52,487	61,835	44,320	57,720	55,109	48,386	57,108	57,613	66,219	44,406	58,518	44,406	58,518	66,219	44,406	58,518
	Finance head	38,490	43,492	40,770	48,070	34,075	40,073	55,453	45,282	51,189	47,916	54,145	38,087	57,505	59,591	45,282	51,189	47,916	54,145
	Personnel head	30,786	35,088	40,911	45,865	33,980	45,896	62,321	35,449	40,412	46,215	52,086	38,146	52,627	59,591	35,449	40,412	46,215	52,086
Switzerland:	M.D.	47,899	53,361	53,824	65,287	45,187	70,588	70,471	69,328	76,861	85,894	97,889	67,263	85,378	108,884	69,328	76,861	85,894	97,889
	Sales & mktg head	37,815	39,916	45,878	50,090	33,235	32,941	55,303	34,202	38,198	57,863	66,407	42,375	67,017	78,529	34,202	38,198	57,863	66,407
	Finance head	32,816	39,916	41,887	42,957	29,828	45,378	47,479	48,319	49,580	53,571	58,303	37,052	53,445	68,176	48,319	49,580	53,571	58,303
	Personnel head	31,519	35,714	36,555	42,437	28,721	44,638	45,378	36,916	42,017	48,799	56,082	38,943	55,042	58,244	36,916	42,017	48,799	56,082
W. Germany:	M.D.	57,430	63,216	68,381	82,470	48,488	73,751	88,630	65,758	78,584	76,584	92,280	62,731	91,583	107,902	65,758	78,584	76,584	92,280
	Sales & mktg head	32,334	34,151	37,057	38,919	28,038	39,237	42,870	43,960	48,320	46,773	53,789	34,514	58,582	64,305	43,960	48,320	46,773	53,789
	Finance head	27,248	29,054	29,237	30,800	26,775	41,417	42,507	39,964	42,144	45,140	47,583	31,178	53,406	55,586	39,964	42,144	45,140	47,583
	Personnel head	26,158	28,521	28,388	31,051	23,709	34,877	35,804	38,964	42,870	44,587	46,140	30,394	46,503	48,410	34,877	35,804	38,964	42,870
Spain:	M.D.	36,015	44,106	48,383	58,758	34,919	62,578	69,063	56,872	68,579	75,058	84,579	52,823	91,200	98,108	56,872	68,579	75,058	84,579
	Sales & mktg head	24,452	27,503	34,973	37,722	26,887	44,141	47,964	28,587	36,257	51,794	55,975	37,774	58,089	74,250	28,587	36,257	51,794	55,975
	Finance head	22,864	28,515	29,573	32,670	23,082	38,335	38,314	29,913	32,987	50,311	54,085	38,973	58,081	61,770	29,913	32,987	50,311	54,085
	Personnel head	21,730	22,209	25,531	29,241	20,366	30,525	30,518	28,032	30,578	48,589	48,141	34,761	48,706	51,742	25,531	29,241	20,366	30,525
Italy:	M.D.	37,582	41,088	40,828	49,888	30,828	50,544	50,887	42,512	44,987	68,858	82,886	48,718	75,707	88,475	40,828	49,888	30,828	50,544
	Sales & mktg head	31,728	37,772	34,117	40,818	28,188	38,948	43,584	44,032	48,679	48,287	57,883	35,184	52,742	65,011	34,117	40,818	28,188	38,948
	Finance head	32,823	39,032	33,383	40,888	28,658	36,342	41,934	48,375	55,045	47,819	56,916	34,784	48,788	57,788	33,383	40,888	28,658	36,342
	Personnel head	35,539	41,882	37,529	48,805	30,384	40,858	46,637	41,953	50,344	44,161	52,573	32,462	45,486	53,832	37,529	48,805	30,384	40,858
UK:	M.D.	24,286	28,700	31,855	37,133	28,558	39,880	45,400	45,000	51,581	52,618	57,000	38,476	57,293	68,391	31,855	37,133	28,558	39,880
	Sales & mktg head	22,206	25,012	24,788	27,032	20,488	25,821	32,480	30,277	32,123	34,000	35,303	25,580	37,230	41,712	24,788	27,032	20,488	25,821
	Finance head	20,816	22,113	23,896	26,287	20,050	25,250	32,094	28,000	30,000	32,000	34,740	24,880	37,428	41,240	23,896	26,287	20,050	25,250
	Personnel head	19,118	21,678	24,983	28,111	18,788	25,152	31,152	26,000	27,988	29,675	31,512	29,824	32,084	35,129	21,678	24,983	19,118	21,678
Netherlands:	M.D.	41,519	45,557	48,485	58,128	28,111	58,784	74,152	51,686	60,420	68,481	73,375	54,784	71,052	82,084	48,485	58,128	28,111	58,784
	Sales & mktg head	31,987	37,490	39,418	45,224	25,161	44,588	63,974	40,055	48,142	68,827	79,355	28,457	67,851	78,514	37,490	45,224	25,161	44,588
	Finance head	31,684	35,884	38,572	44,428	22,815	49,758	59,128	41,680	47,334	68,485	75,735	27,828	68,485	77,351	35,884	44,428	22,815	49,758
	Personnel head	36,511	39,742	37,903	42,840	22,058	49,111	53,585	32,795	41,357	61,357	68,485	23,763	68,485	77,351	39,742	42,840	22,058	49,111
Ireland:	M.D.	27,910	34,017	34,983	38,288	22,379	42,884	50,619	44,388	47,038	51,632	60,520	31,806	60,978	68,085	34,017	34,983	27,910	34,017
	Sales & mktg head	21,118	21,678	25,728	28,676	18,788	28,517	32,050	31,174	35,558	37,019	38,403	21,886	42,962	49,844	21,678	21,678	21,118	21,678
	Finance head	19,587	20,949	24,462	28,281	18,530	30,439	34,086	30,439	34,086	35,285	38,160	21,747	40,916	48,781	20,949	20,949	19,587	20,949
	Personnel head	18,587	20,949	24,462	28,281	18,530	30,439	34,086	30,439	34,086	35,285	38,160	21,747	40,916	48,781	20,949	20,949	18,587	20,949
Denmark:	M.D.	55,482	60,243	63,112	68,848	25,116	76,490	88,062	70,782	73,183	80,226	87,498	38,083	58,015	108,012	63,112	68,848	25,116	76,490
	Sales & mktg head	35,281	35,281	40,185	40,185	17,481	45,900	48,788	42,075	42,593	45,900	47,812	19,528	57,375	67,853	40,185	40,185	35,281	35,281
	Finance head	34,425	34,425	39,208	40,182	17,216	44,943	44,943	40,640	41,118	46,858	47,812	19,528	57,375	67,853	39,208	39,208	34,425	34,425
	Personnel head	32,512	32,512	41,597	41,597	17,794	45,900	45,900	38,250	38,250	45,900	45,900	19,633	54,984	55,482	41,597	41,597	32,512	32,512

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For further information please contact Martin Symon 071-623 1266 or, after 8pm, 04-203 3159.

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RECRUITMENT ADVERTISING

TECHNOLOGY

David Fishlock reports on how a gas research consortium is benefiting its members

Ideas ignited to power industry

"CREATIVITY has to be cultivated - it doesn't just happen," the president of an important US technical university told a conference on technology transfer in Washington recently.

Dr Harold Raveché, a physicist who heads Stevens Institute of Technology in Hoboken, New Jersey, appealed for more research consortia in which industrial companies and universities pool resources in pre-production research. "This is a concept whose time has come," said Raveché, citing the Gas Research Institute in Chicago and the Electric Power Research Institute in Palo Alto (see box) as examples of how effectively research consortia could serve an industry.

"I think there's a hell of a big need in industry for co-operative research and development," agrees Dan Dreyfus, vice-president responsible for strategic planning and analysis with the Gas Research Institute (GRI). Less well known internationally than its electrical counterpart, GRI serves a more complex industry with three quite different kinds of customer: gas producers, including all the big US oil companies except Exxon; the pipeline companies which provide the national gas transmission network; and the gas distributors.

What drives more than 300 organisations to collaborate in maintaining a technology base for the natural gas industry is a common belief that without it gas must surely cease to be an important fuel, Dreyfus says. The pipeline companies and distributors collaborated

from the start, in 1978. The producers joined them two years ago.

Previously the newly deregulated producers had been persistent critics of the cost allowed by regulators of the other two industry sectors to pay for R&D, until they were invited to join. They were fully represented for the first time at the latest board meeting which voted unanimously to raise the R&D budget from \$175m to \$190m next year. Dreyfus calls it "a non-trivial achievement" to have persuaded the petroleum industry to spend more on R&D at this time. "Their opposition was due largely to lack of appreciation of GRI."

Dreyfus joined GRI a decade ago as a research engineer who had spent the 1970s helping to manage the US government's ambitious magneto-hydrodynamic (MHD) programme for harnessing superheated gas as a potential booster for the efficiency of electricity generation. He got out, he recalls, when he realised how difficult and costly it was going to be to squeeze another 4-5 per cent efficiency through MHD. For 10 years he has helped to manage one of the world's biggest R&D programmes devoted to natural gas.

GRI does no R&D itself. An early decision was that it would remain a more flexible programme, more responsive to industrial change, if it had no laboratories of its own developing their own specialities.

Its 300 staff plan and manage a programme of more than 500 contracts, placed with laboratories all over the US. The big-

gest slice of the budget goes to end-use technologies aimed at improving the performance and efficiency of equipment that runs on natural gas.

"Like any R&D programme, it's got to be an act of faith," says Dreyfus. GRI is the only real interface between the gas industry and the makers of gas-using equipment, even though these manufacturers are not members and (unlike their electrical counterparts) do little R&D themselves.

Vehicles fuelled by compressed natural gas afford a particularly attractive target, especially for large fleets of heavy-duty vehicles such as buses, vans and delivery trucks, all threatened by tougher US legislation on emissions control. A GRI-funded study says the fuel emits lower levels of ozone-attacking chemicals than engines fuelled by methanol. GRI is managing contracts ranging from finding new high-pressure gas storage methods to developing complete gas-fuelled vehicles.

GRI's members own more than 400,000 miles of underground gas transmission and gas-gathering pipeline serving nearly 51m customers. But much of the system is 40-50 years old, so a major preoccupation is its safety and integrity. On their behalf, GRI is seeking new ways of inspecting this system for incipient cracks and corrosion without interrupting the service. It calls for almost infallible robotic inspection devices moving rapidly through pipelines operating at pressures as high as 1,000 lb. per square inch.

GRI is funded through a levy



Analytical work in the production of low-cost gas from coal

on the volume of gas transmitted. At the start this seemed simple since all members were totally regulated. Now there is competition between members - for example, between pipeline and distribution companies. However, a recent review instigated by members who believed they were disadvantaged by such a simple system failed to identify a better way of apportioning the R&D cost.

GRI receives ample advice. Typically, a member company's vice-president for R&D represents it, while it is also advised by the national energy laboratories "for overlaps and to see that we're not pursuing ridiculous concepts," Dreyfus says. In addition, it has an advisory council whose members range from eminent academics to "people right off the drilling rigs."

"But we write the agenda," Dreyfus emphasises. After what he calls the "mating dance" with its various advisers, GRI's board then submits the programme to the Federal Energy Regulatory Commission (FERC) in Washington, which votes on whether the

cost can be included in the price for gas.

No stage is rubber-stamped, Dreyfus asserts. Currently GRI's programme is being challenged by a trade association of large-scale gas users which argues that FERC has no legal authority to approve end-use R&D, the biggest sector of spend.

FERC itself reviewed the first decade of GRI's progress. It concluded that GRI's advisers had indeed participated effectively in directing the programme and picking priorities. It concluded that GRI was effective in transferring technology to the marketplace and that its benefits outweighed its costs to gas users.

"I think I can convince a rational person that if the gas industry doesn't do R&D, nobody's going to do it," says Dreyfus. But GRI was established in a highly-regulated industry where the R&D appeared to be free. Today, it has everything to do with maintaining gas sales. "I'd hate to try to start again from scratch."

US electricity companies keen on research

THE Electric Power Research Institute (EPRI) in Palo Alto, California, is bigger (it has a budget of \$380m), older (it was founded in 1972) and different in structure and philosophy from the Gas Research Institute in Chicago.

The electric power companies pay a subscription to become members of the Institute and then seek to pass on the costs in charges to customers. Unlike GRI, no federal regulator intervenes in the process of trying to claw back the financial outlay.

Although they serve competing energy sources, GRI and EPRI have an informal joint annual meeting of top managements, and have also funded some collaborative R&D projects. Some big electrical utilities are members of both research institutes.

"Competitors are working

with each other to develop generic understandings of, and capabilities in, advanced technologies," says Dominic Geraghty, who directs EPRI's office of corporate and strategic planning.

"Each will later customise what they've learned according to their own business strategies and use it to develop competitive products."

Geraghty believes many high-technology companies have concluded that they have little to lose and a lot to gain by collaborating at the pre-competitive stage of the innovation cycle.

A liberalising of US anti-trust laws in 1984 made it possible for the research consortia concept - which was already firmly established in Japan - to flourish in America. EPRI estimates that there are now about 115 research consortia

representing more than 1,000 US companies.

It was also in 1984 that the biggest of these consortia - Bellcore - was set up as a central technology base for the seven new regional telecommunications companies - that followed the break-up of AT&T. Bellcore's budget exceeds \$1bn this year.

A recent study of such collaborations by the Rensselaer Polytechnic Institute in New York found that the research programmes of consortia are usually led by the participating companies' strategic plans for new business growth.

Also, as the number of industrial sectors collaborating increased, he has the variety of mechanisms through which the collaboration takes place.

David Fishlock

Diversion ahead for turbine exhausts

Maurice Samuelson on a process which makes coal-fired power stations more cost-effective

With nuclear power out of favour, natural gas is increasingly seen as the principal challenger for coal's place as the prime fuel for electricity production.

But a gas-firing scheme being considered by PowerGen, the new privatised British generating company, is intended to complement rather than replace all the coal being used in one of its five largest base-load power stations. Base-load stations meet the country's steady demand for electricity at off-peak times and are the cheapest to run.

At Cottam power station, near Retford on the River Trent, a study is being carried out as to whether it is feasible to add a "topping cycle" in which large-scale gas turbines would be hooked up to the coal combustion.

Mr Ed Wallis, PowerGen's chief executive, says that it could give Cottam "a competitive edge." Otherwise, its future could be in doubt.

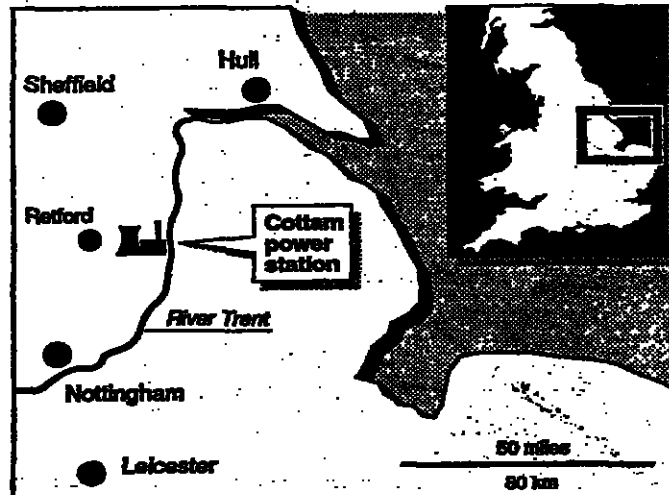
The technology, not yet applied in Britain, involves fitting a gas turbine at the front end of a conventional coal-fired station and feeding the turbine's hot exhaust gases to the station burners and furnace to produce enhanced combustion.

At Cottam, gas turbines of 100-150MW would be hooked to each of the station's four 500MW coal-fired generating sets. The exhaust from the gas turbines would be used to replace the forced air draught and air heaters of the coal combustion unit.

The capacity of the combined unit would be limited by the availability of oxygen in the gas turbine exhaust. Typically, the highest combined unit efficiency is found when the turbine is approximately 30 per cent of the capacity of the steam unit.

By adding this "topping cycle" to the Cottam plant, the station's overall generating efficiency would rise by about 4 per cent, its output of sulphur dioxide and other pollutants would be moderated, and generating capacity would increase by about 400MW.

Although Cottam's use of



coal would fall by 900,000 tonnes a year and another 1m tonnes of coal would be displaced elsewhere, the plant would at least stay open, thereby avoiding an even bigger threat to the power of Nottinghamshire, which depend on it for their survival.

Commercial pressure for the topping cycle comes from PowerGen's growing ability to burn more imported coal at its two principal coastal plants, Fiddler's Ferry, Merseyside, and Kingsnorth, on the Thames Estuary.

These plants are now the least economic to run, and therefore the last to be called on, of PowerGen's five 2,000MW base-load power stations. Cottam is the third most efficient (after Ratcliffe on Soar and Ferrybridge "C"). But with Fiddler's Ferry and Kingsnorth running flat-out on cheaper imported coal, demand from inland power stations, supplied with British coal, would drop.

Cottam's gas turbines would slide to the bottom of PowerGen's plant running order, and, once gas-fired power stations opened in the mid 1990s, it would have an uncertain future.

PowerGen would apparently like to use cheaper imports at Cottam, too, but its plans are reported to have been blocked by local authorities' reluctance to permit dredging of the River

Trent enabling coal to be brought upstream.

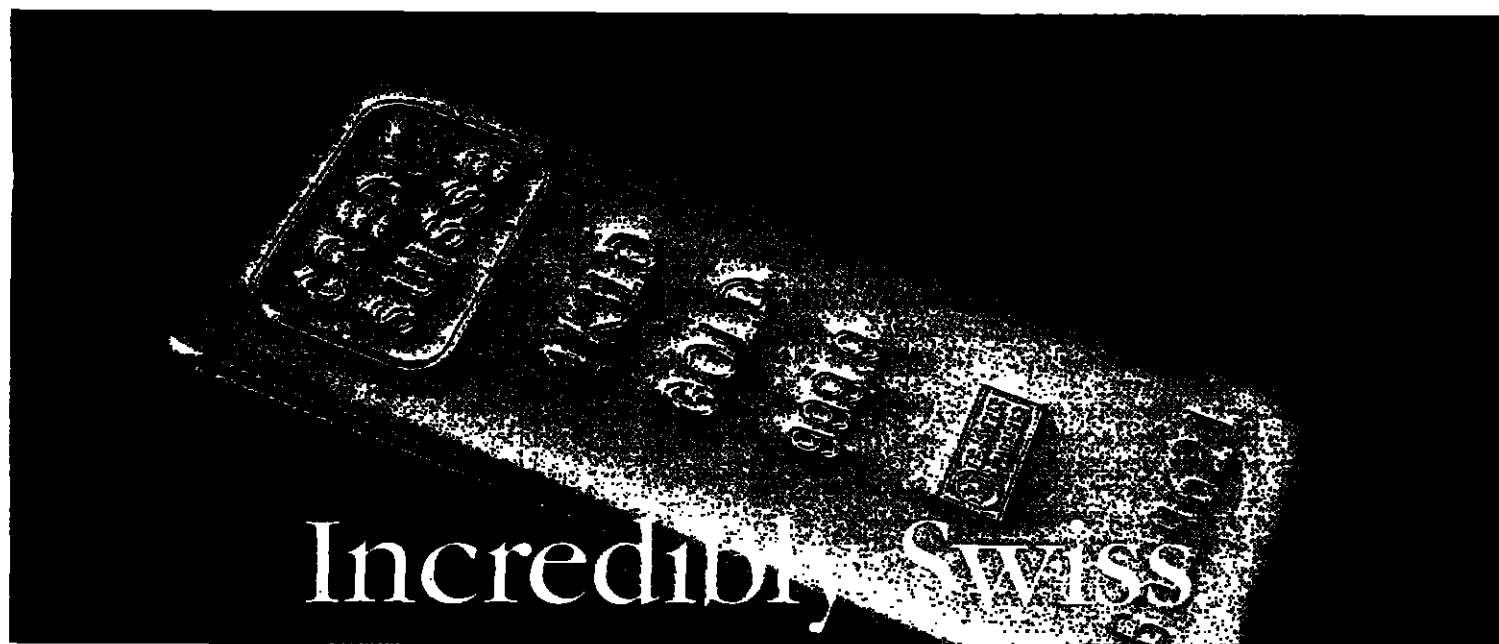
The topping cycle study at Cottam is being carried out for PowerGen by NEI-ABB, the joint turbine company set up to address the British power plant market by NEI (part of Rolls Royce) and Asea Brown Boveri, the Swedish-Swiss group which is now one of the leading world suppliers of combustion equipment.

The study, costing £350,000, is expected to lead to a decision in the summer on whether to proceed. The plant would take three or four years to build and would cost £175m.

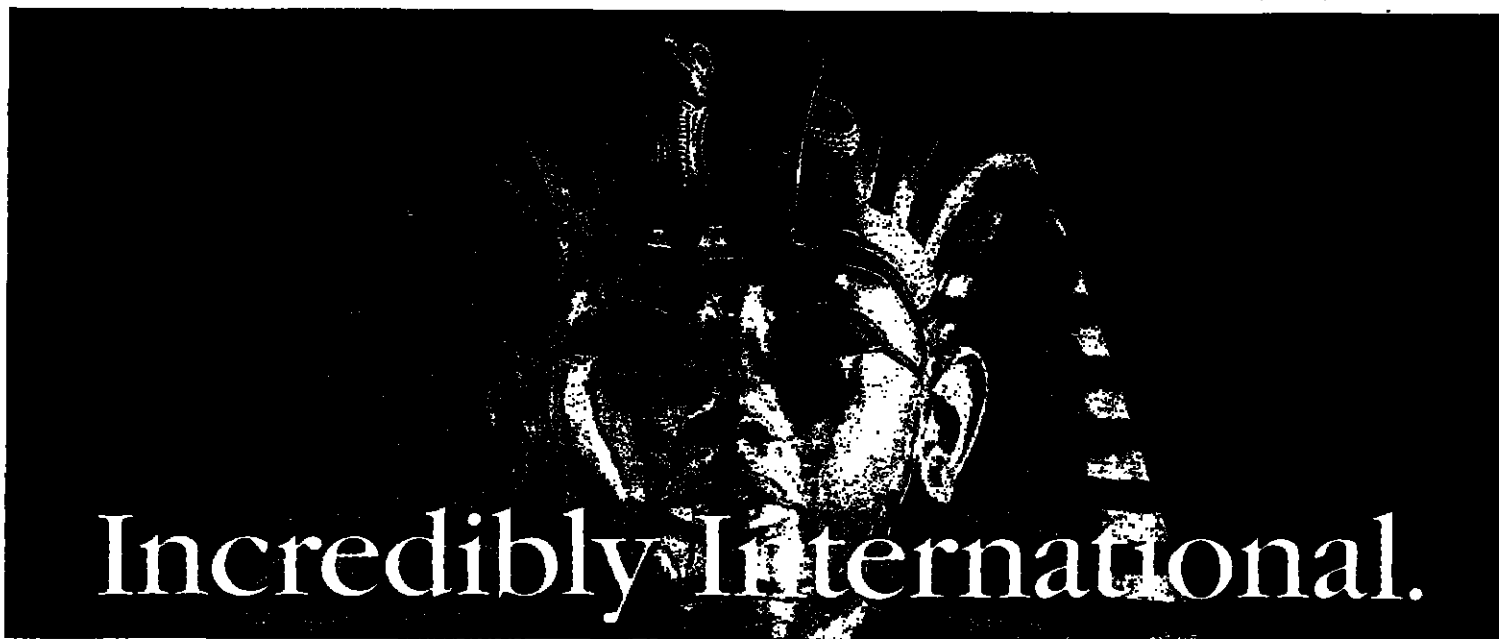
It would be the first such application of a topping cycle at a British power station. Cottam is the first in the world to be tried on the Continent. Since 1984, it has been used to convert 10 gas fired units in the Netherlands to fully-fired combined cycles.

Because the Netherlands had a 40 per cent plant margin at that time, the conversions, covering 3,500MW of plant, were optimised to reduce total fuel consumption rather than for increasing generating capacity. The power stations' net efficiency was improved by 5 to 6 percentage points.

In West Germany, the utility VEW has built a new plant at Weser of 750MW output, combining a 112MW gas turbine with a 632MW steam turbine run on coal.



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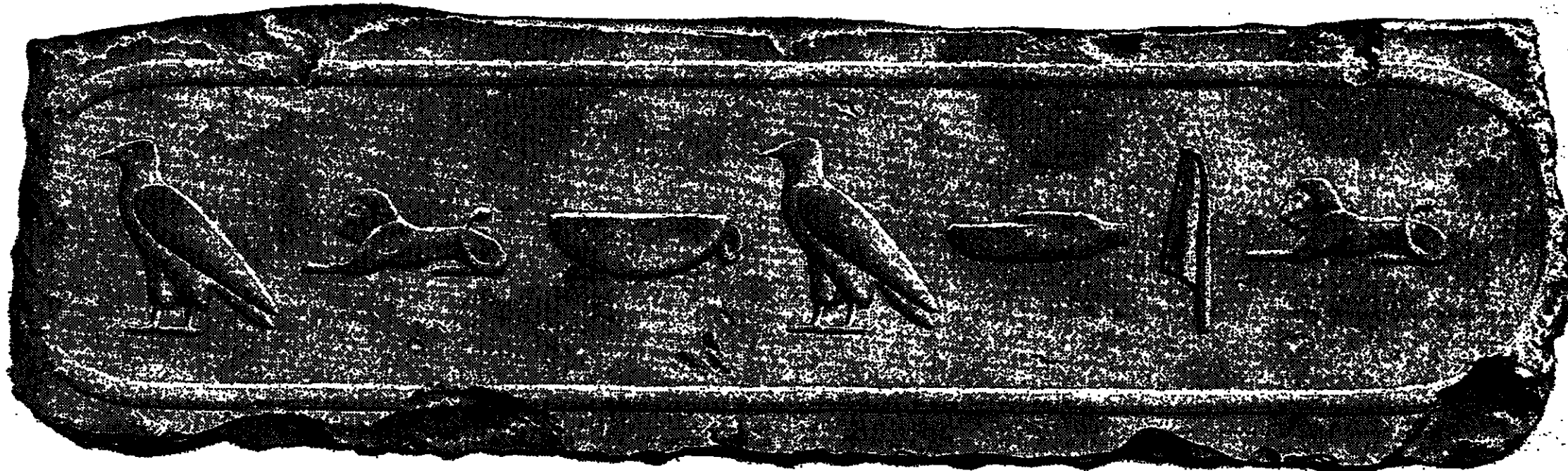
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Meanwhile, in Gaza

IF ANY area of the world remains untouched by the remarkable changes of the last few years it is, at first sight, the Middle East. The news from there has a depressing sameness to it. An Israeli goes berserk and kills seven Palestinians. Palestinians riot in the occupied territories, and at least 13 more of them are killed by Israeli troops and settlers firing "in self-defence". An Arab in Amman "retaliates" by opening fire on a busload of French tourists. Arab leaders call for action by the UN Security Council, while themselves convening in the capital of a country whose leader recently threatened to "consume half of Israel" with chemical weapons. In the background, two of the least-known Arab states announce that they have merged into one.

The main difference, perhaps, is that the rest of the world pays less attention than it would have done a few years back. Relatively plentiful energy supplies, bringing with them a relative shrinkage of the Middle East's purchasing power, have allowed the western public to avert its gaze from Middle Eastern troubles which seem largely self-inflicted, and to concentrate on the more uplifting spectacle of eastern Europe's struggle to be rid of communism. The strategic importance of the Middle East is less obvious than it was, and the bogey of Soviet domination no longer scares anyone much, now that the Kremlin is hard put to it to dominate Red Square. Only the occasional release of a western hostage in Lebanon arouses a flicker of interest.

Mr Howard's own goal

THE UK Government is anxious to improve the quality of industrial training. It also wants the voluntary sector to assume greater responsibility for promoting social welfare. It is curious, therefore, that Mr Michael Howard, the Employment Secretary, is pursuing policies which seem certain to compromise both objectives. In recent weeks, funding cuts have obliged many voluntary organisations to scrap or significantly reduce their training programmes. The cost of this retrenchment is being borne mainly by groups on the margins of society: the mentally and physically disabled, ethnic minorities, single mothers and the long-term unemployed. The Government's funding cuts are far larger than can be justified by demographic or employment trends. This year, the budget for Youth Training (YT) is being cut by about 11 per cent in cash terms. Over three years the planned cut is 25 per cent - perhaps 45 per cent after allowing for inflation. The budget for Employment Training (ET), the scheme which caters for the long-term unemployed, is being sharply pruned. Conversely, the cuts are being imposed just as ministers are struggling to launch a national network of employer-led Training and Enterprise Councils. On the ground, many regions are facing much larger cuts than the aggregate figures might suggest. The cuts are also being imposed at ludicrously short notice. For example, the Training Agency recently gave South East Training four weeks to adjust to a 40 per cent reduction in income. Yet the organisation, which caters for disadvantaged groups in Peckham, a depressed part of south London, has a waiting list for its adult training scheme. Many other groups, including the Spastics Society, have announced withdrawal or reduction of training schemes.

Necessary adjustment
Mr Howard points out that public expenditure on training has risen sharply in the past four years - a period in which unemployment has fallen markedly. An adjustment this year, although painful, is thus both necessary and desirable.

frontation", the West is obliged to take some notice. And on a purely humanitarian level it is to be expected, when peace and democracy are becoming the norm in Europe, that war and repression should still be dominant next door.

Calls for democracy

In reality events in the Middle East are not divorced from those in the rest of the world. Yemeni unity, announced yesterday, proceeds from precisely the same cause as German unity, namely the collapse of the communist half of the country, brought about partly by a sharp drop in Soviet support. Other regimes allied to Moscow, notably those in Syria and Iraq, are shifting uneasily in their seats and trying to improve relations with their neighbours. Calls for more democracy are heard from Kuwait through Jordan to Algeria. And one major factor in the background, two of the least-known Arab states announce that they have merged into one.

The occupation, not the immigration - still less such trivia as the granting of a US visa to Mr Yasser Arafat - is the fundamental issue. It is the fundamental issue, ended, and that can be done only in one of two ways: by unilateral Israeli withdrawal, or by negotiated settlement. If Israel prefers the latter, as one would assume, it must be prepared to negotiate with the body which Palestinians have repeatedly designated their representative: the Palestine Liberation Organisation.

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Ministers also note that employer contributions to YT and other schemes have risen, albeit from a low base: public-sector cuts are seen as a way of encouraging a better commitment from the private sector. Training providers are aware that public funds are not unlimited. The more perceptive also accept that a shake-out of some kind was necessary. ET, for example, replaced the Community Programme, a make-work scheme for the long-term unemployed. Some organisations which ran good CP schemes are not proving particularly effective training organisations. It would not make sense to fund such groups indefinitely. But instead of weeding out the poor trainers, officials seem to have opted for across-the-board cuts. These are crippling the good as well as the bad providers; hence the withdrawal of well-known names.

Low funding

The fundamental problem, however, remains the low aggregate level of funding. It is being sharply pruned. Conversely, the cuts are being imposed just as ministers are struggling to launch a national network of employer-led Training and Enterprise Councils. On the ground, many regions are facing much larger cuts than the aggregate figures might suggest. The cuts are also being imposed at ludicrously short notice. For example, the Training Agency recently gave South East Training four weeks to adjust to a 40 per cent reduction in income. Yet the organisation, which caters for disadvantaged groups in Peckham, a depressed part of south London, has a waiting list for its adult training scheme. Many other groups, including the Spastics Society, have announced withdrawal or reduction of training schemes.

It is important to encourage bigger contributions from industry. But ministers must be realistic about the sums likely to be forthcoming. They should recognise that companies have no commercial incentive to finance the training of disadvantaged groups, such as the mentally handicapped and the long-term unemployed. The voluntary groups which are trying hard to prevent such people falling out of the economic mainstream deserve a better deal. If Mr Howard does not act quickly, a whole tier of voluntary endeavour may evaporate.

Alan Friedman says it will take time to overcome the array of loan problems

The shadows over US banking

A spectre is looming over the US commercial banking sector, and to judge from some Wall Street pessimists has the head of a hydra. Unlike the worries aroused by the Third World debt crisis of the 1980s, the present concern stems not from one looming problem but from an amalgam of them, starting with - but not limited to - bad real estate loans. They threaten to cause a sharp increase in non-performing loans - on which interest is not being paid - and write-offs at big New York money centre as well as regional banks, and to have a severe impact on bank earnings in the short term.

Mr Nicholas Brady, the Treasury Secretary, is trying to put an optimistic gloss on things. He soothingly discounts the possibility that commercial banking will replicate the conditions in thrift institutions, where the total savings and loan bail-out may now cost \$400bn to \$500bn.

But there is no doubt that the US commercial banking sector is weak and getting weaker. Regulators say that a number of banks need to bolster their capital ratios. Capital replenishment has become a priority for most of the big US banks. Heavy less developed country (LDC) debt provisions were made from 1987 onwards, and last year saw several money centre banks raising equity.

Citicorp closed last year with a ratio of 3.6 per cent of common equity to total assets of \$230bn. It is widely seen by industry analysts as insufficiently capitalised, and is certainly below the average 4.4 per cent equity/capital ratio of other top money centre banks. The bank claims it can generate enough capital internally to boost this ratio by year-end to more than 4 per cent. Some of the more troubled regional institutions in New England and elsewhere are much worse off. The Bank of New England (BNE), for instance, has seen its

equity/capital ratio slip to as low as 2 per cent. The danger which looms this year has its roots in three areas - real estate, loans linked to highly leveraged takeovers (HLTs) and the diminished but still visible overhang of LDC loans.

The banks also face various structural challenges such as overcapacity in the industry, rising pressure on margins and a decline in Wall Street fee income, to say nothing of the rise of capital-rich European and Japanese institutions that have begun to hasten the decline in competitiveness of US banks internationally.

The fall in US property markets is beginning to cause a serious deterioration in the quality of real estate loan books, and there are signs that the situation is worsening. The leading credit rating agency - Moody's - and Standard & Poor's - have already downgraded more than two dozen US banks since the start of the year because of concern about dubious commercial property loans.

Among banks whose ratings have been lowered are Citicorp, the Bank of New England, Chemical Bank, the Bank of Boston and Fleet/Norstar.

Some bankers dismiss the real estate recession as either a regional affair or a cyclical downturn. They note that areas such as Texas and Arizona - and bank lenders in these areas - have seen the worst of the real estate crisis, including numerous foreclosures, bankruptcies and a sharp drop in values.

Training providers are aware that public funds are not unlimited. The more perceptive also accept that a shake-out of some kind was necessary. ET, for example, replaced the Community Programme, a make-work scheme for the long-term unemployed. Some organisations which ran good CP schemes are not proving particularly effective training organisations. It would not make sense to fund such groups indefinitely. But instead of weeding out the poor trainers, officials seem to have opted for across-the-board cuts. These are crippling the good as well as the bad providers; hence the withdrawal of well-known names.

When asked about it this week, Bates's office retorted: "complete rubbish". There were no denials (or confirmations) from the Department of Energy and National Power itself, both of which should know.

"The Bates tapers stick to their story and claim that the matter is now in the hands of the Treasury whence, if agreeable to both sides, it would pass to the Prime Minister for approval."

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Now it is New England which is experiencing the nation's worst property slump and dragging down the fortunes of banks such as BNE. The bank, which incurred a \$1.1bn loss in the last quarter of 1989, has had to sign a consent order with the Fed, requiring it to change its top management and sell off assets of \$6bn.

Nor is New England the only trouble zone. The recent downgrading of New York-based Chemical Bank by Moody's indicates the real estate problem is far-flung. Weakening property values have been reported in Manhattan, Baltimore, Minneapolis, Atlanta, and even Los Angeles. Real estate problems were part of the reason why Hongkong and Shanghai Bank was forced to inject \$300m of new capital into its New York-based Marine Midland subsidiary.

Mr John Reed, chairman of Citicorp, the biggest banking group in the US, a kind of one-man barometer of the sector's sentiment. Citicorp, with 10 per cent of its \$12.6bn commercial real estate portfolio now classified as non-performing, also happens to be the nation's largest commercial real estate lender.

Like other bankers, Mr Reed is casting the crisis as a cyclical phenomenon. The current downturn is "just like the early 1970s and will have a short-term impact on earnings", he says. Yet he recently visited 36 real estate customers around the nation and deduced that prices are weakening. The Citicorp chief links the downgrading of his bank by Standard & Poor's to real estate. He even predicts that Moody's, which still has Citicorp under review, will also downgrade its rating.

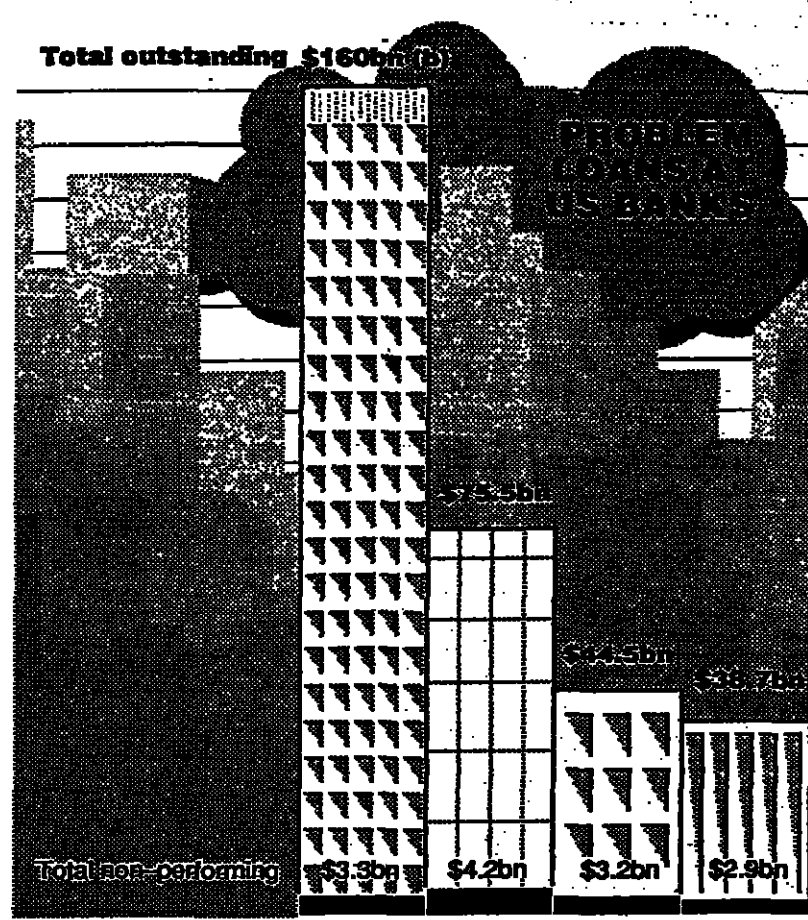
"I told the ratings agencies that if they wanted to signal there has been a deterioration in the quality of assets then that's true. There has been a deterioration," he admits. He says the bank will "continue to feel the pressure of this", and indeed the bank has said that non-performing real estate loans could rise by \$500m to \$600m this year, a 40 per cent jump.

William Butcher, chairman of Chase Manhattan, which has disclosed \$884m of non-performing real estate loans out of a total loan book of more than \$90bn, says his bank began to limit the growth of its real estate lending and to tighten appraisal standards two years ago. But he admits: "Obviously the market is troubled."

Mr John McGillicuddy, chairman and chief executive of Manufacturers Hanover, says his bank's current non-performing real estate portfolio is low, but that is because it has already written off \$400m-worth of such loans in trouble spots such as Texas and Oklahoma over the past two years. He thinks that real estate will have an impact on earnings at banks across America. "I think you work these problems out over a two- or three-year period. It doesn't get well in six months," he says.

One controversial aspect of the situation is the role and impact of bank regulators. A collective mood began to emanate from bankers in New England who felt that the regulators (especially the Fed and the Office of the Comptroller of the Currency) were being too stringent about evaluating problem loans. The bankers said this was compounding the problem and triggering a credit crunch.

A survey released last week by the



All figures are as at March 31, 1990, and, except for estimates, were supplied by the banks. (a) Citicorp's commercial loan portfolio alone equals \$66.1bn. (c) Chemical Bank disclosed only its non-performing LDC loans for Argentina and Brazil. (e) Estimate.

LDC = less developed countries; HLT = loans linked to highly leveraged takeovers

What has really happened is that money centre bankers have become increasingly nervous about the prospect of being visited by Federal examiners who might classify their loans as non-performing and force them to boost provisions. So they have turned away a rising number of loan deals. They have also cut back interbank lines to smaller institutions such as the troubled Washington Bancorp, which has become the first US commercial bank in recent history to default on its commercial paper obligations as a result.

This trend led to a fortnight ago to a strange initiative by the three top regulators - Alan Greenspan of the Fed, Robert Clarke, the Comptroller, and William Seidman, chairman of the Federal Deposit Insurance Corporation - who took the unusual step of trying publicly to reassure bankers that tough supervision would not punish prudent lending. They urged the bankers not to stop lending out of fear of increased scrutiny.

A survey released last week by the

Federal Reserve showed that commercial banks are restricting loans on increasingly restrictive terms and cutting back on lending to some small and medium-sized businesses. But the survey suggests that there has not been a general credit squeeze.

Mr Lewis Preston, former chairman of JP Morgan and now chairman of its executive committee, feels the banks have been reassured by the regulators. He said last week the message had been received. Mr Peter Wallison, former White House counsel and general counsel at the Treasury who now represents the New York Bankers Association, blames the lending slowdown on regulatory restrictions such as over-zealous scrutiny and pressure to maintain high capital ratios.

The resolution of the thrift crisis could also further weaken the commercial real estate sector, through the planned auction at a discount of billions of dollars of property seized by the authorities. Would-be buyers are already being given telephone numbers to dial for information and pro-

spectacles on the auction, which is to be carried out partly on television. Real estate is the most compelling reason why 1990 is a year that most bankers wish had already passed, but the threat of more non-performing HLT and LDC loans are also troubling factors. So is the slower pace of Wall Street deal-making which is reducing fee revenues for banks.

Mr McGillicuddy says Manufacturers Hanover has handled two successful leveraged deals this year, for Gulfstream and Saks Fifth Avenue. But he adds: "It tells you a lot when we're sitting here in the middle of May with just two deals."

In the late 1980s commercial real estate and HLTs together provided nearly three-quarters of all growth in domestic commercial loans. The collapse of Drexel Burnham Lambert and the junk bond market means that many of the banks' HLT clients have been unable to sell assets of companies acquired, thereby failing to generate the cash needed to service HLT loans.

At the end of the first quarter Citicorp displayed the highest level of non-performing HLT loans of the money centre banks, some \$700m-worth, or 9 per cent of the portfolio. Citicorp's ratio of non-performing HLT loans, thanks to its aggressive drive for such business, is one of the highest in the US. This is one reason why the respected Grant's Interest Rate Observer recently argued that anxiety over Citicorp's balance sheet is "well-grounded".

The LDC side of the problem loan triangle is reckoned to be of the least concern since most big commercial banks have already taken substantial provisions on their Third World sovereign debt positions.

Citicorp, the biggest lender, is also the most criticised for having taken lower provisions than its peers, but Mr Reed says the rest of the banking community is wrong. He predicts,

Some bankers dismiss the real estate recession as a regional affair or a cyclical downturn of the sort the US has lived through before

boldly, that by 1992 he will be able to "take some of our LDC reserves back into the capital account". Citicorp has one substantial cushion not available to many of its competitors - Mr Reed's decade-long gamble on the retail banking division. The bank now derives 60 per cent of its core profits from consumer-related business. Few others have this kind of in-built safety net.

The Citicorp chief meanwhile agrees that the US banking system is weak and says the industry will spend 1990 "going through a significant adjustment". Mr McGillicuddy says it is going to be "a somewhat difficult year". Mr Thomas Labrecque, president of Chase, says: "It's no secret that these are difficult times for the banking industry, and not only for Chase, but for everyone."

Mr George Salem of Prudential Bache, the best-known Cassandra in the banking business, goes further and warns that "we are in a period of maximum uncertainty where everyone will be braced, everyone will suffer". He says, for example, that the real estate problem could be even more damaging for US banks than the LDC debt crisis because it affects a much broader range of institutions.

No one in the US banking community is forecasting a wholesale catastrophe, but not is anyone sanguine about prospects over the next 12 to 24 months. The problem of battling a hydra is that it takes a long time.

Bates on the Power list

Six months after Lord Marshall's dismissal from the electricity industry, John Wakeham, Energy Secretary, has still not found a chairman for National Power, the larger of the privatised successors of the Central Electricity Generating Board which Marshall was to have headed.

It has not been for want of trying and there have been plenty of official hints that a favourite candidate was at last being pinned down. Now the Department says that the new chairman will be named in the next two or three weeks.

The latest name discussed in high electricity circles is that of Malcolm Bates, Lord Westcott's number two at GEC.

When asked about it this week, Bates's office retorted: "complete rubbish". There were no denials (or confirmations) from the Department of Energy and National Power itself, both of which should know.

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OBSERVER

last year, having prevailed upon 20 leading industrialists to form a powerful lobby group for the region and spearhead significant projects. It differed from similar teams by being bigger in scale and ambition, covering a region instead of just a city or single conurbation. It was being too stringent about evaluating problem loans. The bankers said this was compounding the problem and triggering a credit crunch.

Westminster is a committed regionalist. Last night he hosted a reception in Brighton, West Sussex, to drum up support for the Tornado, the organisation which is trying to turn the M62 corridor from Liverpool to Hull into almost a country in its own right.

Lawson's flags

If you see the former Chancellor of the Exchequer hanging around collecting money around the Royal Exchange in the City tomorrow, it is not in a good cause. Nigel Lawson has agreed to sell flags - actually they're stickers - for the Royal Marsden Hospital's cancer appeal fund.

The 225m appeal was launched by the Princess of Wales in February. The money is needed to rebuild and extend the hospital's site in London's Fulham Road and at Sutton in Surrey. Lawson will be doing his bit on City Flag Day.

Wooden tips

British, French and US aircraft makers are in a state of high tension over who will pick up the multi-million dollar pieces of Malaysia's decision to cancel its \$800m order for 12 Tornado aircraft. The answer may lie in a little old shed in the garden of Dr Mohamed Mahathir, the Malaysian prime minister. Dr Mahathir, putting Malay-



"I see you've been accusing people of handling explosives."

asia's "Buy British Last" campaign behind him, came to Britain in September 1988 and signed a memorandum of understanding with Margaret Thatcher for a \$1bn arms deal, the centrepiece of which was the Tornado.

It was not clear until the last minute whether Mahathir would sign the deal or whether the US General Dynamics F-16, the British Aerospace Hawk 200 (much cheaper than the Tornado) or the French Dassault Mirage 2000 would be chosen.

The F-16 seemed the favourite, partly because other South East Asian States were buying it and partly because the Malaysian Air Force was already equipped with A-4 Skyhawks and F-5 Tigers. Now the same companies have renewed hope.

That is where the garden shed comes in. Mahathir is a member of the British Guild of Carpenters and has kept up his hobby. When he came to sign the arms deal in 1988, he revealed that a visitor to his workshop could have discovered the choice of aircraft

Banker Thomas

Sir Derek Thomas is returning to Italy, at least as a frequent visitor, only a few months after he retired as British Ambassador in Rome. Rothschilds have pulled him in as a part-time director of the Italian subsidiary they opened last year with an eye on local corporate finance and venture capital opportunities.

Thomas was Political Director at the Foreign Office - the man who helps to coordinate a European foreign policy - before going to Rome, so Rothschilds are drawing on his European experience and also making him an adviser to the Group as a whole.

A rather scholarly-looking man, Thomas says that he learned more than a bit about business from his work in the British Embassies in Paris and Washington. What did he learn in Rome? "Patience with the bureaucracy and respect for Italian diplomacy," he responds diplomatically.

Falklands' man

Lewis Clifton, the Falkland Islands representative in London, is to leave his post at the end of June. An affable man who has borne his load lightly, he will doubtless not be sorry to hand over the huge task of running the office to Sukle Cameron, his successor.

The job involves taking a hand in running the islands' lucrative fishery, handling delicate relations with companies from Taiwan, Japan and Korea, and liaising with the Foreign Office and MPs. Clifton has not yet been offered another job in the public service.

Fine distinction

Pub sign: "Good food and bar snacks."

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IT'S ALL PART OF THE NEW WAVE ON MERSEYSIDE

Holy Mackerell! She done wrong," exclaimed a taxi driver in New York recently when I attempted to explain the intricacies of Britain's community charge or poll tax.

My driver, a salt of the earth type in his early 50s simply could not grasp why Mrs Margaret Thatcher should want to charge all local residents the same tax regardless of their wealth or ability to pay. In New York, he explained, your property tax goes up if you so much as add an extra bedroom to your house.

In the short run, radical reform of the UK's controversial community charge appears highly improbable. The review committee set up by the Prime Minister is expected to defend the levy's underlying principles, but seek ways of softening its impact in the run up to the 1991-92 general election. In the longer term, however, Britain has much to learn from the experience of other industrialised countries.

The Government argues that the old rates – a tax on the estimated rental value of property – was intrinsically unfair and these alternatives to the poll tax, such as a local income tax, would be impractical. Such arguments find little support abroad.

A recent OECD study* of 10 European countries concluded that local income taxes are the single most important source of local revenue. Property taxes rank second in importance, with special levies on businesses a distant third. Most of the countries surveyed relied on a mixture of income and property taxes. None with the exception of a Brunei-style lump sum charge, indeed, Papua New Guinea is the only country known to operate a form of poll tax.

The study did not include Scandinavia where income taxes are overwhelmingly the most important local tax, accounting for about 50 per cent of local tax receipts. In Sweden, three-quarters of all income tax is raised locally. After tax reforms have been implemented, only 15 per cent of the population is expected to remain liable for an income tax.

In the US and Japan, local income taxes are less important, but still account for between 20 per cent and 30 per cent of local tax receipts. The US is notable for the diversity of its local tax base. A large – but varying – percentage of local income tax is raised from property and sales taxes. For example, in the early 1980s, property taxes accounted for about 50 per cent of receipts in Indianapolis, but less than 25 per cent in Philadelphia.

Sales taxes raise a large proportion of revenue in the US – up to 50 per cent in some cities. But they do not play a big role in Europe, partly for geographical reasons. In small countries, consumers can dodge such taxes by shopping in the areas with the lowest sales levies. Companies have to pay property and income taxes in most countries

Why Britain is the odd man out

Michael Prowse on local government funding in OECD countries and the lessons for Mrs Thatcher

but other local business taxes are comparatively rare. France and West Germany are exceptions. In France, the widely resented *taxe professionnelle* is the single most important local tax, raising about 45 per cent of local tax receipts. The balance is raised by three different property-based levies.

In West Germany, three-quarters of the revenue from the *Gemeinschaftssteuer* or business tax accrues to local government, with the remainder split between central government and the Länder. The tax is responsive to local business conditions and yields about a quarter as much revenue as does VAT.

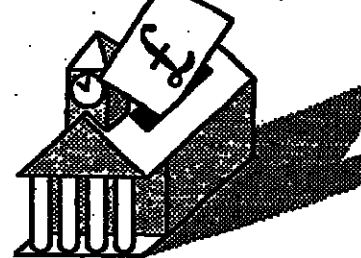
There are four species of local income tax in the industrialised world. West Germany, Spain and Austria operate a tax-sharing arrangement whereby lower levels of government automatically receive a fixed share of nationally-raised tax. For example, in West Germany, the federal government and the Länder each get 42.5 per cent of income tax revenues; municipalities the remaining 15 per cent. Belgium and Denmark operate a "piggyback" system involving separate tax rates. Local and central government share the same tax base, but local authorities can decide what rate of tax to levy on that common base. This scheme occurs in Japan and Sweden where state and local governments use the central government's income tax base but extend a separate set of reliefs and allowances as well as imposing their own tax rates.

The system of separation of central and local taxation occurs in the US and Switzerland (both federal nations) where lower tiers of gov-

Local taxes (1989)
① As per cent of all taxes and social security
② As per cent of GDP

	①	②
France	11.88	5.31
UK	10.74	4.14
Japan	25.85	7.10
West Germany	30.50	11.51
US	31.11	6.56

Source: Ministry of Finance, France



ernment determine both the base and rate of income tax. Indeed, in Switzerland income tax used to be the exclusive preserve of the cantons: before the Second World War, the federal government was restricted to indirect taxation and customs duties.

There are also considerable variations in the nature of property taxes. In France and Spain (as in the UK before the abolition of the rates) taxes are based on the estimated annual rental value of property. But this approach is comparatively unusual. In most large OECD countries, including the US, Japan, West Germany and the Netherlands, property taxes are based on capital or market values. Bills thus

Measures of local autonomy and decentralisation (Early 1990s)
Local taxes as per cent of:
① Total local revenue
② Local expenditure

	①	②
Local expenditure as per cent of: ① Total public expenditure		
Federal countries		
Austria	75	53
West Germany	53	30
Switzerland	88	59

	①	②	③
Unitary countries			
Belgium	41	23	14
Denmark	44	38	48
France	53	39	16
Italy	5	1	25
Netherlands	6	4	25
Spain	61	43	11
UK	46	30	25

Source: OECD
*Before introduction of poll tax

rise broadly in line with the value of housing.

The second set of issues raised by recent UK reforms is the scope and extent to which it should be self-financing.

By imposing a uniform business rate, the Thatcher Government has reduced the proportion of revenue controlled locally from about 45 per cent to little more than a quarter. This ratio looks perilously low by the standards of most other countries. Central grants are a fact of life nearly everywhere – they are needed to compensate for differences in local needs and taxable capacity – but local authorities in the UK do now appear abnormally

Local income taxes (1983)
State and local income taxes:
① As per cent of total state and local tax receipts
② As per cent of total income tax receipts

	①	②
Tax-sharing		
Austria	39	36
West Germany	55	60
Spain	40	18

	①	②
Separate tax rates		
Belgium	65	9
Denmark	91	54
Norway	88	78
Separate rates and allowances		
Finland	90	61
Japan	31	31
Sweden	93	78
Separate tax systems		
Switzerland	70	79
US	19	16

Source: Institute for Fiscal Studies

dependent on Whitehall.

According to the OECD study, just over 40 per cent of local revenue is raised locally in Denmark and Belgium. The ratio is over 50 per cent in West Germany and France, about 75 per cent in Sweden and Austria and nearly 90 per cent in Switzerland. The self-financing ratio is also high in the US where federal grants are comparatively sparse. In Europe, Italy has the worst record with less than 10 per cent of local revenue raised locally.

During the past decade, the Thatcher Government has also imposed progressively tighter controls on local councils and attempted to restrict their responsibilities (although it was forced last

year to give them a lead role in community care). This centralising trend appears to run directly counter to experience abroad.

In the US, the recent thrust of public policy has been to increase the role of state and local government. The OECD study notes that similar "new federalist" forces have been at work in continental Europe. In France, Spain, Belgium and Portugal "major measures of legislative and administrative decentralisation" were introduced in the 1980s.

In many other countries lower tiers of government have long enjoyed a degree of autonomy that seems unthinkable in Britain. This is sometimes a reflection of different political structures. In West Germany, for example, the autonomy of the Länder is constitutionally guaranteed, as is their share of overall tax revenue. In addition, the Länder enjoy direct representation in the Bundesrat, or upper house.

But a federal constitution is not a necessary condition for local autonomy. There is a tradition of local self-government in Sweden where municipalities and councils together account for nearly three-quarters of overall public spending and about 25 per cent of GDP. A wide range of public services is delegated by central government, including health care and primary and secondary education. Ironically, however, the ruling Social Democrats' efforts to stabilise the economy and curb the public sector have led to controversial restraints on local communities' freedom to set their own income tax rates.

British local councils' loss of autonomy is also partly a consequence of the central government's determination to restrain the over-

and of the Aquitaine Regional Council. The share of local authority spending financed by central government has, however, steadily increased, amounting to nearly 80 per cent in 1988.

The Budget Ministry has come increasingly to view local government as an unserved handicap to its efforts to reduce the budget deficit.

The Government of Mr Michel Rocard appears determined, nevertheless, to proceed by modest adjustments, rather than by a grand reform of the whole of local taxation – still less of France's entire tax system.

"If there is one lesson to be learned from Mrs Thatcher's poll tax, it is that it is better not to try to turn the existing system upside down," comments one government official.

all growth of public spending. But there are deeper factors at work. Professor John Stewart, a local government expert at Birmingham University, argues that it also reflects the isolation of local councils and the nature of the voting system.

In the UK it is comparatively unusual for a local politician to switch to Westminster. But elsewhere such transfers are commonplace: a local leader in Sweden can move straight into the national cabinet; a state governor in the US straight into the presidency. In France, local and national politicians are irretrievably mixed, with most national politicians also serving as local mayors. In most countries movement of officials between national and local civil services is also commonplace.

A poll tax argues Professor Stewart, could not have been imposed in any country except Britain because local politicians elsewhere have far more clout in national parliaments. In the UK, politicians and officials based in central London feel they can "do what they like with local government".

The other big difference is the voting system. The Thatcher Government wanted to control local government partly because it disagreed violently with the priorities and policies of some left-wing councils. A first past the post voting system is particularly dangerous at local level because local populations are often rather homogeneous: there is thus a high probability that one party will monopolise power for long periods.

A system of proportional representation in local elections, however, would be good for local democracy. It is dangerous to generalise from international experience. Swedish Kommuner, Swiss cantons, French départements and British local authorities are the product of very different histories. Yet there are several lessons for the UK.

The first is that centralisation is misguided: local authorities should be given greater autonomy and explicit control of a much larger proportion of their revenues. The second is that the poll tax was a mistake: overseas practice suggests that a mix of local taxes, including a local income tax and a levy linked to the capital value of property, would be the fairest and most practical way to finance local councils. The third lesson is that fiscal reforms should ideally be complemented by broader constitutional changes designed to generalise the voice of local politicians, and encourage a greater unity of purpose between different tiers of government in the UK.

* The role of lower levels of government: the experience of selected OECD countries. By Jeffrey Owens and John Norregard.

France's modest reforms

author of a report on the housing tax for the Economic and Social Council.

Mr de Crèpy points to outdated valuation criteria such as the number of washbasins, noting that half of France's subsidised low-income housing is classified in the top third for luxury.

The solution proposed by Social majority MPs with lukewarm acceptance by the Government, was, however, diametrically opposite to that of the UK: the replacement of part of the housing tax by a tax based on income.

Simulations carried out by the Finance Ministry showed that the

reform would bring 5m people who now escape the housing tax into the net. Although the average bill would have been only about FF300, fear of "the poll tax effect" prompted a hasty revision of the project.

The complexity of reforming local taxation is aggravated by the wide disparities between France's administrative units. In addition to the 36,000 communes – as many as the rest of the EC put together, and one third of them with fewer than 200 inhabitants – there are 100 départements, broadly corresponding to counties. The 1983 law on decentralisation

introduced by the last Socialist Government not only transferred a wide range of sensitive powers to these administrations, but also added a third layer with the creation of 23 regions.

Decentralisation gave substantial new powers to local elected officials, and the possibility of accumulating several elected posts firmly entrenched the power of a number of regional barons; Mr Jacques Chaban-Delmas, for example, managed to be at the same time mayor and MP of Bordeaux, president of the Bordeaux Urban Agglomeration

and of the Aquitaine Regional Council. The share of local authority spending financed by central government has, however, steadily increased, amounting to nearly 80 per cent in 1988.

The Budget Ministry has come increasingly to view local government as an unserved handicap to its efforts to reduce the budget deficit.

The Government of Mr Michel Rocard appears determined, nevertheless, to proceed by modest adjustments, rather than by a grand reform of the whole of local taxation – still less of France's entire tax system.

"If there is one lesson to be learned from Mrs Thatcher's poll tax, it is that it is better not to try to turn the existing system upside down," comments one government official.

LETTERS

Understanding how the markets operate

From Mr John Eastwell

Sir, The Labour Party's new policy document declares that "the market can be a good servant, but is often a bad master." Your editorial comment ("Labour and the economy," May 21) disagrees.

You assert that "a market is not an institution upon the people; it is a name for exchange among them. If the market is a servant, so are the people – and the government is the master."

In these words you reveal not only a fundamental misunderstanding of how market economies actually operate, but also a woeful ignorance of the basic principles of economics.

A competitive market economy is not an abstract concept, but a name for exchange among them, but a autonomous mechanism, operating outside the control of individual participants. As François Quesnay, the founder of modern economics, wrote in 1765, "the market operates 'independent of men's will'."

That is why the subject of economics exists at all. Its role is to explain how that market mechanism actually works,

how a myriad of individual decisions taken only in the light of market signals are co-ordinated by the invisible hand.

Proving the outcome to be efficient, even in some limited sense, requires mathematical assumptions too horrendous to merit discussion other than to point to the reality of market failure.

The elementary analysis of market failure suggests that, left to itself, the market will not ensure the socially desirable level of investment in education, in research, in infrastructure, or in the environment. In these cases the market is clearly a bad master.

And when next he is forced to make his policies by the whims of the money markets, I am afraid that Mr Major will not be comforted by your belief that "if the market is a servant... government is the master."

The FT should catch up with a modern understanding of what markets are about – or at least catch up with the economics of 1765. John Eastwell, Trinity College, Cambridge

Disaster for the voluntary training agencies

From Mr Patrick Coldstream

Sir, Almost every day now you are reporting distinguished voluntary agencies to be abandoning or drastically cutting the training they offer to their special clients. They are reacting to the sudden and violent curtailment of funds from the Government's employment training and youth training budgets.

The list so far includes the Spastics Society, the Scottish Association for Mental Health, Apex Trust, Full Employment Group, South East Training in south London, White Horse Workshops in Tower Hamlets and the Government-inspired Information Technology Centres.

The Government flat thus achieves the feat of extinguishing simultaneously much of the best provision for the physically handicapped, the mentally handicapped, ex-offenders, ethnic minorities, the poor, those with special needs and those from the most deprived inner-city areas. Is this the Government's intention and was Parliament properly informed by the Secretary of State for Employment that these would be the consequences of his budget? Or is it, on the other hand, simply a mistake?

The funding cuts are imposed almost without notice. South East Training with 350 trainees with multiple needs has been given four weeks to

adjust to a 40 per cent reduction in its income. The quality of its reporting is not in question. I know our experience is typical of scores of smaller organisations across the country.

The Secretary of State has publicly promised negotiations; there have been none. In practice entirely inadequate funds are offered and organisations invited to take it or leave it, and to choose quickly. We are advised to turn to employers for help, which is wholly unrealistic.

This is a cruel disaster. The training effort laboriously built up by the voluntary sector over the past decade is the UK's best outreach effort towards those on the margins of the economy and often of society. It is our best hope of ensuring that our unemployed are enabled to leave dependency to join the mainstream of the economy.

Of course public expenditure must be controlled and budgets adjusted. Of course there may be some providers of training who are ineffective, inefficient or unnecessary. But time, a little more money and calm deliberation are needed now to review our real needs, and not damaging panic measures from the Department of Employment.

Patrick Coldstream, Chairman, South East Training, 3-7 Stamford Street, SE1

Reason for market rejoicing

From Sir Fred Catherwood

Sir, Your editorial comment ("Much ado about nothing," May 19), like the curate's egg, is excellent in parts. But if the market believed that we were about to fix the pound in the exchange rate mechanism of the European Monetary System, why should it not rise?

Business needs a fixed rate for the investment needed in new products to meet the 1992 deadline. With German unification, demand is likely to rise strongly.

If we are firmly fixed to currencies with lower interest rates, more companies will borrow in the currencies with the lower rates and our own interest rates will come down.

And if we are being paid salaries and wages in a pound fixed to low inflation currencies, we will not need settle-

ment to cover inflation – and business will not be able to afford to pay them.

Of course, as your Spanish example shows, a year is not enough, especially if the margin is so loose and the currency so high that devaluation is still an apparent option.

But if sterling is fixed soon, before the next wage round puts another notch into the wage-price spiral and if we fix at a tight rate (or if it has to be a looser rate – at the lower end) then the Government has two wage rounds to allow the fixed rate to tame the wage-price spiral before the next election. And that, as the market saw, would be very good news indeed!

Fred Catherwood, Vice President, European Parliament, Share Hall, Castle Hill, Cambridge

The need to develop Third World management expertise

From Mr Sami Shah

Your editorial comment ("Solution for the debt problem," May 16) states correctly that the objective of solving the debt crisis remains as elusive as ever. You detail how the financial burden should be shared between the developing countries, international institutions and commercial banks.

Doubtless the servicing of foreign debt cripples a country's growth potential. However, I believe the core problem lies elsewhere.

It is generally accepted that the standard of living of most Africans has deteriorated during the past two decades – a period during which foreign funds were relatively accessible. The usual tendency was to provide unconditional finance to governments and entrust them with the responsibility of management. But this is precisely where expertise is inadequate.

Most Third World governments have little experience with "project management." Resources have often been wasted in the pursuit of sub-optimal goals where tribalism has played more than a small part. Corruption within the official ranks is something we all know of but rarely talk about.

If the potential of Africa is to be realised, then a greater degree of supervision must be provided both in the specification of the use of funds and in their implementation, right up to completion of the project.

Once we accept the fact that a dose of spoon-feeding is currently required, it will be easier to escape the poverty trap by developing the local management expertise that is necessary for economic growth.

Sam Shah, PO Box 43285, Nairobi, Kenya

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INTERNATIONAL COMPANIES AND FINANCE

British Airways soars 28.7% to record £345m

By Paul Betts, Aerospace Correspondent, in London

BRITISH Airways reported record pre-tax profits of £345m (£593.5m) yesterday.

The results, for the financial year ended last March, compared with £268m the year before.

The 28.7 per cent rise in earnings was at the top end of the City's expectations. However, the shares closed 3p lower at 210p after analysts focused on the changed treatment of depreciation, based on longer estimates of aircraft lives.

BA's group operating surplus increased by 14 per cent to £634m in the last financial year. This compares favourably with major US airlines like Delta, whose operating surplus rose 6 per cent to \$94m, and American Airlines, whose surplus fell by 30 per cent to \$579m.

BA's earnings included a profit on the disposal of 16 aircraft, including the sale and lease back of 10 Boeing 737s.

These profits more than offset losses from holiday travel activities.

The final quarter of the last financial year showed a pre-tax profit of £15m against a loss of £5m in the last quarter of the previous year.

Just over 25m passengers were carried by the airline on scheduled and charter services, a rise of 2.6 per cent over the previous year. Average passenger load factor on scheduled services increased to 71.5 per cent in the last financial year, from 69.6 per cent the year before.

Group revenues rose to £4,524m (£4,252m). However, fuel costs rose 30 per cent while staff costs, excluding the benefit of reduced pension contribution rates, increased by 16.8 per cent.

The airline said the current financial year had started on an encouraging note. But both Lord King, the chairman, and Sir Colin Marshall, the deputy

chairman and chief executive, said competition was intensifying and that tight control on costs would be a key to profit growth.

Air traffic control delays cost BA £24m in the last financial year, Sir Colin said.

He welcomed the formation yesterday of a global action group by world airlines to fight airport delays.

The project, to be operated by the International Air Transport Association (IATA), is the brainchild of Sir Colin and will be headed by Mr John Meredith, a senior BA executive.

Foreign share ownership in the airline had increased by 10 per cent to 38 per cent, but Sir Colin said he was not worried by this level.

Earnings per share rose to 34.1p (24.3p). The BA board has recommended a final dividend of 6.5p per share making a total for the year of 8.85p (7.75p), a 14.2 per cent increase. *Lex, Page 26*

Sock Shop closures to bring 150 job losses

By Nikki Tait in London

ADMINISTRATORS trying to sort out the affairs of Sock Shop International, the UK niche retailer, yesterday announced that they are closing more than half the group's UK shops and making 150 staff redundant.

"Summer trading has always been slow," said a statement from BDO Binder Hamlyn, the accountants appointed as administrators three months ago under the provisions of the Insolvency Act.

"Therefore we have taken the decision to close 55 loss-making shops in order to protect the profitable core of the business, which is based in London and six other cities."

Only last week, the accountants were granted a further three months to reach agreement with Sock Shop's creditors over proposals which might keep the company in existence as a going concern.

Yesterday, they reiterated that "lengthy negotiations" had taken place with certain parties, and discussions on the refinancing of Sock Shop were continuing. They declined, however, to elaborate on the precise shape of any schemes under consideration. The new deadline by which such proposals must be presented to creditors is August 21.

The 55 leasehold outlets being closed are spread across Britain and into Ireland.

The closures will leave the company with around 50 stores, based in London, Manchester, Leeds, Brighton, Bath, Cambridge and Canterbury.

Yesterday Mr Phillip Sykes, one of the administrators, said that the stores that would continue in operation were "by and large, profitable."

The redundancies are coming from both shop and head-office staff. Mr Sykes said staff were being given 14 days notice but redundancy costs would be mitigated by the fact that turnover in store staff tends to be high. Accordingly, not all those laid off would be entitled to redundancy money.

Sock Shop's shares, traded on the Unlisted Securities Market, were suspended at 34p in February.

KHD plans big plant investment

By Andrew Fisher in Cologne

KLOCKNER-Humboldt-Deutz, the West German engineering company which ran into severe financial difficulties four years ago, is on target for a much improved result in 1990 and plans to invest several hundred million marks in a new diesel engine plant.

Operating profits totalled DM40m (\$25m) last year after losses of DM130m in 1988 and DM40m in 1987. "I am convinced these will be considerably better," Karl-Josef Neukirch, the chief executive said. He declined to say whether

they would reach DM100m.

Because of the costs associated with the sale of Deutz-Allis, its US farm equipment company, KHD turned in a group net loss of DM170m against a DM75m loss in 1988. It incurred asset write-down costs of DM282m on the US sale, though these were partly offset by German property sales.

Mr Neukirch said the purchase of Allis Chalmers' farm machinery business in 1985 had since cost KHD around DM11m.

He came to the group in 1987 to effect a recovery. The recent sale of Deutz-Allis to its management and a US investor group was the last stage in that process, he said.

To haul itself back into the black, KHD has shed activities with some DM1bn of turnover. Since 1987, debts have been halved to around DM900m, with a further big reduction under way this year, and the workforce has dropped by a third to 16,400.

KHD also recently disposed of KHD Luftfahrttechnik, its

aero-engine unit, to BMW.

Mr Neukirch said KHD would report a positive net as well as operating result in 1990. Shareholders will be asked to authorise new capital at the annual meeting, but a rights issue is unlikely before 1991.

The group planned to build a new plant near Cologne to produce its new water-cooled, environmentally friendly diesel engines. The cost would be "a few hundred million marks" and the plant would have a capacity of around 150,000 engines a year.

ABB to sell minerals business

By William Dullforce

ASEA BROWN Boveri (ABB) announced yesterday in Zurich that it had arranged the sale of C-E Minerals of the US to Imetal of France for around \$150m. The deal is subject to approval by US regulatory authorities.

C-E Minerals, described as a leading supplier of alumina silica calcines and fused silica used in the refractory, casting and semiconductor industries, formed part of Combustion Engineering, the US engineer-

ing group, which ABB bought for \$1.6bn last November.

The C-E Minerals sale is the second disposal of a Combustion Engineering company to be announced this month. On May 10 ABB said it was selling Georgia Kaolin to ECC, the former English China Clays group, for \$520m. Georgia had a turnover of \$170m in 1989.

A third sale is under negotiation. It concerns Sprout-Denier, Muncy, Pennsylvania, which

manufactures mechanical equipment for pulp and paper-making plants and processing machinery for the chemicals and plastic industry. Its annual turnover is around \$150m.

ABB said immediately after taking over Combustion Engineering that it would sell off companies which did not fit into its core businesses. A spokesman in Zurich said no further disinvestments were scheduled for the time being.

Rescue for French scent group

By George Graham in Paris

COMPAGNIE Financière Edmond de Rothschild, holding company of one of the French branches of the Rothschild family, is to lead a rescue operation for the Carven perfume and fashion house.

Three Rothschild investment funds, together with a fourth fund managed by Sociéte Générale de Crédit, will take 60 per cent of Carven, with the remainder retained by Mrs Carmen Grog, the company's 51-year-old founder, usually known as Madame Carven, and by Mr Jean-Paul Roussel, its managing director.

Rothschild said it planned to reposition the Carven brand with a world relaunch of male and female ready-to-wear clothing, the definition of a new line of accessories in keeping with the house style, and the opening of a boutique in Paris.

Carven has recently been through a period of severe financial difficulties, accumulating FF9.6m (\$1.7m) of losses up to 1987 and plunging to another FF12.5m loss in 1988, the latest year for which accounts have been filed, against an equity of FF8m.

Rothschild would not disclose Carven's results for 1989, but said it expected to reach financial equilibrium in 1990.

The company is known principally for its Ma Griffe perfume, launched in 1946, which together with Vetiver accounts for nearly half total perfume sales.

Restructuring for Polly Peck

By Vanessa Houlder in London

POLLY PECK International, the fruit, electronics and leisure business, yesterday announced a complex restructuring of its electronics interests.

It is injecting Capetronics, a consumer electronics business and Imperial, an Italian television manufacturer - which together have been valued at £79.8m (\$519.8m) - into Sansui, its Japanese consumer electronics subsidiary.

PPI will receive about £30m (\$50.7m) in cash and will increase its shareholding in Sansui from 51 per cent to about 70 per cent.

In addition, Vestel, the Turkish consumer electronics subsidiary, is being floated on the Istanbul Stock Exchange at a valuation of £465m, making it the largest company on the market. PPI is selling 15 per cent of the business for £70m.

As a result of these moves and the recent sale of nine cargo ships, PPI's net debt will fall from 95 per cent at the year end to 65 per cent of shareholders' funds.

PPI's shares fell 2p yesterday

to 431p, reflecting prior expectations of some kind of restructuring exercise.

Mr Asil Nadir, chairman, said the Sansui deal would significantly strengthen its capital base and help bring forward the date at which it could resume paying dividends. In addition, there were operational benefits from bringing the three companies together under a single management.

Mr Nadir said that PPI's increase in its stakes in Sansui "would be seen as a reaffirmation of its faith in this company and wish to be a long term investor in Japan." Sansui, in which PPI invested \$88.7m in January, was still on course to move into profit in the second half of 1990, he said.

Mr David Fawcus, finance director, said that the acquisition of Imperial and Capetronics would more than double the size of Sansui, which partly explained the decision to float Vestel separately rather than inject it into Sansui.

Mr Fawcus said that the company was considering spinning off its fruit interests into

a listed company, but no move was imminent.

The price being paid for Capetronics, an OEM manufacturer based in the US, Taiwan, Hong Kong, Malaysia and China, is about nine times the \$20.7m PPI paid BSE International when it bought it in October 1987. It made pre-tax profits of \$25m last year and had net assets at the year end of \$106m.

Imperial, which makes large-screen televisions, made pre-tax losses of \$9.5m in 1989. It is now trading profitably.

Vestel, which was founded in 1984, is the largest manufacturer of consumer electronics equipment in Turkey. It made pre-tax profits of TL42.4bn (\$16.6m) in 1989 and at the year end it had assets of TL123.4bn.

Speaking yesterday, Mr Nadir said that all divisions were progressing well - and the integration of Del Monte, the fruit business acquired last year, was going exceptionally well, with the establishment of a unified management structure in Europe. *Lex, Page 26*

Kredietbank lifts profits 15.2%

By Tim Dickson in Brussels

KREDIETBANK, the major Belgian commercial bank, has boosted net profits by 15.2 per cent to BF4,582m (\$144.5m) for the year to end March. Not included in the figure are capital gains of BF965m, transferred directly to reserves.

Earnings per share rose just 5.8 per cent to BF383 as a result of a near 9 per cent increase in the number of shares entitled to a dividend.

The bank said narrower margins, brought about by the inverted interest rate structure, were offset by, among other things, a higher volume of activity and the sharp increase in dividend income. The overall results reflect Kredietbank's strong position in the face of increasingly keen competition, the bank added.

Costs were up by 8.1 per cent, due in part to exceptional charges for data processing and the capital increase, while the 10.6 per cent rise in depreciation and provisions to BF5,650m is attributed mainly to the cost of the planned new head office.

Total lending went up 15.8 per cent to BF5,820m, while deposits rose by 8.6 per cent to BF7,200m. Balance sheet total was 9 per cent higher at BF14,040m.

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Vard acquires Norwegian shipbroker

By Karen Fosell in Oslo

VARD, the Norwegian shipping and finance group, has acquired Norway's Basse, a leading international shipbroker, to form what is claimed as the world's first shipping and shipbroking company.

Under the deal, the 12 Basse owners are to acquire a 4.5 per cent stake in Vard valued at

about \$30m. In addition, Basse's owners will receive a bonus linked to the company's results.

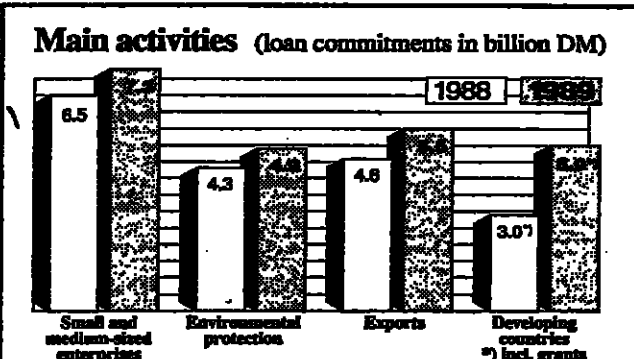
The acquisition boosts Vard's net worth to about \$600m, of which \$3m is contributed by the acquisition of Basse. In 1989, Basse achieved net

profits of \$7.5m. The company's client base comprises mostly Norwegian shipowners, together with Far Eastern interests, particularly South Korean oil companies and charterers.

Vard is to seek a listing on the London Stock Exchange next month.

KfW 1989 Strong promotion of the German economy

In supporting the Federal Government's public policy objectives, KfW extended long-term loans and grants worth 27.8 billion Deutsche Marks in the year under review, which means a 25% increase.



73 billion DM went to small and medium-sized enterprises, promoting competition, enhancing structural adjustment and creating new jobs. Roughly 60% of the export credits was extended in foreign currency and used almost exclusively for the financing of ships and passenger aircraft.

For structural reforms in third world countries, KfW for the first time granted a special loan of 1.7 billion DM to the International Monetary Fund (IMF).

Highlights of KfW's Balance Sheet (billion DM)		
	1988	1989
Balance sheet total	105.5	119.0
Loans	96.7	109.2
Borrowed funds	75.4	82.1
Bonds	15.4	20.9
Capital and reserves	3.9	4.1
Net income (million DM)	400	400

As a major source of funds KfW issues high-quality bonds and notes. KfW's long-term debt has been rated "Triple A" by the leading international rating agencies.

KfW's 1989 Annual Report is available upon request.

KfW Kreditanstalt für Wiederaufbau

Postfach 11 11 41
D-6000 Frankfurt/Main
Federal Republic of Germany

Shearson Lehman Hutton Inc.

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INTERNATIONAL COMPANIES AND FINANCE

Boost in profits for Japanese textile trade

By Martina Gannon in Tokyo

JAPANESE textile manufacturers boosted their pre-tax profits in the year to March, aided by stable material costs and the decline in the value of the yen.

Mitsubishi Rayon - which is big in optical fibre and will this month pay about ¥6bn for Newport Composites, a California-based carbon fibre maker - reported a 40.3 per cent pre-tax profit rise to ¥12.8bn (\$85.5m).

The group had a sales gain of 28.8 per cent to ¥257.9bn in the year.

Its net income was ¥5.6bn, from ¥4.3bn in 1989.

Pre-tax profits of Kuraray - a leading manufacturer of synthetic leather - rose 48.5 per cent to ¥15.5bn over the same period.

The result partly reflected its merger with Kyowa Gas Chemical Industry last October.

Its sales were up 19.9 per cent to ¥234.9bn and net income was ¥7.3bn, compared to last year's ¥7.6bn.

Tekijin, Japan's leading polyester manufacturer, which has joined two US companies in a biotechnology development, reported a pre-tax profit gain of 11.7 per cent to ¥38.5bn in the year. Its net income was ¥21.3bn, up 22.4 per cent. Sales totalled ¥306.6bn, down 2.1 per cent due to a change in the accounting system, but were up in real terms, the company said.

The Japanese textile industry expects the current growth level to continue throughout 1990. Mitsubishi Rayon forecasts a pre-tax profit gain of 9.3 per cent to ¥14.5bn and Kuraray of 24.1 per cent to ¥19bn. Tekijin, planning to absorb three subsidiaries in October, expects flat pre-tax profits of ¥39bn.

Wacoal, Japan's main manufacturer of women's underwear, had equal pre-tax profits of ¥14.2bn, a 5 per cent increase. Sales rose 5.3 per cent to ¥113.6bn, and net income was up 6.5 per cent to ¥6bn as demand for high-priced goods flourished.

The company is increasing its overseas operations, particularly in Europe. It will pay a dividend of ¥15 per share, including ¥1.5 to commemorate its 40th anniversary.

Wacoal, which expects a slowdown in the economy and increasing imports in the current year, estimates an 11 per cent drop in pre-tax profits to ¥12.8bn.

Yamaha Motor up 21%

By Martina Gannon

YAMAHA MOTOR, the world's second largest motorcycle maker, boosted its pre-tax profits by 21.2 per cent to ¥7bn (\$45m) in the year to March, as sales of luxury goods rose and the value of the yen depreciated.

At the rival Suzuki Motor, however, profits rose only 0.6 per cent pre-tax to ¥15.5bn, as domestic sales of minicars - the group's mainstay - fell 7.8 per cent.

Yamaha reported sales for the year of ¥415.6bn, up 6.5 per cent, as demand for high-profitability items like leisure boats and other marine sporting goods grew. Exports accounted for 58.4 per cent of total sales.

The company's net income

Bond Brewing gains time on debt

By Kevin Brown in Sydney

BOND BREWING Holdings, a subsidiary of Mr Alan Bond's troubled Bond Corporation, yesterday dropped a High Court action for damages against a banking syndicate led by National Australia Bank (NAB) in return for a further four months to repay debts of A\$880m (US\$671.8m).

The agreement is part of a complex deal announced in the High Court in Victoria ending six months of legal wrangling which began when the NAB syndicate attempted to have Bond Brewing put into receivership for non-payment of the debt.

The deal clears the way for the completion of the sale of Bond Brewing to Bell Resources, an independently managed 59 per cent subsidiary

of Bond Corporation, as part of the group's asset disposal programme.

Bond Corporation and Bell said in separate statements that they had agreed terms for the completion of the sale. Bell has already paid a deposit of A\$1.2m for the brewery interests, which include the Tooheys, Swan and Castlemaine XXXX brands.

NAB said managerial control of Bond Brewing would be transferred to KPMG Peat Marwick, the accountancy firm, until the sale is completed.

The national sale price, which was not disclosed, is understood to be A\$1.85bn. However, Bell will make no further payment to Bond Corporation because of other claims against Bond group

companies, believed to exceed the sale price by around A\$30m.

Bond Corporation said this debt would be secured against its asset disposal programme, and would be repaid as soon as possible. Bell said Bond Corporation would have until January 31, 1990, to complete repayment of the debt, provided 75 per cent was repaid by next January.

NAB said it had given Bond Corporation until September 30 to repay the A\$880m owed to the banking syndicate.

However, the deal allows Bond Corporation a further year to repay the debt if it succeeds in completing the sale of Bond Brewing by July 31. If the sale does not go through, and Bond Brewing does not repay

the debt by September 30, the syndicate retains the right to have the company liquidated.

The agreement also provides for the syndicate to make a line of credit available for Bond Brewing to fund the repurchase at a discount of US\$510m in debentures held by US investors. Bond Corporation said the repurchase would be at "prices approximating the current prevailing market prices" of between 40 and 60 cents in the dollar.

Mr Peter Lucas, a Bond Corporation director, said he was confident the debentures could be repurchased at close to market prices.

Bell Resources said its arrangements with Bond Corporation were in the interests of all shareholders.

JVC lifts net income to ¥18.4bn

By Martina Gannon

VICTOR Company of Japan (JVC), the country's leading manufacturer of video cassette recorders, lifted consolidated net income 22.6 per cent to ¥18.4bn (\$119.8m) for the year to March.

The rise was attributed to the year's depreciation in 1989 and increased sales of high value-added products.

Sales rose 6 per cent to ¥866.5bn. Sales of stereo equipment for commercial use and pre-recorded video tapes were robust, and, in the domestic consumer market, cordless telephone answering machines and high-resolution colour television sets sold well.

On a non-consolidated basis, JVC reported a 15 per cent rise in pre-tax profits to ¥24.1bn. Sales were down 1 per cent to ¥818.4bn, as domestic competition intensified.

Due to a change in the group's accounting period, the 1989 year was 18 days longer than the latest period.

JVC forecasts a 3 per cent rise in total net income to ¥19bn and a 2 per cent sales gain to ¥890bn in 1990. It expects parent company pre-tax profits of ¥25bn and sales of ¥940bn.

Consolidated net profits of Olympus Optical, the camera and optical equipment maker, rose 26.5 per cent to ¥8.88bn in the year to March, AP-DJ adds.

Turnover climbed 14.4 per cent to ¥219.5bn. The year's weakness helped, as exports from some two thirds of sales.

Islamic equities fund launched

By Victor Mallet in Dubai

ABU DHABI'S National Investment and Securities Corporation (Niscorp) yesterday launched a \$40m Islamic investment fund for equities in association with Morgan Stanley of the US.

Morgan Stanley is the adviser and will carry out the equity trading. Niscorp officials say, adding that the new fund is a rare example of a partnership aimed at Islamic investment between a Gulf institution and a western company.

Niscorp is owned by a consortium of investors, including members of the Abu Dhabi ruling family.

Niscorp officials said they hoped to improve on typical annual returns from other Islamic funds of between 8 and 12 per cent, although monitoring the suitability of investments is a complex task.

The Niscorp fund has received approval from Cairo's al-Azhar institute and is to be supervised by a committee of scholars.

The new company, Islamic Fund (Equities), is registered in the British Virgin Islands. It will be open to all but US and UK clients and will avoid investing in companies directly associated with un-Islamic products and services such as alcohol, pork, gambling, pornography, and payment or receipt of interest.

It will not therefore invest in fixed-income instruments or secular financial institutions such as banks and insurance companies.

ABC offers 25m shares at \$14 each

By Stephen Fidler, Euromarkets Correspondent

ARAB BANKING Corporation (ABC), the Bahrain-based international bank, has priced its international offering of 25m shares at \$14 each.

ABC, the first Gulf-based institution to offer shares to non-Arab investors, plans to list the new shares on the Bahrain, Kuwait and Paris stock exchanges.

ABC is currently

ten by 84 international institutions, will raise about \$325m after fees and expenses.

ABC, the first Gulf-based

institution to offer shares to non-Arab investors, plans to list the new shares on the Bahrain, Kuwait and Paris stock

Sharp reverse at Fed Volks

By Philip Gawth in Johannesburg

FEDERALE Volksbelegings, the industrial holding company which is part of South Africa's Sanlam stable, suffered a reversal of fortunes in the year to March, with pre-tax profit down 27 per cent to R268.3m (\$76.6m).

Turnover increased 18 per

cent to R3.83bn, but margins were under pressure and finance charges rose 89 per cent to R130.7m reflecting higher interest rates and overstocking. Poor performance at Fednec in agricultural equipment and Tek, in domestic appliances, also contributed.

The group will cut capital spending 6.5 per cent this year to R57.5bn. It forecasts sales of R500bn and pre-tax profits of R20m, up 28.5 per cent.

Yamaha will increase capital spending to R25bn in 1990, aiming for a rise of 21.4 per cent in pre-tax profits to R25.5bn and sales of R440bn.

Notice to Holders
Financière Crédit Suisse-First Boston

Up to 50,000 Warrants

(expiring on 13th September, 1991)

representing call options on shares of

Volkswagen Aktiengesellschaft

(listed on the Frankfurt Stock Exchange)

Ford Motor Company

(listed on the New York Stock Exchange)

Toyota Motor Company

(listed on the Tokyo Stock Exchange)

NOTICE IS HEREBY GIVEN that pursuant to Condition 6.2 of the Conditions of the above-described Warrants (the "Warrants"), Financière Crédit Suisse-First Boston has, with effect from 28th March, 1990, increased the number of shares of Volkswagen Aktiengesellschaft represented by each Warrant from 1 share to 1.02548 shares following the recent rights issue by Volkswagen Aktiengesellschaft.

Financière Crédit Suisse-First Boston

CHEMICAL NEW YORK CORP

US \$50,000,000 FLOATING RATE

SUBORDINATED CAPITAL NOTES DUE 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 22 May 1990 to 22 August 1990 the Notes carry an interest rate of 8 1/8%.

The interest payable on the relevant interest payment date, 22 August 1990, against coupon no. 22 will be US \$1,066.11 per US \$50,000 note.

Agent Bank: Citibank, N.Y.

This announcement appears as a matter of record only.

May, 1990

Libbey St. Clair Inc.



C\$ 90,752,000

Acquisition via
Management Recapitalisation

Senior Debt

Agent

Bankers Trust Company

National Westminster Bank PLC

Bankers Trust Company

Société Générale

The Nippon Credit Bank, Limited

Senior Subordinated Debt

Agent

Bankers Trust Company

Bankers Trust Company

Barclays de Zoete Wedd Limited

County NatWest Limited

Junior Subordinated Debt

Owens Illinois Inc.

Stone Container Corp.

Equity

Carlo A. Simoni

John F. Rand

Management

Owens Illinois Inc.

Stone Container Corp.

The undersigned arranged this sale by Owens Illinois Inc. and Stone Container Corp. and acted as financial adviser to Libbey St. Clair Inc.



Bankers Trust Company

This announcement appears as a matter of record only.

May, 1990

Ravenhead Co. Ltd.



£27,306,410

Acquisition via
Management Recapitalisation

Senior Debt

Agent

Bankers Trust Company

National Westminster Bank PLC

Bankers Trust Company

Société Générale

The Nippon Credit Bank, Limited

Senior Subordinated Debt

Agent

Bankers Trust Company

Bankers Trust Company

Barclays de Zoete Wedd Limited

County NatWest Limited

Junior Subordinated Debt

Owens Illinois Inc.

Stone Container Corp.

Equity

Carlo A. Simoni

John F. Rand

Management

Owens Illinois Inc.

Stone Container Corp.

The undersigned arranged this sale by Owens Illinois Inc. and Stone Container Corp. and acted as financial adviser to Ravenhead Co. Ltd.



Bankers Trust Company

U.S. \$150,000,000
Canadian Imperial Bank
of Commerce
(A Canadian Chartered Bank)

Floating Rate Deposit Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given, that for the interest period from February 28, 1990 to May 31, 1990 the rate for the final interest sub-period from May 24, 1990 to May 30, 1990 has been determined at 8 1/8% per annum, and therefore the amount of interest payable against Coupon No. 23 or per U.S. \$10,000 nominal in registered form, on the relevant interest payment date May 31, 1990 will be U.S. \$215.84.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

May 23, 1990

Columbia First
Federal Savings & Loan Association

U.S. \$150,000,000

Collateralized Floating Rate Notes

due November 1996

For the interest period 22nd May, 1990 to 23rd November, 1990 the Notes will carry a rate of interest of 8 1/8% per annum, with an interest amount of U.S. \$4,432.29 per U.S. \$100,000 Note.

Listed on the Luxembourg Stock Exchange



Bankers Trust Company, London

Agent Bank

Dansk Eksportfinansieringsfond

(Danish Export Finance Corporation)

(Established with limited liability in the Kingdom of Denmark)

Issue of up to U.S. \$200,000,000

Floating Rate Notes Due 1995

of which U.S. \$181,500,000 has been issued as the initial tranche. Notice is hereby given that the interest payable on the Interest Payment Date, June 22, 1990, for the period December 22, 1989, to June 22, 1990, against Coupon No. 10 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$432.43 and in respect of U.S. \$20,000 nominal of the Notes will be U.S. \$1,010.75.

May 23, 1990, London

By: Citibank, N.A. (CST Dept), Agent Bank



This announcement appears as a matter of record only.

THE BANK OF NEW YORK

is pleased to announce
the establishment of a

SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY

for



Rolls-Royce

THE
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Microsoft launches its challenge to Apple

By Louise Kehoe
in San Francisco

MICROSOFT of the US yesterday unveiled a software program designed to challenge radically the way IBM-compatible personal computers are used by replacing typed commands with graphic symbols of computer functions.

The program, Windows 3.0, which will pose a challenge to Apple Computer, is being hailed as a milestone in the history of the personal computer industry.

It will expand Microsoft's leadership in the personal computer software market and make IBM-compatible personal computers much easier to use, industry analysts predicted.

Analysts estimated that sales of Windows and related products could boost Microsoft's revenues by as much as \$500m in its next fiscal year. In fiscal 1989, Microsoft reported revenues of \$903.5m, making it the world's largest personal computer software company.

Windows is designed to run on personal computers powered by the Intel 386 and 386 microprocessors and, according to analysts, about 30m of these computers are in use.

The program provides a graphical user interface for IBM-compatible personal computers similar to Apple's Macintosh personal computer. Instead of typing arcane commands, users simply point to symbols on the computer screen to select functions. The screen is divided into multiple sections, or windows, in which several application programs can be displayed simultaneously.

The launch represents a major challenge for Apple Computer. Several of Apple's strongest competitors in the personal computer market are expected to offer Windows-free to new computer buyers.

Microsoft will also offer the program at a US price of \$149 to individual purchasers. Computer makers believe Windows will boost sluggish US personal computer sales.

But if Windows lives up to industry expectations, it will raise serious questions about the potential for OS/2, Microsoft's second generation personal computer operating system which will also incorporate a graphical user interface. OS/2 could be usurped by Windows.

Mr Bill Gates, 34, chairman and co-founder of Microsoft, launched Windows 3.0 in New York at an event relayed round the world by satellite. The company is expected to spend \$10m on advertising the program over the next few months.

Deere boosts earnings by 10% in second quarter

By Martin Dickson in New York

DEERE & Company, the world's largest manufacturer of farm equipment, announced a 10 per cent rise in second-quarter net income as it continued to ride the recovery in the US agricultural industry.

Net income is reported at \$144m, or \$1.90 a share, on sales and revenues of \$2.12bn, compared with \$130.5m, or \$1.74, on sales of \$1.95bn last year. The figures were broadly in line with market expectations.

Worldwide equipment operations, which exclude financial service subsidiaries, lifted net income 12 per cent to \$113.2m. Deere attributed this to North American operations, which saw increased sales, higher production volumes and improved operating efficiency. In addition, last year's first-half results were hit by the start of production of new combines and large tractors.

The group, often cited as one

of the best-run companies in the US, said North American retail sales of agricultural equipment remained strong in the quarter. Domestic retail sales of lawn and ground-care products were also higher.

Despite lower construction activity in some areas of North America, demand for industrial equipment had also been higher as was overseas demand for farm and industrial equipment.

Procter plans move into eastern Europe

By Alan Friedman
in New York

PROCTER & GAMBLE, leading US household products and personal care manufacturer, is in talks with potential partners to develop its business in eastern Europe and plans to set up an office in Moscow.

Mr Edwin Artzt, P & G's chief executive, said a team of managers had been sent to Poland, Czechoslovakia and Hungary to establish its consumer products business.

He said the main hurdle to setting up operations in eastern Europe was the establishment of a tradeable currency in those markets.

The P & G chief meanwhile forecast results to the June 1990 year-end that would show strong growth in volume and earnings. The Ohio-based company made \$1.21bn net income on \$4.4bn sales in the year ended June 1989.

The detergents division would post a 15 per cent rise in unit volume this year. Hair care products revenues would be up 12 per cent higher and diapers about 10 per cent.

He expected annual earnings of \$2m on worldwide sales of \$50m within this decade.

UAL employees woo Goldman

By Martin Dickson

EMPLOYEES attempting a \$4.38bn buy-out of UAL, the parent company of United Airlines, are negotiating to hire Goldman Sachs, the Wall Street investment bank, to boost their fund-raising efforts.

The buy-out is regarded as a particularly tough test of the current climate towards highly leveraged bids, which have fallen out of favour with the collapse of the junk bond market and tighter regulatory pressures on problem loans.

Attempts to raise up to \$4bn in bank financing for the deal have been led until now by Sal-

omon Brothers, an advisor to the UAL pilots' union, one of the employee groups involved in the buy-out.

An employee spokesman said yesterday discussions were taking place with Goldman - which has a particularly strong record in merger and acquisition work - to bring more financial firepower to the deal.

He denied this meant the bid was making slow progress and said a second investment bank had always been planned for such a large and complex deal. However, analysts noted that

the buy-out, which would create the largest employee-owned company in the US, faced numerous hurdles, not least the appointment of a new chief executive who could present a credible face to potential bank lenders.

The new chief executive would take the place of Mr Stephen Wolf, UAL's chairman, who organised an abortive buy-out last year, and opposed the employee bid.

The employees have been given four months to get financing for the bid. The timetable runs out on August 2.

Bombardier ahead in first quarter

By Robert Gibbens
in Montreal

BOMBARDIER, the Canadian aerospace and transport equipment maker, saw only a small increase in profits in the first quarter after a strong rise in sales.

The group's first-quarter earnings edged ahead to C\$23.4m (US\$19.5m) or 34 cents a share, up from C\$21.4m or 33 cents on fewer shares outstanding in the corresponding period last year.

Sales for the three months jumped to C\$540m from C\$484m last time. The latest period's figures included the sales of Short Bros and ANF Industrie, the French rail equipment manufacturer, and these accounted for most of the increase.

Analysis said it would take some time for these subsidiaries, acquired in the past year, to contribute meaningfully to profits.

The directors of the company said that all product groups, with the exception of Snowmobiles, turned in a satisfactory performance.

Markets cool on Nova's rubber unit sale to Bayer

By Bernard Simon in Toronto

NOVA Corp's sale of its rubber business to the West German chemicals group Bayer received a lukewarm response from the investment community as doubts persist about the Alberta company's ability to cope with a large debt burden and the weak prices for some of its products.

Nova's share price rose only fractionally on the Toronto Stock Exchange yesterday, despite the energy, petrochemical and pipeline company's confidence that the US\$1.06bn sale has greatly eased its financial pressures. In early trading, the shares advanced by 25 cents to C\$8.38, but a block of 1.9m shares changed hands at C\$7.25.

The sale price for the rubber division was well above analysts' expectations, but Ms Eleanor Barker, petrochemicals analyst at McCarthy Securities in Toronto, said yesterday: "We're still talking about a company that has very serious problems."

Ms Barker singled out Nova's heavy capital spending commitments on its Alberta gas pipeline network, its generous dividend and weakness in

petrochemical and energy markets. She predicted Nova's 1991 cash flow would still be well below the current dividend obligations.

As part of the rubber deal, Bayer is to assume about C\$290m (US\$195m) of the division's debt and trade liabilities. With the sale negotiated in US dollars, the proceeds to Nova in Canadian dollars could increase if the Canadian currency weakens, as is expected before the deal closes, probably in August or September.

Nova expects the sale to reduce the debt of its non-pipeline business from C\$28m to C\$50m. The company's total debt stood at C\$3.8m at the end of 1989.

Mr Bill Wilson, chief financial officer, said the company was pressing ahead with other debt-reduction measures, including the possible sale of its 43 per cent stake in Husky Oil of Calgary, whose controlling shareholder is the Hong Kong magnate Mr Li Ka-shing.

There is concern in the investment community, however, that bids for Husky and other assets on the block will be disappointingly low.

Monsanto and Exxon in thermoplastics merger

By Karen Zagor in New York

MONSANTO Chemical and Exxon Chemical yesterday agreed to merge their thermoplastic elastomers (TPEs) businesses into a free-standing company which will develop, manufacture and market TPEs.

The new company, which like Monsanto will be based in St Louis, Missouri, will be managed on a 50-50 basis, although the details of the deal have not been worked out. The target start-up date has been set for the end of this year.

TPEs are high performance rubber-like materials which are used in engineered industrial rubber and soft plastic applications in many industries.

Industry sources expect the new company to produce about 30,000 metric tonnes of TPEs a year with sales of more than \$100m. Monsanto alone is estimated to have TPE sales of \$100m for 1990.

Monsanto says global TPE consumption is more than 600,000 metric tonnes or \$1.6bn a year and is growing at an annual rate of about 10 per cent.

In the US, the business has been hit by overall weakness in the automotive industry.

Monsanto has TPE manufacturing and technical facilities around the world that would become part of the new company.

LVMH

MOËT HENNESSY . LOUIS VUITTON

LVMH reports higher first quarter sales

LVMH Moët Hennessy Louis Vuitton today reported a 4% increase in first quarter 1990 net sales to FF 4,522 million. On a constant exchange rate basis, sales would have risen by 14% over the comparable 1989 level.

First quarter sales were negatively affected by the simultaneous decline of the US dollar and Japanese yen against the French Franc. The average exchange rate of the dollar and related currencies decreased by 9% and that of the yen by 21% from the comparable rates last year.

On a constant exchange rate basis, first quarter sales are in line with forecasts, except for Louis Vuitton Malletier.

By segment, sales in the first three months of 1990 break down as follows:

In millions of francs	1989	1990	90/89 change
Champagne and wines	858	887	+ 3 %
Cognac and spirits	1,300	1,303	—
Luggage, leather goods and accessories	1,135	1,170	+ 3 %
Perfumes and beauty products	979	1,074	+ 10 %
Other activities	79	88	+ 11 %
TOTAL	4,351	4,522	+ 4 %

Reflecting the Group's active hedging strategy, the impact of currency fluctuations on net income is far more moderate than its effect on sales. In the first three months of the year, consolidated net income grew by more than 20%.

This announcement appears as a matter of record only.



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CHEMICAL BANKING
Corporation

INVESTMENT
BANKING

INTERNATIONAL CAPITAL MARKETS

Good reception for \$1.4bn credit card-backed issue

By Andrew Freeman

THE FIRST credit card-backed global bond issue was priced and launched yesterday by Salomon Brothers. A total of \$1.405bn was issued for the Standard Credit Card Trust, a special purpose vehicle for the securitisation of credit card receivables owned by Citicorp.

The two-tranche deal met a good reception from a range of investors and by the close of trading Salomon was claiming successful international placement of the paper.

Citicorp is thought to have plans to securitise further large pools of assets, so yesterday's deal will become a testing benchmark for the use of the global structure by non-covered issuers.

The five-year bullet maturity deal used a simple senior/subordinated structure, with a Letter of Credit from Citicorp providing support for the \$150m Class B tranche.

The Class A bonds were priced with a 9% per cent coupon at 98.66 to yield 80 basis points over Treasuries, a level which inspired good demand.

Most of the underwriting group found placement with European accounts for a fair proportion of their allotments.

When the bonds were declared free to trade they were quoted by Salomon at 99.70 bid, a premium to the issue price.

There was less demand for the subordinated bonds which were priced with a 9% per cent coupon at 99.47 to yield 110 basis points over Treasuries.

The lead manager said the main investor was predictably from US investors, although some bonds were placed in

Europe.

The paper also traded at a small premium, reaching 99.50 bid.

Salomon reported heavy over-subscription for the main tranche and argued that at least half the paper had been placed outside the US market.

Other syndicate members said the international placement had taken second place to very strong US demand and that the deal's centre of gravity would be in

INTERNATIONAL BONDS

However, they suggested that around one-third of the paper had been placed in Europe.

Complaints from selling group members that there were no bonds allocated to them met short-shrift from Salomon which said its primary responsibility was to the issuer and underwriters.

Elsewhere, Eurobond houses were busy absorbing the heavy volume from Monday.

The Eurosterling sector was the subject of much fruitless speculation, but JP Morgan's \$150m seven-year fixed-price re-offered issue for Ford Capital BV had a fine reception.

The early strength of the gilts market made the per-reoffer price look cheap and some syndicate members were able to make sales up to a high of 100%.

Later in the session, however, dealers reported aggressive selling of sterling

INTERNATIONAL BONDS

New York

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Elsewhere, AMRO Bank was the lead manager of a very successful \$150m 10-year issue for Unilever NV, only the second corporate borrower in the sector this year.

Strong domestic institutional demand saw the bonds trade well inside fees at around 99.40 bid.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount in.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Standard Credit Card Tel(a)◆	1,220n	9 3/4	98.66	1995	37 1/2/22bp	Salomon Brothers
Standard Credit Card Tel(b)◆	155	9 3/4	95.47	1995	37 1/2/20bp	Salomon Brothers
Flat Finance & Trade(a)◆	35	15	101.30	1991	1 1/2	Chase Investment Bank
SWISS FRANCHES						
SWISS(a)	200	7 1/4	102	2000	2	UBS
Calsonic Canada Corp.(a)(d)◆	100	7 1/4	101 3/4	2005	2 1/2	UBS
GUILDERS						
Unilever NV(a)◆	500	9	100.80	2000	1 1/2	Amro Bank
YEN						
S&A-Soc.Generale Acc.NV(a)◆	17 1/2bn	(e)	101 1/2	1992	1 1/2/2	Bankers Trust Int.
Toronto-Dominion (Cayman)(a)◆	100	(e)	101 1/2	1992	1 1/2/2	Bankers Trust Int.

◆Principal terms. a) Non-callable. b) Unlimited. Non-callable. c) Issue increased from \$50m. Borrower option to redeem in Euros at 125% of par. d) Call option at 101 declining to 101 p.a. e) Coupon pays for first three months Yen Libor flat, then 8% annually thereafter. Non-callable. Redemption linked to Nikkei stock index.

(a) Fixed term, (b) Non-callable, (c) Unlevered, (d) Issued increased from \$50m. Borrower option to redeem in US\$ at 100% of face value. (e) Call option exercisable at 100% of face value. (f) Coupon payable for first three months via Libor flat, then 9% annually thereafter. Non-callable. Redemption linked to Nikkei stock index.

Lifting the roof on home-building finance

Janet Bush examines the prospects for the US mortgage-backed securities market

It was courageous of Fannie Mae, the public company chartered by Congress to provide a continuous flow of funds to mortgage lenders, to invite Mr Lewis Ranieri to be the main speaker at its conference this week.

Mr Ranieri, who started his career in Salomon Brothers' mail room and went on to create the \$1,000bn market in mortgage-backed securities (MBS), talked about the mortgage market - but he predicted that this will rise to 150 basis points. And this is his most conservative estimate.

One of the main reasons for the stability of prices so far has been substantial purchases by commercial banks. Their holdings of mortgage-backed securities and their derivatives rose explosively to \$190bn at the end of 1989, a 43 per cent increase from a year earlier.

The US Comptroller of the Currency is about to act on long-run concerns about this thrift-like build-up of mortgage assets by issuing a recommendation that banks should not buy certain derivative mortgage-backed products which the comptroller regards as too risky.

Some market participants expressed concern that banks

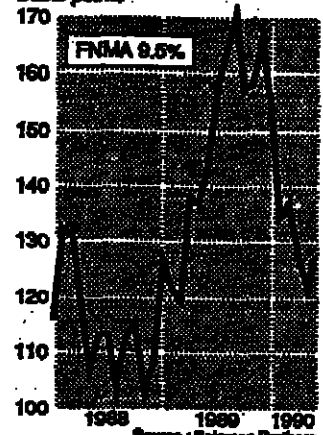
because new types of investors such as overseas institutions have taken up the slack.

However, Mr Ranieri believes the calm before the storm which will break before the end of this year. The spread between MBS and the Treasury bond yield curve has held at a relatively narrow 180 to 185 basis points - an indicator of the health of the mortgage market - but he predicts this will rise to 150 basis points. And this is his most conservative estimate.

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10-year mortgage spread to US treasury

Basic points



could stop buying the basic mortgage-backed products if they cannot buy the complex securities. Mr Hal Hunkle, vice president of the mortgage-backed division of Goldman Sachs, said that the new guidelines could have some impact but noted that banks hold a relatively small proportion of the derivative securities mentioned in the guidelines.

A second concern is that, in a markedly more stringent

bank regulatory environment, the comptroller may move towards asking banks to adopt an interest rate risk component to their risk-based capital requirements. Currently, banks can, for example, invest in 30-year Ginnie Mae mortgage securities without charging them against their capital, making them an extremely inexpensive investment.

The comptroller's office has certainly expressed interest in imposing such a capital standard on banks - although any decision to do so would probably take some time to implement - and, according to Mr Ranieri, they have already started to react to this possibility. In the context of a large actual and potential overhang of securities, any limits on commercial banks' purchases of mortgage-backed securities have to be taken seriously, because it is difficult to identify new classes of buyers.

At the end of 1989, life insurance companies held \$130.2bn in mortgage-backed securities, up 28.4 per cent from December 1988 holdings. There is some doubt about whether they will continue to be as active, due to their exposure to high-yield bonds and talk about state insurance commissioners raising

capital standards.

Thrifty will clearly not be as active because the entire industry is shrinking, not only because of those institutions which have gone out of business but because many of those which are left have seen their capital cut dramatically after having to revalue their junk securities to the market.

Foreign buyers are another possible new source of buying and have definitely been more active in the past year - over the past six months, Fannie Mae estimates that overseas investors have accounted for 10 per cent of buying of new issues. However, compared with the size of the market, even their increased interest is still relatively minor.

The only obvious group of investors who could step into the breach are pension funds which are underweight in mortgage securities.

Mr Ranieri believes that pension funds could be enticed into the market if the structure of the products and the yield is right but is concerned nevertheless that the vast pools of capital which were once available to the housing market have dwindled considerably.

Canadian prices fall on news of government disarray

By Deborah Hargreaves in London and Janet Bush in New York

CANADIAN bond prices plummeted yesterday as news broke of disarray in Prime Minister Brian Mulroney's Government triggered by the resignation of Mr Lucien Bouchard, the Environment Minister. Mr Bouchard resigned over his separatist beliefs.

Prices on 10-year Canadian government bonds plunged by 2 1/2 points pushing yields to 11.26 per cent and widening the spread between Canada and the US to 250 basis points. The benchmark long bond was still quoted nearly 1/2 point higher in late trading for a yield of 8.61 per cent.

The market remains fragile as the debate over the Meech Lake accord continues to dominate political

US Treasury bonds registered healthy gains yesterday in a rally which at least started because of a report in a Chicago newspaper that a Congressional investigation had revealed that there was around \$500m of unspent money which could be used to reduce the US budget deficit.

A Bush administration official said yesterday that these unspent funds had virtually nothing to do with the deficit and was a technical rather than budgetary issue. Private analysts said that the accounts reflected approved appropriations that were not fully used, not cash.

Despite these explanations, the benchmark long bond was still quoted nearly 1/2 point higher in late trading for a yield of 8.61 per cent.

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BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	10.000	4/28	94.07	-0.23	12.43	13.24	13.20
	10.500	5/8	92.28	-0.22	11.86	12.82	12.77
	8.000	11/8	94.11	-0.22	10.88	11.53	11.48
US TREASURY	8.875	05/20	101.08	+1.12	8.68	8.68	8.68
	8.500	02/20	95.11	+2.52	8.65	8.65	8.65
JAPAN	No 118	4/30	97.8124	+0.557	7.03	6.91	7.31
	No 2	5/70	97.0085	+0.355	6.05	6.06	7.14
GERMANY	7.750	02/01	93.8500	+0.250	8.74	8.66	8.73
FRANCE	BTAN	8.000	02/85	96.4477	+0.108	9.56	9.27
	OAT	8.500	03/01	93.1706	+0.230	8.59	8.57
CANADA	A	9.750	05/01	91.2758	-1.500	11.21	10.94
	DAT	7.750	01/01	92.2400	+0.130	8.87	8.94
NETHERLANDS	12.000	7/80	92.1791	+0.343	13.50	13.53	13.55

London closing, "denotes New York morning session. Yields: Local market standard. Prices: UK, US in 32nds, others in decimals. Technical Data/ATL Price Service

the market back down.

The gilts market continues to be illiquid since investors are unwilling to take positions in advance of the trade figures.

A benchmark government bond, the 11% per cent 2008/07 was off 3 ticks at 101.08 offering a yield that had risen to 11.59 per cent from a previous level of 11.57 per cent.

WEST GERMAN bonds edged higher in thin, technical trading as investors continued to sit on the sidelines.

Traders watching their charts were reluctant to push bond yields over the psychologically-important 9 per cent level and the yield on the new 8% per cent federal bond rose to 8.75 per cent from 8.71 per cent. The other benchmark, the 7% per cent 10-year bond was fixed 10 pence higher at 98.35, offering a yield of 8.77 per cent.

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS	Index No.	Day's Change	Est. Earnings (p)	Gross Div. (p)	Net Div. (p)	Div. Yield (%)	Index No.	Day's Change	Est. Earnings (p)	Gross Div. (p)	Net Div. (p)	Div. Yield (%)
1 CAPITAL GOODS (127)	878.99	+1.3	13.20	5.15	9.17	15.78	867.52	+0.3	13.20	5.15	9.17	15.78
2 Building Materials (299)	1100.42	+2.0	14.34	5.40	8.94	21.22	1078.44	+0.6	14.34	5.40	8.94	21.22
3 Contracting, Construction (56)	1047.58	+1.2	12.00	4.35	7.65	21.41	1047.58	+1.2	12.00	4.35	7.65	21.41
4 Electricals (10)	2511.17	+2.2	11.33	5.34	10.26	61.43	2499.29	+0.5	11.33	5.34	10.26	61.43
5 Electronics (29)	1872.87	-0.1	9.70	3.96	13.32	19.33	1874.64	-0.1	9.70	3.96	13.32	19.33
6 Engineering-Aerospace (6)	473.47	+2.5	13.75	4.92	8.83	9.31	462.70	+2.0	13.75	4.92	8.83	9.31
7 Engineering-General (43)	417.94	+2.0	11.96	5.25	10.71	61.77	407.26	+0.8	11.96	5.25	10.71	61.77
8 Metals and Metal Forming (6)	488.70	+1.4	14.04	6.38	4.49	0.53	481.86	+0.3	14.04	6.38	4.49	0.53
9 Motors (16)	247.20	+1.8	15.67	6.49	7.35	9.56	241.13	+3.9	15.67	6.49	7.35	9.56
10 Other Industrial Materials (24)	1604.60	+1.0	11.05	4.97	4.45	33.09	1588.52	+0.6	11.05	4.97	4.45	33.09
11 CONSUMER GROUP (176)	1270.78	+1.1	9.49	3.93	13.05	12.76	1259.59	+1.0	9.49	3.93	13.05	12.76
12 Brewers and Distillers (21)	1205.32	+1.4	9.55	3.01	12.18	12.62	1194.07	+1.3	9.55	3.01	12.18	12.62
13 Food Manufacturing (20)	1086.42	+0.7	10.37	4.34	11.92	16.98	1078.47	+0.7	10.37	4.34	11.92	16.98
14 Food Retailing (16)	2419.20	+1.1	9.39	3.33	13.68	22.97	2391.96	+2.4	9.39	3.33	13.68	22.97
15 Health and Household (14)	2631.59	+1.3	6.57	2.65	10.82	20.36	2597.71	+2.4	6.57	2.65	10.82	20.36
16 Leisure (22)	1499.35	+0.5	10.23	4.32	11.92	18.28	1485.62	+1.9	10.23	4.32	11.92	18.28
17 Packaging & Paper (12)	1086.03	+0.8	12.73	5.88	10.04	11.83	1077.91	+0.7	12.73	5.88	10.04	11.83
18 Publishing & Printing (16)	3546.87	+1.1	10.01	5.36	12.59	50.81	3511.54	+3.0	10.01	5.36	12.59	50.81
19 Stores (32)	785.14	+1.0	11.39	4.81	11.32	2.25	777.08	+0.7	11.39	4.81	11.32	2.25
20 Textiles (12)	1925.65	+2.6	13.14	7.26	9.68	13.26	1880.31	+4.7	13.14	7.26	9.68	13.26
21 OTHER GROUPS (188)	1149.82	+0.9	11.18	4.99	10.74	10.57	1139.36	+1.0	11.18	4.99	10.74	10.57
22 Agencies (17)	1593.18	+1.0	6.25	2.48	19.31	14.99	1577.28	+1.0	6.25	2.48	19.31	14.99
23 Chemicals (23)	1256.36	+1.1	11.30	5.26	10.35	28.52	1242.39	+1.0	11.30	5.26	10.35	28.52
24 Conglomerates (14)	1634.44	+0.8	10.38	6.09	11.58	14.41	1611.55	+0.9	10.38	6.09	11.58	14.41
25 Transport (12)	2231.09	+0.8	11.23	4.49	11.25	26.31	2212.38	+1.0	11.23	4.49	11.25	26.31
26 Telephone Networks (2)	1160.00	+1.2	10.95	4.42	11.80	0.00	1146.37	+1.3	10.95	4.42	11.80	0.00
27 Water (10)	1953.71	+0.4	17.82	6.92	6.22	0.00	1936.07	+0.4	17.82	6.92	6.22	0.00
28 Miscellaneous (26)	1732.99	+1.0	11.99	4.90	9.52	18.70	1725.21	+0.8	11.99	4.90	9.52	18.70
29 INDUSTRIAL GROUP (482)	1148.54	+1.1	10.93	4.56	11.14	13.32	1136.04	+1.2	10.93	4.56	11.14	13.32
30 Oil & Gas (18)	2314.48	+2.3	11.72	5.25	11.26	46.43	2283.27	+2.0	11.72	5.25	11.26	46.43
31 500 SHARE INDEX (500)	1245.98	+1.3	11.04	4.66	11.16	15.95	1230.45	+1.2	11.04	4.66	11.16	15.95
32 FINANCIAL GROUP (109)	795.99	+1.6	10.57	5.37	7.57	18.66	783.27	+1.6	10.57	5.37	7.57	18.66
33 Banks (9)	1047.58	+1.6	11.37	5.78	6.76	25.62	1034.50	+1.6	11.37	5.78	6.76	25.62
34 Insurance (Life) (7)	1377.24	+2.5	—	—	—	36.94	1344.20	+2.5	—	—	—	36.94
35 Insurance (Non-life) (7)	676.60	+2.5	—	—	—	19.43	667.89	+2.5	—	—	—	19.43
36 Insurance (Brokers) (7)	1067.54	+1.2	8.10	6.10	16.26	27.41	1054.62	+1.0	8.10	6.10	16.26	27.41
37 Merchant Banks (7)	429.53	+1.6	—	—	—	4.95	425.58	+1.6	—	—	—	4.95
38 Property (47)	1086.03	+1.4	8.15	2.00	15.71	8.35	1070.57	+1.0	8.15	2.00	15.71	8.35
39 Other Financial (22)	310.67	+2.0	14.39	7.19	9.13	4.54	304.55	+2.0	14.39	7.19	9.13	4.54
40 Investment Trusts (67)	1199.85	+1.3	—	—	—	10.73	1184.32	+1.3	—	—	—	10.73
41 Overseas Traders (5)	1366.04	+2.5	9.03	6.69	13.57	42.97	1332.71	+2.5	9.03	6.69	13.57	42.97
42 ALL-SHARE INDEX (681)	1137.50	+1.5	—	—	—	16.34	1122.64	+1.6	—	—	—	16.34
43 FT-SE 100 SHARE INDEX	2511.31	+2.2	232.71	229.31	228.21	226.91	2259.41	+2.2	232.71	229.31	228.21	226.91

FT-SE 100 SHARE INDEX

FIXED INTEREST

PRICE INDICES		Tue May 22	Day's change %	Mon May 21	ad adj. today	ad adj. 1990 to date	British Government		22	21
							1	Low Coupons 5 years.....	11.21	11.20
							2	15 years.....	10.82	10.80
							3	25 years.....	10.72	10.69
							4	Medium Coupons 5 years.....	12.17	12.14
							5	15 years.....	11.33	11.31
							6	25 years.....	10.91	10.91
							7	High Coupons 5 years.....	12.27	12.27
							8	15 years.....	11.60	11.59
							9	25 years.....	11.21	11.19
							10	Irredeemables.....	10.76	10.71
								Index-Linked Inflation rate 5% Up to 5yrs.....	5.15	5.15
							11	2% Up to 5yrs.....	4.12	4.12
							12	1% Up to 5yrs.....	4.06	4.06
							13	0% Up to 5yrs.....	3.93	3.94
							14	10% Up to 5yrs.....		
							15	0% 5 years.....	14.78	14.80
							16	15 years.....	13.47	13.48
							17	25 years.....	13.07	13.08
							18	Debits & Loans 15 years.....	12.53	12.54
							19	25 years.....	12.08	12.08
							20	Preference 73.84 +0.05 73.80 - 2.57		

UK COMPANY NEWS

Readicut static as interest rates bite

By Alice Rawsthorn

READICUT International, the specialist textile group, yesterday announced static pre-tax profits of £18.7m for the year to March 31 reflecting the competitive state of the UK furnishings market.

The main areas of weakness were consumer carpets, where Firth Carpets suffered from the impact of high interest rates on demand, and Firth Furnishings, which was hit by disruption in the car industry.

On the financial front, the sharp rise in capital expenditure resulted in a significantly higher interest bill of £3.27m (£2.43m). Readicut invested £14m in its businesses last year, a large part of which went to Vischer, the Dutch carpet company acquired two years ago.

The furnishings division managed to maintain sales at

£83m but profits fell to £4.6m (£5.7m) because of the problems at the car carpets company caused by the strike at Ford and delays in introducing the new Rover range.

Carpets boosted turnover to £80m (£59m) and profits to £5.7m (£5.4m) as buoyant demand for contract carpets in the UK and US countered the weakness in consumer carpets.

Vischer fared well and Readicut expects the benefits of its investment to filter through this year.

Yarns and fibres boosted profits to £5.9m (£5.7m) in spite of a decline in sales to £58m (£54m). Drake Fibres and Plastics both benefited from the fall in polymer prices, but JB Batty and JP Stonehouse, the spinning companies, suffered from the slump in the carpet market.

Industrial products, helped by a strong performance by Hoyland Fox, the umbrella frame manufacturer, increased profits to £3.7m (£3.6m) on sales of £28m (£27m).

Group turnover rose to £281.36m (£214.41m) and trading profits to £21.99m (£21.14m).

The combination of tough trading conditions and higher interest charge affected earnings per share, which fell to 6.49p (7.34p). A small rise in the final dividend to 2.81p is proposed making a total of 3.44p (3.16p).

Readicut said the current year had begun well, although the furnishings businesses were still suffering from impact of high interest rates in the UK.

● COMMENT

Readicut is such a rag bag of businesses that its performance is always difficult to assess. This time around the ebbs and flows of the individual divisions were even more erratic than usual. The troubles at Firth Furnishings can be shrugged off as the product of short term problems in the car industry. But consumer carpets are still struggling against the downturn in demand. Readicut does have some stars - in umbrella frames and contract carpets - but some companies are burdened by high fixed costs and the group faces a tough task to pump up its margins again. The City expects another sluggish year with a slight fall in profits to £18m, which leaves the shares - up 2p to 54½p yesterday - on a plateau at a prospective p/e of 8.

Rolls-Royce ADR plan receives green light

By Nikki Tait

THE US Securities and Exchange Commission has given a green light to an American Depositary Receipt programme for Rolls-Royce, the UK defence and civil aero-engine manufacturer.

Trading in Rolls-Royce depositary shares was due to begin yesterday, with Bank of New York acting as the depositary bank for the underlying shares in Rolls-Royce.

Rolls-Royce shares have risen sharply over the past couple of months, compared with a 1990 low of 166p in early-March, they closed at 220p yesterday, up another 6p on the day.

This has led to rumours of stake-building, with various competitors being suggested as likely purchasers. An alternative theory was that the forthcoming ADR programme had stimulated interest among US institutions.

Yesterday Rolls-Royce said that returns on its latest section 213 notices - which allow a company to discover the beneficial owners of its shares - were only just coming back in, and it was no clearer as to the sources of the buying.

Carrington reflects on art market

LORD CARRINGTON, former UK foreign secretary and chairman of Christie's International, reflects on the future of the world art market after the annual meeting yesterday - a day during which the auction house's shares rose 12p to an all-time high of 384p, writes Andrew Hall.

Last week's successful sales of impressionist paintings in New York had underpinned the market, said Lord Carrington. However, he added that the strong growth of recent years had now flattened out, and buyers were becoming more selective - a trend indicated by the \$52.5m (£46.8m) record price paid for Van Gogh's portrait of his physician, Dr Gachet, at the Christie's auction last Tuesday. "Very good pieces will always sell very, very well," he said.

As for the rivalry between Christie's and Sotheby's is concerned, Lord Carrington still believes his company is the fairest of them all. Earlier he told shareholders assembled at the group's London headquarters about the board's discomfort at having to offer guaranteed prices to some art-owners - a controversial approach pioneered by Sotheby's and used for the first time by Christie's last week. "Particularly in the US, executives and trustees felt that if offered a guarantee they had to accept, and we didn't think we could go on losing business," he said.

Referring to the growing stake in the auction house owned by ADT, Lord Carrington said the group welcomed long-term shareholders. ADT, a vehicle auction and security company headed by Sir Michael Ashcroft, now owns 17.8 per cent of Christie's total equity - or nearly 20 per cent of the ordinary shares, worth more than £110m.

Sir David Hammond, ADT's finance director, was spotted among other shareholders at the AGM, but he chose to stay silent about the company's intentions.



Lord Carrington

SOUTHAMPTON

The Financial Times proposes to publish this survey on:

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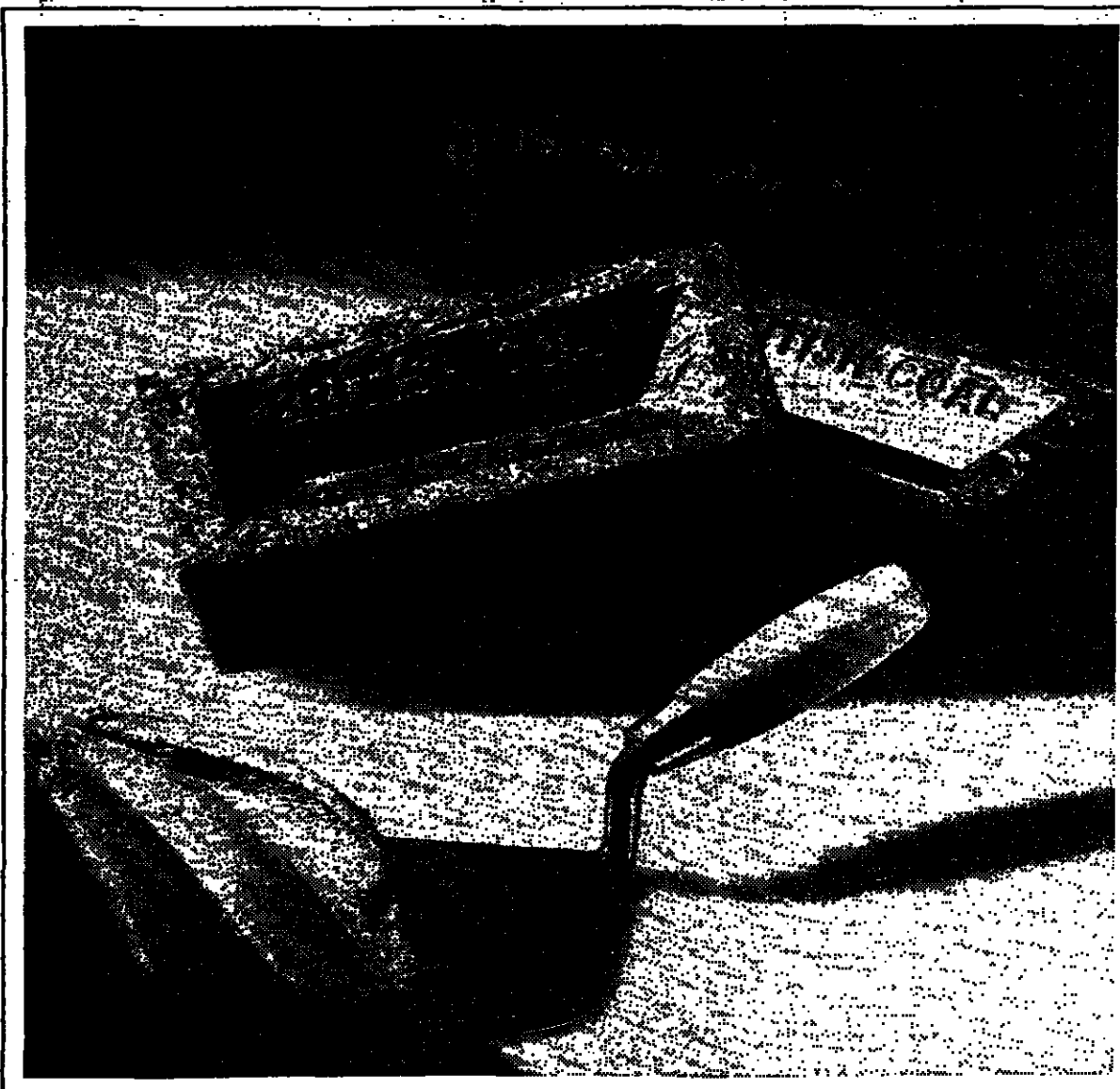
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FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

WHO'S CEMENTING A £100 MILLION ALLIANCE WITH THE BUILDING INDUSTRY?



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FINANCIAL TIMES
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FINANCIAL TIMES CONFERENCES

THE PUBLISHING INDUSTRY IN THE 90s
12 & 13 June 1990 - London

The third Financial Times Conference on Publishing will look at every aspect of a growth industry - the business of books, magazines and newspapers from an international perspective. Strategies for success and survival will be reviewed as well as the influence of the changing technology of print. Speakers include: Andrew Knight, Executive Chairman, News International plc; Jim Warrillow, President, Canadian Publishing, Maclean Hunter Limited; Juan Luis Cebrian, Publisher & Chief Executive Officer, PRISA; Matthew Evans, Chairman & Managing Director, Faber & Faber Ltd and Alberto Vitale, Chairman, President & Chief Executive Officer, Random House Inc.

WORLD GOLD CONFERENCE
25 & 26 June - Venice

The FT Gold conferences are unusual in that they attract mining companies, banks, investment houses, the jewellery trade and officials - groups which meet together only infrequently. The 1990 conference returns to Venice where an excellent meeting in the World Gold series was held in 1988. Robert Guy and Dennis Suskind are to chair again and Dr Lamberto Dini, Dr Chris Stals and Emilio Garofalo Filho are to represent the central banks. Hugh Morgan, Ned Goodman and J G Cluff are to contribute papers from the mining industry.

New products are to feature strongly this year in a panel that includes Sidney Gold, Junnosuke Inoue and Trevor Robinson. A price panel is also in the programme and Timothy Green, Brian Marber and Alfred Schneider have agreed to participate in this. The jewellery sector features Vittorio Gori, and Dr Kurt Richebacher returns to the FT conference platform with a paper on gold in Europe's monetary arrangements. Rolf Will is to discuss the gold business not only in Germany but also in Central Europe and Jeffrey Nichols and David Pryde have also accepted invitations to speak.

WORLD AEROSPACE AND AIR TRANSPORT TO THE YEAR 2000 AND BEYOND
28, 29 & 30 August - London

Over the past several years the Financial Times has arranged a major conference immediately prior to the biennial Farnborough International Air Show. This year the meeting is supported by the Society of British Aerospace Companies.

The conference will focus on the massive growth in passenger and cargo traffic, to assess the impact of this growth and the considerable demands it is imposing on all the existing facilities of commercial aviation. A special feature of the conference will be a day devoted to an assessment of the revolution taking place in aerospace research and developments and the continuing need for co-operation and collaboration in European aerospace.

All enquiries should be addressed to the:
Financial Times Conference Organisation,
126 Jermyn Street, London SW1Y 4JL.
Tel: 071-825 2323 (24-hour answering service)
Telex: 27347 FT CONF G Fax: 071-825 2125

When Castle Cement considered the construction of a new £100 million cement kiln at Padeswood, North Wales, they needed to secure supplies of competitively priced fuel of the right specification for their energy-intensive process. They chose British Coal.

Using dry-process technology, Castle's kiln will prove to be more energy efficient than traditional wet-process kilns, therefore significantly reducing greenhouse gas emissions for each tonne of cement produced.

And because it will reduce demand for foreign cement

by about £50 million each year, Castle's investment will make a major contribution to reducing Britain's balance of trade deficit on building materials.

Today, more and more companies continue to choose British Coal for its predictable price and secure supply. And by doing so, help British Coal play a vital part in holding down Britain's balance of trade deficit.

No wonder British Coal is building Britain's future.

WAKE UP TO THE
NEW AGE OF

British
COAL

UK COMPANY NEWS

Italian business had caused concern since at least last summer
Administration for Atlantic offshoot

By David Owen

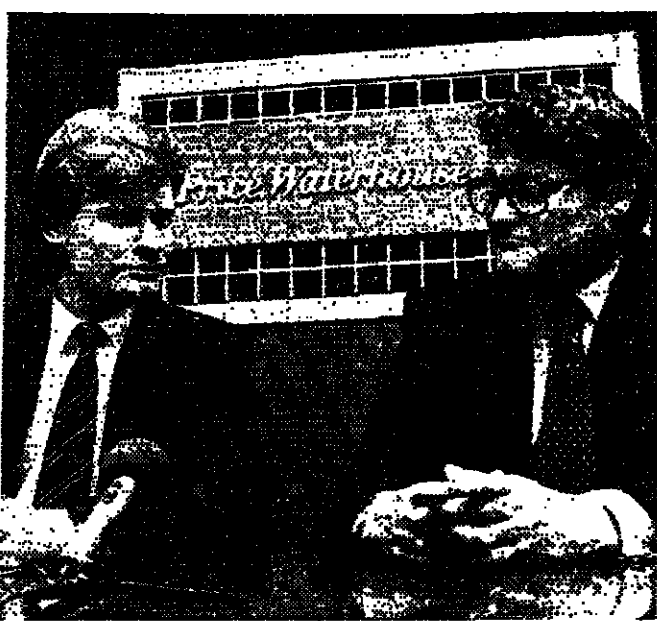
THE ITALIAN subsidiary of Atlantic Computers will shortly be put into "controlled administration", according to the Dutch trustee in the bankruptcy of Atlantic Holdings BV, the principal holding company for the collapsed computer leasing group's European operations.

Atlantic subsidiaries in both Belgium and France have already been put in the hands of administrators, said the trustee, Mr Ronald De Bunk of Amsterdam-based Stibbe, Blasse and de Jong. Controlled administration is a process under Italian law whereby direct control of the management is taken on but shareholders retain the right to sell their shares, he added.

Administrators John Soden and Peter Padmore of Price Waterhouse were called in last month at Atlantic Computers plc, formerly the world's third-largest computer leasing company, by its parent British & Commonwealth Holdings, the stricken UK financial services group.

B&C, which is now seeking creditor support for proposals to sell all its major businesses to pay down debt, also pledged to write off \$550m against the whole of its investment in Atlantic and asked for trading in its shares to be suspended.

Internal company documents in the possession of the Financial Times indicate that Atlantic's Italian business had been causing concern since at least



Administrators John Soden (left) and Peter Padmore of Price Waterhouse, were called in last month at Atlantic Computers.

The minutes of a Meeting of the Board of Directors held on August 1 1989 at the company's Staines headquarters attribute "the poor results in Holland, Italy and Germany" to "intense competition, management and sales force problems and in Italy a number of key users in the financial sector were buying machines rather than leasing".

More than four months later on December 11 1989, it was noted in the minutes of a Meeting of the Board of Directors

operation and make every endeavour to ensure it becomes a successful operation provided its commercial viability can be clearly established."

By March 8 1990, according to the minutes of another Meeting of the Executive Committee of the Board of Directors, "Italy was still a serious problem."

Earlier this month, Messrs Soden and Padmore said that they were "not terribly hopeful about the prospects of recovery from the European operations." This was principally due to a £19m tax liability in the Netherlands that the administrators feared might "soak up" realised values.

Mr De Bunk said yesterday that the Dutch claims had been contested and would take time to come to a head. "Some of the tax is indeed related to transactions involving foreign companies," he added.

He said that negotiations were taking place regarding the prospective sale of solvent parts of Atlantic's European business.

Those responsible for two BICC pension trusts have written to the trustee for £320.5m worth of B&C 7% per cent convertible unsecured loan stock to demand repayment, a spokesman said. BICC Group senior executive and works pension trusts hold £18m of the stock, according to lists obtained from the registrar.

Further discussion ensued and the question was asked whether any profit could ever be made in Italy, the minutes continue. "The Chairman stated that the management should support the Italian

Aspinall buys back casino from receiver

By David Churchill, Leisure Industries Correspondent

ASPINALL, one of London's most famous casinos, was yesterday sold back to Mr John Aspinall, the founder of the casino bearing his name, for an undisclosed sum.

The sale was announced by Arthur Anderson, the receivers of Leisure Investments, which took over the running of that company in early May.

Leisure Investments is the principal subsidiary of the Courtwell Group which asked for its shares to be suspended at the beginning of May at a price of 12p.

Under the deal announced yesterday, Mr Aspinall is buying the White Elephant Club



John Aspinall: will move the casino to White Elephant club in Mayfair and "certain assets", understood to be the Aspinall name, gaming tables and other equipment, from the Aspinall Casino Club also in Mayfair.

Mr John Talbot and Mr Tony Brerley, joint administrative receivers of Aspinall Casino, a subsidiary of Leisure Investments, said yesterday that "gambling has been suspended pending receipt of necessary approvals from the Gaming Board and Licensing Justice."

It is understood that Mr Aspinall will relocate the casino at the White Elephant Club as soon as a licence is granted. This is because the present Aspinall club only has a short lease of under two years left to run.

Aspinall, like a number of other London casinos, has suffered over the past year as fewer "high-rolling" punters played at its tables. Leisure analysts suggest this is partly due to some Middle Eastern gamblers being restricted by the rise in the religious fervour in their countries.

Leisure Investments' other assets include the Barnonda casino and Lingfield Park racecourse. The receivers are seeking offers for both these assets as going concerns.

The problems of London's casinos was also partly the cause for the failure of Mecca Leisure at the beginning of last month to achieve analysts' profits expectations. This caused a sharp drop in Mecca's share price and a slump in leisure shares generally.

Astra being sued for £372,000 in fees by its solicitors

By Jane Fuller

ASTRA HOLDINGS, the munitions and fireworks maker, is being sued for the payment of fees totalling £372,000, plus interest, by its solicitors Baileys Shaw & Gillett.

The dispute has led to the resignation from Astra's board of Mr Laurence Kingwood, a non-executive director since February last year. Baileys Shaw & Gillett has been the company's solicitors since 1981.

Mr Aubrey Roberts, executive partner, said the writ listed amounts being claimed from Astra Holdings and three subsidiaries.

He stressed that Mr Kingwood had resigned from the Astra board solely because of the conflict of interest arising from the dispute. It was not connected with the previous resignations of the five executive directors who had led the company since its 1986 listing.

In the past financial year, the company not only fell into

loss on its UK operations, but also purchased a Belgian subsidiary, F&B, which allegedly lost £12m last year when more than £2m profit was expected.

Efforts to agree a rescue plan continue in Belgium, but Astra has already written off the £21m paid out at the time of the acquisition.

On the legal front, Astra also faces a writ from Mr Gerald James, its former chairman. He is pursuing a claim for £300,000 compensation, a figure mooted when he originally agreed to step down. That was vetoed after the arrival of his successor, Mr Roy Barber, in March, as was the payment of £200,000 to another director, Mr John Anderson.

Mr Anderson has since resigned with a small amount of compensation. He has also been arrested by the Ministry of Defence police and questioned in connection with corruption allegations concerning Ministry of Defence contracts.

Also arrested by the MoD police and due to report to Ramsgate police station this weekend are Mr John Sellens, Astra's former sales director, and Lt Col L Hollingworth, who retired from the Royal Army Ordnance Corps in February.

After Astra's financial plight came to light, other directors who resigned from the board were Mr James Miller, former finance director, and Mr Martin Guest, who has stayed on as technical manager.

He is due to report to Ramsgate police station tomorrow. That is also the date of a reappearance at Ramsgate magistrates' court of another former Astra director and a Ministry of Defence official.

Mr Christopher Gumbley, Astra's former managing director, is accused of corruptly giving a BMW car, valued at £12,500, to Mr Dennis William Stowe, who is charged with receiving it.

Also arrested by the MoD police and due to report to Ramsgate police station this weekend are Mr John Sellens, Astra's former sales director, and Lt Col L Hollingworth, who retired from the Royal Army Ordnance Corps in February.

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Interest rates take toll on Frank Gates

As forecast at the interim stage, second-half profits of Frank G Gates, the east London-based Ford main dealer, began to show the effects of high interest rates on its customers.

The first nine months of 1989 had met expectations, directors said, but effectively in the final quarter no profit had been earned.

As a result, and in spite of a 5 per cent improvement in sales from £78.9m to £82.8m, pre-tax profits for 1989 slipped from £2.28m to £1.95m.

The tax charge fell to £256,000 (£550,000) after which earnings per share were left at 5.34p (6.83p). The recommended final dividend is unchanged at 2.75p.

Visay clarification

Visay Intertechnology, a US electronic components manufacturer, which on Monday said it intended to bid for Crystalite, a similar UK operation, yesterday clarified its position.

Crystalite is already subject to a hostile bid from TI Group, an industrial holding company. Visay, which is a possible white knight, said yesterday that whether it would join the fray or not was dependent on the reaction of Crystalite's board to its proposals and on other issues.

BOC in link with NEC to market medical equipment in Japan

By Andrew Hill

BOC GROUP, the British industrial gases and healthcare company, is to link up with a subsidiary of NEC Corporation, the Japanese electricals company, to market medical equipment in Japan.

The new subsidiary will have total capitalisation of ¥100m (£300,000), of which 55 per cent will come from BOC and the balance from NEC San-ei Instruments.

NEC San-ei already distributes medical equipment, including monitors, produced by the BOC company

Ohmeda. The British group is also involved in respiratory care products and anaesthesia systems, while NEC San-ei mainly manufactures patient monitors.

The new joint venture, to be called Ohmeda & San-ei, will be based in Tokyo.

BOC announced in March that it might float off its healthcare division, but restructuring in preparation for such a move is expected to take at least 12 months.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current - pending dividend	Total for year	Total last year
British Airways	5.05	-	5.25	8.85	7.75
Brit & Amer Film	5.05	June 28	5.05	8.3	7.425
Chesfield	11.1	July 10	10	17.5	18
Gates (Frank G)	2.75	July 17	2.75	2.75	2.75
Monks law Tel	4.2	July 31	3	6	4.5
Pwering	3.3	-	3.3	5	5
Radson law Tel	1.25	-	1.2	2	1.5
Readjust Int	2.51	-	2.59	3.44	3.16
Scott's Rest	6.8	Aug 10	4.3	8.6	4.3
Shire Invest	5.5	July 31	5.45	16.75	15.5

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$BUnquoted stock. ‡Third market. †For five months.

BOARD MEETINGS

Interim: Brit Steel, Cadbury, Compaq, Countrywide Properties, Ferry Pickering, Pepsico, Wharfedale, Yorkshire Television.
 Annual: Astral New Dawn, Asda, International, Chamberlain & Hill, Courtauld, Topco International, Land Securities, REA, Tibbo Harris, Tricoma.

FUTURE DATES
 All Leisure: June 6
 Broxton Tool Engineering: June 1
 Caspian Oil: May 30
 China Telecom: May 15
 ICI G: May 31
 TSB Channel Islands: May 21
 CML Microsystems: June 4
 Empire Stores: July 10
 Cyrenaica: June 4
 Pepsico: June 4
 RSC Design: May 29

Tace management considers proposals for cash buy-out

By Vanessa Houlder

THE MANAGEMENT of Tace, the control equipment group that has been put up for sale by its major shareholders, yesterday announced that it was considering a buy-out.

A group including Mr Dick Richardson, managing director, and certain US managers,

said they were investigating proposals which might lead to a cash offer.

Their announcement follows a statement on Monday by shareholders owning 45 per cent of Tace that they wished to sell their holdings.

Mr Timothy Lebus of Char-

terhouse Bank said that the management group proposed to keep intact the group, including Goring Kerr, a 52 per cent owned subsidiary. The management team are being advised by Charterhouse Bank and Castleforth Fund Managers.

This announcement appears as a matter of record only

Management Buy-out
of
The Normand Group of Companies
NORMAND
MOTOR GROUP LIMITED

Acquisition Debt & Working Capital Facilities
Provided by:
Bank of Scotland

Equity provided by & Mezzanine Debt
Arranged by:
Childrew Ventures

Stocking Finance
Provided by:
NWS Bank plc
NWS Trust Ltd.

BANK OF SCOTLAND

February, 1990

This announcement appears as a matter of record only

Senior Debt Facility
to
Partco Group Limited
PARTCO

for the acquisition of
GKN Autoparts Distribution Limited

Arranged & Underwritten by:
Bank of Scotland

Participants:
Bank of Scotland
Bank of Ireland
Canadian Imperial Bank of Commerce
3i Group plc

BANK OF SCOTLAND

February, 1990

This announcement appears as a matter of record only

Management Buy-in
of
Wimpy Table Service Restaurants
WIMPY
Wimpy Restaurants Group Limited

Acquisition Debt & Working Capital
Provided by:
Bank of Scotland

Equity & Mezzanine Debt
Arranged by:
3i plc

3i

BANK OF SCOTLAND

April, 1990

This announcement appears as a matter of record only

Management Buy-out
of
the North American, British and
European Foundations Division from GKN plc
KELLER

Multicurrency Senior Debt
& Working Capital Facility

Arranged by:
Bank of Scotland

Funds provided by:
Bank of Scotland
Berliner Bank AG

Equity provided by:
The Candover 1989 Fund

BANK OF SCOTLAND

May, 1990

SOUTHAMPTON

The Financial Times
proposes to publish this
survey on:

26th July, 1990

For a full editorial synopsis
and advertisement details,
please contact either

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on 071 873 4152

or Amanda Francis
on 071 873 3553

or write to:

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SE1 9HL

FINANCIAL TIMES
LONDON & BIRMINGHAM

Notice to Bondholders

CITY OF COPENHAGEN

8 1/4% 1979/1991 BONDS
25,000,000 European
Units of Account

Pursuant to the provision of the
Purchase Fund, notice is hereby
given to Bondholders that no
Scrips have been purchased for
the Purchase Fund during the
twelve-month period from May
15, 1989 to May 14, 1990.

Amount outstanding: EUA
14,401,000

May 23, 1990 The Fiscal Agent
KREDIETBANK
S.A. LUXEMBOURG

To the Holders of

SHEARSON LEHMAN CMO, INC.

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Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985
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period May 20, 1990 through August 19, 1990 as
determined in accordance with the applicable provisions of
the Indenture, is 9.0625% per annum. Amount of interest
payable is \$173,323,681.69 per \$10,000 principal amount.

SHEARSON LEHMAN CMO, INC.

UK COMPANY NEWS

Générale has 2.3% of NW Water

By Andrew Hill

COMPAGNIE Générale des Eaux, France's largest water supplier, yesterday confirmed that it owned a 2.3 per cent stake in North West Water, one of Britain's largest water companies.

It is the first official indication of Générale's investments in the newly-privatised water companies.

However, the French company would not comment on whether it intended to increase its holding in North West or whether it owned stakes in other water companies.

Générale already controls four of the much smaller statutory water companies in the UK, and built up its North West holding last December

when trading began in shares of all 10 former water authorities.

North West, one of only two British water companies listed on the FT-SE 100 Index, said yesterday that it had not met Générale but regarded the French company in the same light as any other shareholder.

Lyonnais des Eaux, Générale's great rival, announced holdings in three of the privatised companies - Anglian Water (9 per cent), Wessex Water (6 per cent) and Severn Trent (6 per cent) - within a week of the start of dealings in December. Fully-fledged takeover attempts would be prevented by the Government's special "golden share" in

each of the newly-privatised groups. Until this week Générale, which has generally kept a lower profile than Lyonnais, had not revealed any holdings. Investors are not obliged to declare stakes of less than 5 per cent.

North West's partly-paid shares rose to a peak of 171p in February, against the flotation price of 100p, but have since slipped back. They closed at 161p yesterday, up 4p.

A third French investor in the British water industry - SAUR, a subsidiary of the construction group Bouygues - has also kept any investments in the larger water companies to itself. Between them, SAUR,

Générale and Lyonnais control 12 of Britain's 29 statutory water companies, which supply water alongside the former water authorities.

Last month, a plan which might have left Générale in control of two more statutory water companies was thwarted when the Monopolies and Mergers Commission ruled that a proposed merger between the two companies and a third, owned by Générale, would be against the public interest. However, Mr Ian Byatt, director-general of water services, was given three months to show whether benefits from cost savings as a result of the merger could outweigh public interest concerns.

US programme plans setback for TVS

By Raymond Snoddy

MR JAMES Gatward's TVS Entertainment has suffered a blow to its programme-making ambitions in the US.

Capital News, the company's prestigious newspaper drama, has not won renewal on the ABC network.

When ABC announced its autumn schedules earlier this week, Capital News, a drama loosely based on the Washington Post, was not among them. Mr Gatward, who was in

New York to hear the schedule, had kept the elaborate \$400,000 (238,000) newspaper office set in mothballs at MTM's Los Angeles studios when the 13 part series was completed in the hope that a new series would be commissioned.

Capital News was one of four programmes that MTM, the US production subsidiary of TVS, the independent television company, had accepted for

the US networks this season. The first, Newhart, a comedy series in its eighth year, ends this year.

CBS and NBC will each decide on the future of their MTM shows - City and FM - within the next ten days.

All three new shows were taken off the air temporarily during the May ratings sweeps when the networks concentrate on their most popular

programmes - not the same as cancellation but usually not a good sign for the chances of renewal.

But if all three programmes fail, and only 15 to 20 per cent of shows get a second run in the US, it will mean that MTM, which cost TVS \$300m, will have little future to offer for the immediate future than library programmes such as Hill Street Blues, St Elsewhere and Lou Grant.

Chesterfield Properties tops £12m

A RISE OF almost £10m in rental income to £24.34m helped Chesterfield Properties increase pre-tax profits by 34 per cent to £12.13m in 1989, against £10.67m. The rise was achieved in spite of an increase in interest charges from £2.83m to £10.03m.

Net asset value at the end of the period was 1.434p, against 1.362p a year earlier. Mr Roger Wingate, managing director, said that although the increase in net asset value was modest he was grateful that the gains of the last two years had been consolidated against the background of a deteriorating property market.

Earnings per share were 34.35p (32.88p). A final dividend of 11.1p (10p) is proposed making a total of 17.5p (16p).

Portfolio restructure benefits Monks

The net asset value of The Monks Investment Trust improved 18 per cent, from 324.8p to a record 383.2p per share, over the 12 months to April 30 1990.

During the year the trust's portfolio was restructured with increased commitment to Europe, especially West Germany and France, while the UK interest was reduced from

39.2 per cent to 28.9 per cent with the portfolio adopting a more defensive character.

Net revenue amounted to £5.06m (£3.72m) and earnings per share expanded from 4.79p to 6.51p. A proposed final dividend of 4.2p makes a total of 9p (4.5p) for the year.

Scott's Restaurant nears £700,000

Scott's Restaurant, operator of restaurants in London, reported pre-tax profits of £694,000 in 1989, compared with a loss of £420,000 in the previous year.

The company said that high interest rates did not appear to affect trading in the second half but added it was too early to predict the outcome for 1990.

The result was helped by a profit on sale of investments and other income of £281,000 (£27,000) and interest receivable of £3,000 against a charge of £190,000 last time.

Turnover was £6.77m (£6.23m). After tax of £230,000 (£26,000) earnings per share were 80.85p (81.24p losses). A single dividend of 8.5p (4.3p) is proposed.

Personal Assets nav declines 6%

Net asset value of Personal Assets Trust fell by 6 per cent from 51.44p to 57.74p over the year to April 30.

Earnings per share decreased to 1.09p (1.46p),

mainly reflecting a lower level of liquidity being held throughout the year compared with 1989.

Total income for the year was down from £476,000 to £395,000 and after interest and expenses, little changed at £176,000 (£171,000), pre-tax profit came out at £219,000 (£205,000).

The dividend is maintained at a proposed 1p (there was additionally a special payment of 0.25p in 1988-89 making 1.25p).

European Project Investment Trust

Net assets per 10p share of the European Project Investment Trust stood at 49.2p at the end of December 1989.

Stock Exchange listing for the trust was granted on December 5. Directors said that during the short period of the company's existence insufficient income had been generated to justify payment of a dividend for 1989.

By April 30 this year, net asset value had risen to 51.9p.

Assets setback at Ralston

Net assets of Ralston Investment Trust stood at 78p at March 31 1990 - a decline of 16 per cent on the 93.4p of a year earlier.

Net revenue of the trust, 75 per cent owned by Caledonia Investments, amounted to £528,000 (£274,000) for five-

month period to end-March 1989). Earnings per share emerged at 2.2p, up from 1.16p. A final dividend of 1.375p is proposed.

Shires Investment raises revenue

Shires Investment suffered a fall in net asset value in the year ended March 31 1990 from 300.16p to 287.26p per 50p share, or from 251.73p to 242.38p fully diluted.

Net revenue, however, increased from £2.51m to £3.01m, after tax of £395,000 (£371,000). Fully diluted earnings per share were 16.43p (15.19p) and the recommended final dividend was 5.5p for a total of 16.75p (15.5p).

Gross revenue advanced from £6.53m to £7.04m.

F&C Eurotrust nav improvement

F&C Eurotrust reported a net asset value at March 31 of 393.8p per share at par and 376.3p per share fully converted. The figures compared with 296.9p and 276.2p respectively 12 months earlier.

As usual, the trust announced a net deficit for the six months to end-March - £380,000 against £137,000 - reflecting the fact that most European companies pay their dividends in the summer months.

The loss per share worked through at 1.79p (0.75p).

CHEMICALS

The Financial Times proposes to publish this survey on:

12nd July 1990

For a full editorial synopsis and advertisement details, please contact

Bill Castle
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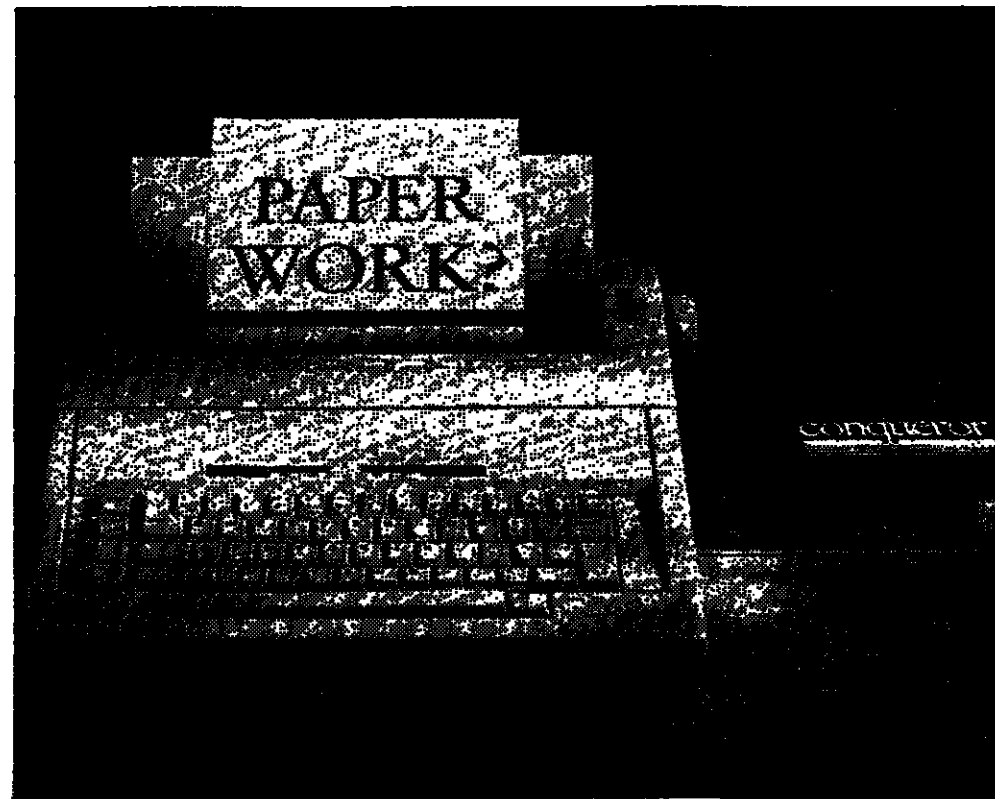
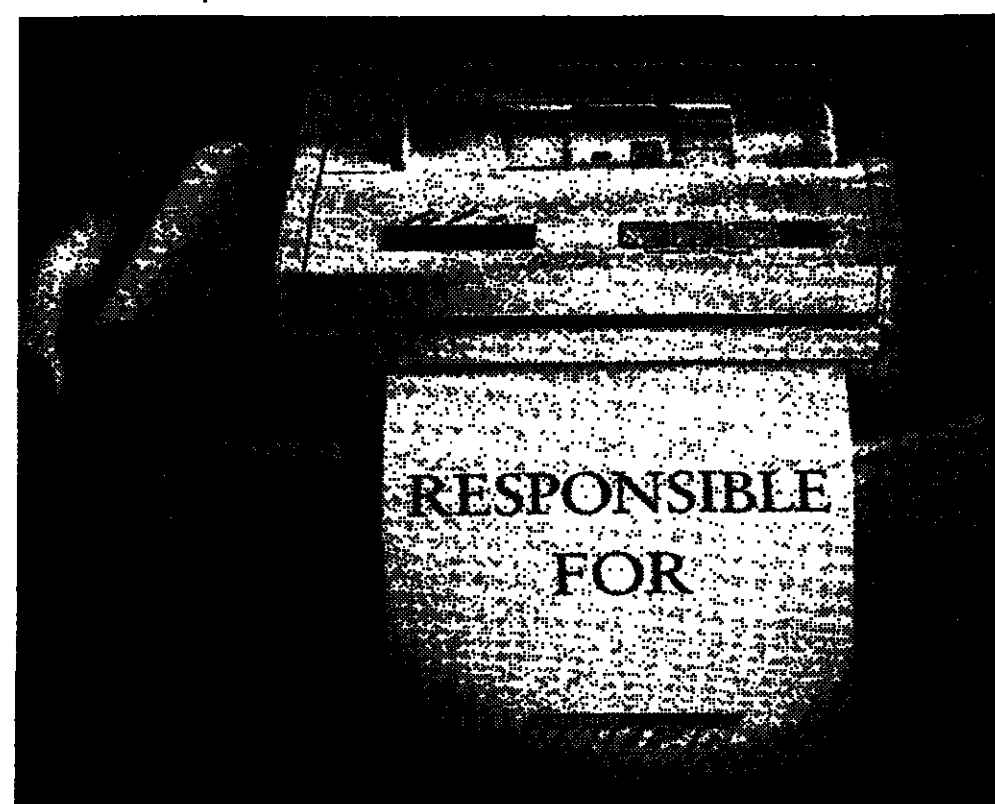
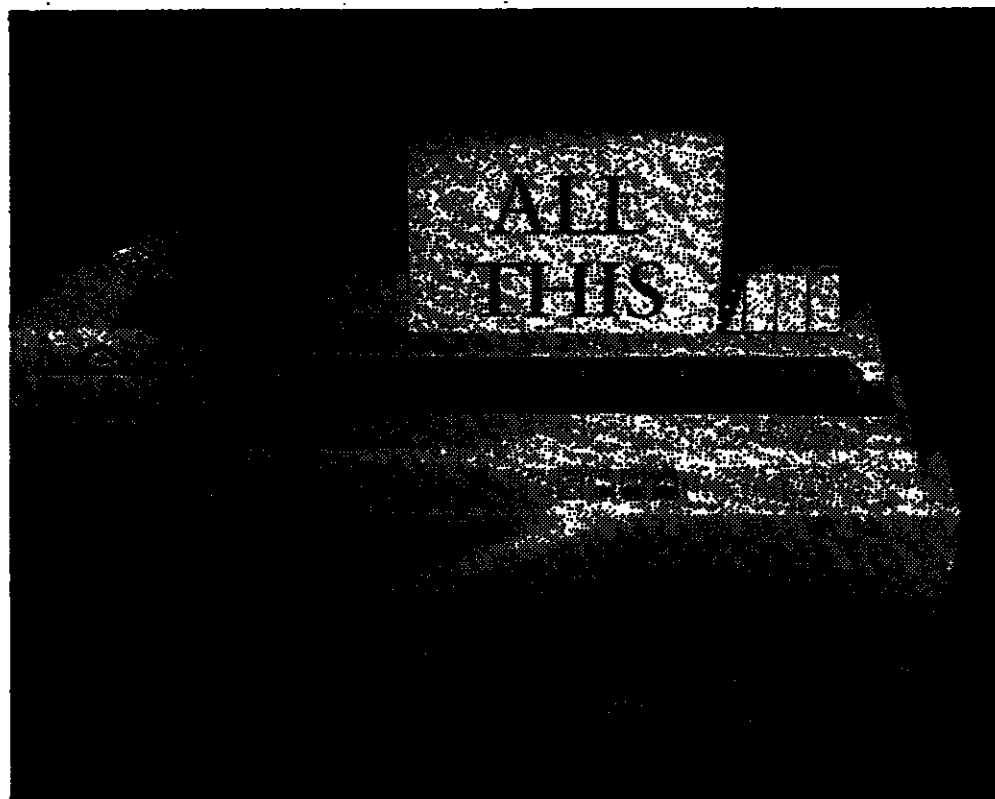
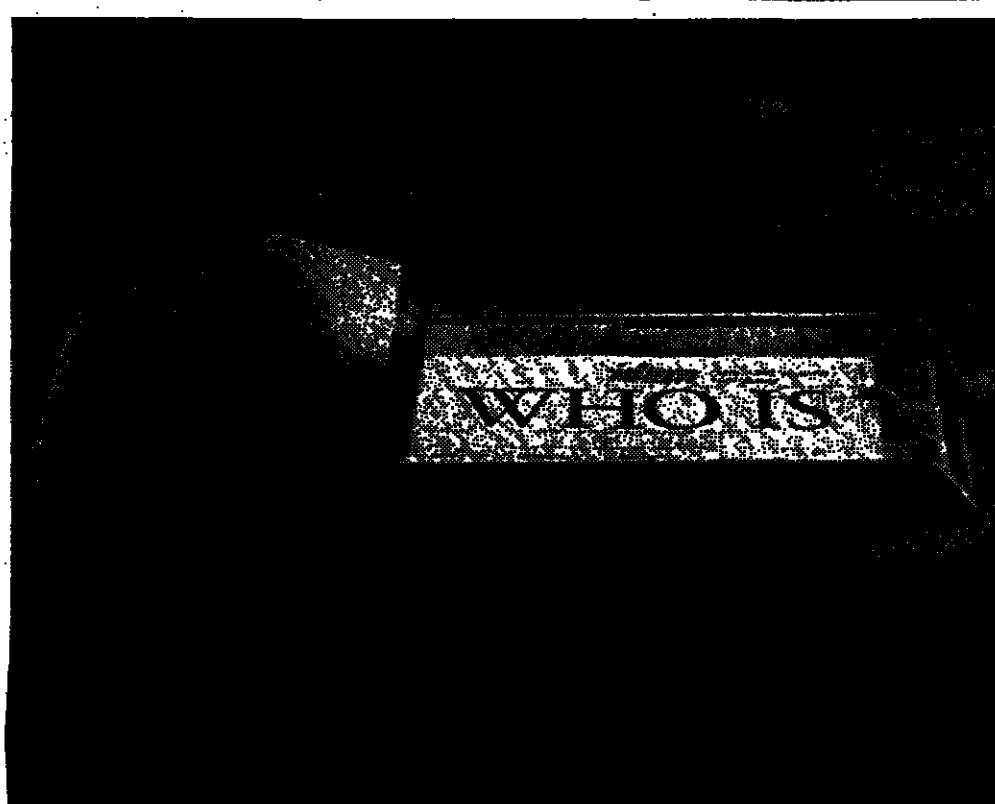
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UK COMPANY NEWS

Prowling weathers storm with £16m

By Jane Fuller

PROWLING, the Rutland-based housebuilder, limited the fall in its pre-tax profit to 27 per cent in a year in which the number of homes it sold more than halved.

While only 704 units were sold in the year to February 28, compared with 307, turnover fell by 23 per cent to £61.84m (£80.12m). Taxable profit, dented by a near sixfold increase in interest to £3.23m (£580,000), declined from £21.95m to £16.12m.

Mr Terry Rowdon, managing director, said the company had stuck by its policy of maximising margins rather than sales.

The average selling price had risen from £107,000 to £141,000, partly because more large houses were sold and

partly because of price rises in 1988 and early 1989.

He was expecting the average price this year to be £125,000. The volume of sales had been at 80 per cent of last year's level in the first five months of 1989.

To try to protect margins, overheads had been cut, including making 100 of the 400 employees redundant.

A deferred payment of £12m for land bought before February 1989 was the main reason for debt increasing to £18.4m (£7.3m), giving gearing of 24 per cent.

Mr Rowdon said it had not been bought at a high price. Most of the company's land bank was "old and cheap".

The average price per acre was £125,000 and for the average plot the land cost represented

only 15 per cent of the expected selling price.

It has sites with planning permission for 5,500 houses and further tranches with the potential for 3,500 units.

Prowling also deals in land. Last year two sites were sold with commercial/industrial planning permission, one of which had been converted from residential to a supermarket proposal.

Earnings per share fell to 18.6p (23.3p). A recommended final dividend of 8.3p makes an unchanged total of 5p.

● COMMENT

Although this 80 per cent family-owned company is weathering the building storm with comparative calm, the worst billows have blown in since the

year-end. Before that, in spite of the priority given to protecting margins, they were eroded

in the second half - prior to the last turn of the mortgage screw. Apart from the difficulty of the southern housing market, it is likely that the company will reap rather than lose this year. Interest payments may rise a little further, but partly for good long-term reasons as Prowling uses its balance-sheet strength to pick up pieces from fallen rivals. The picture of long-term strength is confirmed by the land bank and an estimated asset backing of 200p per share. A pre-tax profit of £11.5m gives a prospective p/e of 11.5, reflecting the company's quality in what is generally seen as a disaster area.

Platon maintains recovery with £0.4m

RECOVERY measures taken over the past two years enabled Platon International, the USM-quoted instrumentation concern, to maintain the improvement shown at the interim stage and to exceed budgeted profits.

Following the return to profit at midway with £165,000 (£134,000 loss), the company turned in £408,000 pre-tax for the year ended March 30 1990. This compared with a £561,000 loss previously, of which £506,000 related to the former electronics division.

Turnover on continuing activities improved 14 per cent to £5.18m (£4.56m), while exports rose by 15 per cent. Earnings per share were 5.7p (13.2p loss).

Borrowings were reduced to give a year-end gearing of 68 per cent, down from 140 per cent a year earlier.

Mr James Butterfield, chairman, said 1989-90 had seen a rise in turnover and a return to profitability as the company had concentrated on the core instrumentation business.

"We must build upon this foundation to ensure that these trends continue and that the group generates sufficient profits to enable a return to the payment of dividends to shareholders in the foreseeable future," he said.

30% annualised pay rise for Mecca chief

Mr Michael Guthrie, chairman and chief executive of Mecca Leisure, last year earned a salary of £145,000, according to the company's annual report.

That compared with £139,000 for the 15 months to the end of 1988, equivalent to an annualised £116,000, and represented an annual rise of 30 per cent.

Mecca shares fell sharply last month after the company shocked the City with the extent of its borrowings. It made pre-tax profits of £91.1m on turnover of £588m in the year to December 31.

Two other directors earned between £25,000 and £100,000 in the period.

AIRPORTS & AIRCRAFT HANDLING

The Financial Times proposes to publish this survey on:

3rd July 1990

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EUROPE'S BUSINESS NEWSPAPER

Globe holder criticises Coal pensions' bid

By John Thornhill

SIR JOHN WOOLF, chairman of British & American Film Holdings, the investment and film library company, has taken the unusual step of speaking out about the current hostile bid by the British Coal pension funds for Globe Investment Trust.

In his statement accompanying B&A's annual results, Sir John criticised the pension funds for making a bid which threatened shareholders with a forced crystallisation of tax liabilities.

"It seems entirely irrational that privileged tax exempt funds should be in a position to force tax paying companies and individuals to become liable to Capital Gains Tax through no action of their own, and I suggest that this calls for some action to be taken by the institutions and possibly the regulatory authorities," he said.

Sir John suggested that there was a strong case for a

complete exemption from Capital Gains Tax in respect of long-term holdings of over five years. "I think short-term CGT is fine but long term it is not," he said yesterday.

B&A - which holds 170,000 shares in Globe Investment Trust - was recently forced to sell its long-standing holding in the Smaller Companies International Trust following a takeover by the British Steel Pension Fund.

Although in this case, B&A

accepted a loan stock alternative it will still be liable for CGT on redemption of this stock.

The company announced yesterday that its net asset value, excluding film rights, had risen to 78.4p at the end of the period (69.7p).

Pre-tax profits were £297,235 (£714,790). Earnings per share amounted to 25.04p (19.58p) and the proposed final dividend of 5.65p brings the total to 8.3p (7.425p).

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KENT

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ANNUAL
REPORT INDEX
1990

The Parent Company's order backlog at year end was more than SEK 16 billion, which represents an increase of more than 30 per cent compared to 1988.

During the year, approximately SEK 3 billion was invested in properties managed by Skanska, with increasing investments overseas. The corporation share portfolio showed a very positive development. A number of international contracts were gained.

The preceding years' trend has continued, and indicates growth as a result of both company expansion and acquisition. During 1989, Skanska acquired a 33 per cent share in Norway's leading contracting company, Selmer-Sande Entreprenør a.s.

Skanska further reinforced its position in the North American market with the purchase of Slatery Associates Inc. The company also increased its previous 49 per cent holding in Karl Koch Erecting Co Inc with the purchase of an additional 41 per cent of the shares. In April 1990, Skanska purchased Sordani Construction Company. With annual sales of about USD 180 M, this project management company is active in the New York area.

The Skanska Group bases its strength on construction, property, financial and industrial operations. This makes Skanska into one of Europe's leading companies with a worldwide reach.

The declining Swedish market compels increased activity on the international front, in the construction as well as in the acquisition of properties. Skanska acquired a number of major development projects in such cities as Copenhagen, Frankfurt, Munich, Hamburg and Budapest. The nature and speed of political change in Eastern Europe has led to a more open market, and makes our presence there more interesting.

The Skanska Group reports a consolidated operating income after depreciation of SEK 1,432 M in 1989 and income after financial items reached SEK 2,035 M. Income before allocations and taxes rose to SEK 2,744 M. The outlook for 1990 indicates that group income before extraordinary items will reach at least the same level in 1990 as in 1989.



Lars-Ove Hakansson
President and CEO

"I am pleased to report that 1989 was a very good year for the Skanska Group. For the first time, our income after financial items exceeded SEK 2 billion."

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FT LAW REPORTS

Prospective tenant who acquires only at will loses premises

JAVID V AQLI
Court of Appeal (Lord Justice Mustill, Lord Justice Ralph Gibson and Lord Justice Nicholls): May 15 1990

A PROSPECTIVE tenant who pays quarterly rent for possession of premises pending negotiation of the lease is not presumed to have acquired a quarterly tenancy, unless circumstances imply that was the parties' intention; and accordingly, where their intention is unascertainable in that they fail to agree terms, he acquires only a tenancy at will terminable without notice.

The Court of Appeal so held when dismissing an appeal by the defendant Mr Aqli, from Judge Stucley's decision in the County Court ordering him to give up possession of business premises to the plaintiff owner, Mr Javid.

LORD JUSTICE NICHOLLS said that Mr Javid owned a property at 188 Brick Lane, London E1.

On June 25 1985 he met Mr Aqli for the first time. Mr Aqli had lost his place of business and had nowhere to continue manufacturing leather goods. The two of them discussed terms for the grant of a lease of 188 Brick Lane. From the beginning there were difficulties. For instance, there was disagreement as to whether Mr Aqli should be free to sublet

part of the property. Mr Aqli was in an awkward situation. He had nowhere to go and he needed somewhere to leave his stock. Mr Javid took pity on him.

Mr Aqli paid £2,500 and was given the keys, in anticipation that they would be able to agree terms of a lease in due course. Mr Javid signed a receipt for £2,500 received "as rent for three months in advance".

Mr Aqli moved in, but Mr Javid had workmen there carrying out structural repairs. That led to disagreement between the parties and after a fortnight Mr Aqli moved out.

His solicitors asked for "the deposit" to be returned. After a short while the parties composed their differences sufficiently for Mr Aqli to move back.

Their solicitors were in communication regarding the proposed terms of the lease.

By September 30 matters had progressed to the stage of agreement of the lease for execution together with a completion statement made up as at October 21. The lease was for 10 years at £10,000 a year payable quarterly in advance of the usual quarter days.

Eventually Mr Javid's workmen left the property. Mr Aqli found it still had many shortcomings. He spent £2,000 installing electric wiring. Completion did not take place on October 21.

Mr Aqli was ordered to pay

the rent quarterly in advance, but he objected to paying an additional £2,500 as a deposit in respect of potential damage to the property and arrears of rent.

On November 11 he made a second payment to Mr Javid, of £1,875, the difference representing insurance. By mid-December Mr Javid's solicitors were pressing for completion.

On January 10 1986 Mr Aqli paid another quarter's rent in advance. Mr Javid pressed again for completion by January 14. The parties were unable to resolve their disagreement about payment of deposit.

On July 4 Mr Javid commenced possession proceedings.

Judge Stucley gave judgment in favour of the Mr Javid on December 14 1987. Mr Aqli now appealed.

The sole issue was whether Mr Aqli went into occupation as a tenant at will, or as a quarterly tenant.

A tenancy at will existed where either party might determine it at any time.

A periodic tenancy was one which continued from period to period indefinitely until determined by proper notice.

Mr Javid asserted that he had allowed Mr Aqli into possession as a tenant at will, pending the outcome of negotiations.

Mr Aqli pleaded that he held a periodic tenancy.

Mr Harvey, for Mr Aqli, submitted that proof of possession

and payment of quarterly rent raised a presumption in favour of periodic tenancy which could only be rebutted by express agreement for a tenancy at will.

Alternatively, he submitted, if a substantial sum had been paid as advance rent, that presumption was not rebutted by the fact that the grant of a lease was under discussion.

His submissions were not accepted.

Tenancy sprang from a consensual arrangement between two parties. The extent of the right granted and accepted depended primarily on the intention of the parties.

As with other consensually-based arrangements, parties frequently proceeded with an arrangement whereby one person took possession of another's land for payment, without having agreed or directed their minds to one or more fundamental aspects of the transaction.

In such cases the law, where appropriate, had to step in and fill the gaps in a way which was sensible and reasonable.

It would imply from what was agreed and all the surrounding circumstances, the terms the parties intended to apply.

Thus, if one party permitted another to go into possession on payment of rent at so much per week or month, *failing more* the inference sensibly and reasonably to be drawn was that the parties intended

there should be a weekly or monthly tenancy.

The qualification "failing more" was emphasised. Frequently there would be more. Nowadays there normally would be other material surrounding circumstances.

The simple situation was unlikely to arise often, not least because of the extent to which statute had intervened in landlord/tenant relationships.

Where there was more than the simple situation the inference sensibly and reasonably to be drawn would depend on a fair consideration of all the circumstances, of which payment of rent on a periodical basis was only one, albeit a very important one however large or small the amount of the payment might be.

Where parties were negotiating the terms of a proposed lease and the prospective tenant was let into possession or permitted to remain in possession in advance of or in anticipation of terms being agreed, the fact that the parties had not yet agreed terms would be a factor to be taken into account in ascertaining their intention. It would often be a weighty factor.

Frequently in such cases a sum called "rent" was paid in accordance with the terms of the proposed lease. But depending on all the circumstances, parties were not to be supposed thereby to have agreed that the prospective

tenant should be a quarterly tenant.

They could not sensibly be taken to have agreed that he should have a periodic tenancy with all the consequences flowing from that, at a time when they were still not agreed about the terms, and when he had been permitted to go into possession as an interim measure in the expectation that all would be regulated and regularised in due course.

When and so long as such parties were in the throes of negotiating larger terms, caution must be exercised before inferring or imputing an intention to give the occupant more than a very limited interest, be it licence or tenancy.

In *Doe v Crapo (1946) 623 80* Chief Justice Willes said that on proof of payment of rent in respect of premises ordinarily let from year to year, "the law will imply that the party making the payment holds under a tenancy from year to year... But it is competent to either the receiver or the payer of such rent to prove the circumstances under which the payments for rent were so made, and by such circumstances to repel the legal implication which could result from the receipt of rent, unexplained."

The case was clear authority for the proposition that regard must be had to the particular circumstances in which the rent payments were made.

So far as could be seen from

the authorities, the principle had never been doubted. The decision was inconsistent with Mr Harvey's submissions.

Mr Harvey relied on a brief passage in the judgment in *D'Silva v Lister House Development (1971) Ch 1731*, where Mr Justice Buckley, holding that a lease had been executed, considered the position if he were wrong and said with regard to entry into possession on payment of a quarter's rent, "If I assume that there never has been any effective lease, the effect must be that the plaintiff became a quarterly tenant."

Mr Justice Buckley was doing no more than applying the established principle to the particular facts of the case.

None of the recent authorities supported Mr Harvey's submissions.

Judge Stucley held that no periodic tenancy was created when Mr Aqli moved his stock into 188 Brick Lane, because there were too many outstanding differences between the parties. He gave as an example the disagreement over subletting.

There was no ground for disturbing the Judge's conclusion. The appeal was dismissed.

For Mr Javid: Colin Challenger (Hawker & Co).

For Mr Aqli: Peter Harvey (Kumar & Co, Ilford).

Rachel Davies

Barrister

SWEDEN

The Financial Times proposes to publish this survey on:

4th July 1990

For a full editorial synopsis and advertisement details, please contact:

Chris Schaasweg or Gillian King
on 071-873 3000
or write to him at: Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWS PAPER

NEDERLANDSE UNIEVER BEDRIJVEN B.V. formerly VAN DEN BERG EN JONGHE FARMACON N.V.

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Dividends for 1989 of 5.5% (FL 0.28) and 13.825% (FL 0.50275) respectively will be paid on and after 23rd May 1990. To obtain these dividends, certificates must be held on forms obtainable from, lodged with for marking, and left for five days for examination by one of the following:

Midland Securities Services, Client Delivery, Stock Exchange Services, Suffolk House, 51 Leadenhall Street, London EC3A 3LF

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From which further details of the dividends may be obtained on and after 23rd May 1990.

N.V. NEDERLANDSCH ADMINISTRATIEF EN TECHNISCHE UNIEVER BEDRIJVEN B.V. formerly VAN DEN BERG EN JONGHE FARMACON N.V.

23 May 1990.

StateRail

CityRail
EXPRESSIONS OF INTEREST
ELECTRONIC AND
INFORMATION SYSTEMS
INTEGRATION

CityRail, the Sydney (Australia) Metropolitan and Inter-city business unit of State Rail is committed to becoming a first class urban railway system by 1995. To meet this objective CityRail has commenced an extensive programme for the renewal and modernisation of its Signalling and Electronic Control Systems. This programme includes the construction of a Single Control Centre which will involve integration of:

- * Signalling Control and Information Systems
- * Station Passenger Information, and Timetable Systems
- * Train Reporting Systems
- * Management Information Systems

As some of these various systems are being developed independently, CityRail is seeking a suitably qualified consultancy organisation to assist in the role of the Electronic and Information Systems Integration. The task will include reviewing proposals, setting technical standards and protocols, monitoring development and advising on current and future technology changes.

CityRail is seeking expressions of interest from organisations which would be capable of fulfilling this role.

Further particulars and a brief of the scope of work are available from Mr. W. Wells, Programme Manager, Signal Renewal and Modernisation Programme, 4th Floor, 59-75 Grafton Street, Woolahra, NSW 2025 and who may be contacted on telephone ISD +61 2 224 3999 fax ISD +61 2 224 3996.

Written replies are to be forwarded to the State Rail Authority of NSW, Tender Box located in Room 1052 Transport House, 11-31 York Street, Sydney, NSW 2000 Australia, by 10.00 a.m. Wednesday June 13, 1990.

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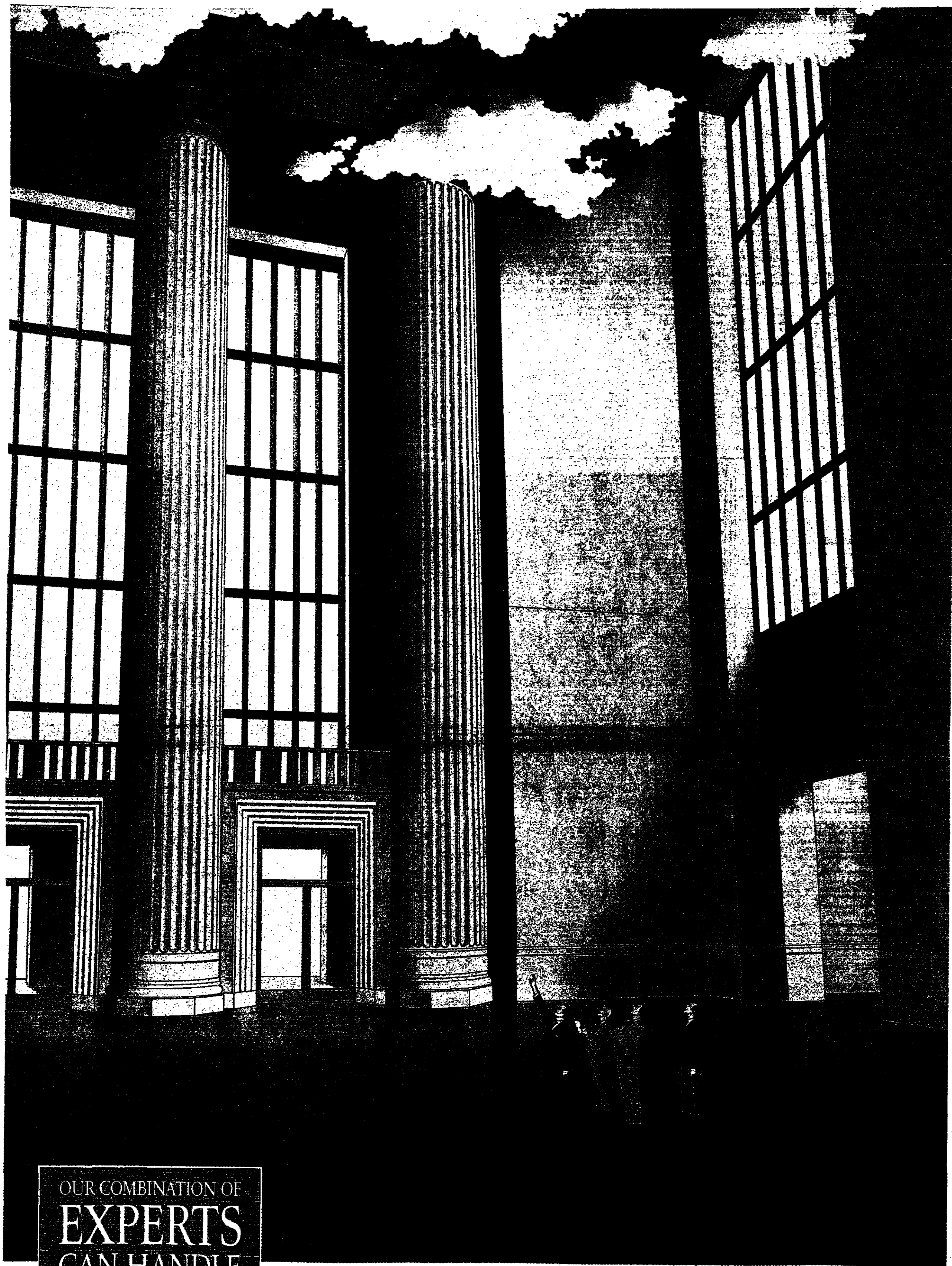
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FT LAW REPORTS

Directors not obliged to act as liquidators to help creditors

RE WELFAB ENGINEERS LTD
Chancery Division
Mr Justice Hoffmann
May 17 1990

DIRECTORS WHO sell the company's assets in an honest attempt to save the business and jobs, are not obliged to act as liquidators to the advantage of creditors, and accordingly, having acted in good faith, they are not in breach of duty if the sale may have been at minimal undervalue and leaves a creditors' deficiency on winding up.

Mr Justice Hoffmann so held when dismissing a misfeasance summons brought by the liquidators of Welfab Engineers Ltd, against two former directors, Mr Anthony Trout and Mr James Wright.

HIS LORDSHIP said that on March 15 1983 the two directors sold the company's freehold premises, equipment and work in progress for £110,000. A winding up order was made on June 20 1983.

The creditors' deficiency was estimated at £43,000. The liquidators alleged that the sale of assets was at a gross undervalue and in breach of the directors' fiduciary duties.

The company was profitable until 1979. It then suffered a number of setbacks. One of its shareholders and directors set up a competing business and

took away customers. A customer's insolvency resulted in a bad debt of £43,000. Business was badly affected by the recession which laid waste the Midlands engineering industry in 1980-82.

In late 1983 the company was trading at a loss, and was being pressed by the bank to reduce its borrowing.

The principal asset was the freehold premises, valued in May 1982 at £145,000. At the beginning of 1983 it appeared to the directors that the only way the company could go on trading would be to sell the property and move into smaller rented premises.

The bank had a charge over the land which would have to be paid off.

Whether the balance would enable the company to pay enough of its debts to go on trading was not clear. It seemed that a price of at least £140,000 would be needed.

In early November 1983 the directors instructed an estate agent to ask £200,000, but to indicate a willingness to take less.

They asked for marketing to be discreet, without advertising or sale boards, to avoid drawing attention to the company's difficulties.

At the same time the company was in negotiation with a company called Euramco Engineering, which was interested in buying the whole undertaking and continuing to employ all or most of the 15 or so

employees, including Mr Wright and Mr Trout.

Euramco was offering £120,000 for land, equipment and work in progress, leaving the company with outstanding debts.

It was also asking the directors to warrant that all the company's creditors would be paid.

That caused difficulty, because it was clear that £120,000 would not be enough for the purpose. There was also some confusion over whether a job for British Rail, in respect of which a £15,000 invoice was about to be issued, was work in progress included in the sale.

On February 24 1983, the estate agent elicited an offer of £125,000 for the premises and some of the factory fittings, from a company called Bell & Webster (Steel Structures) Ltd. Euramco had fixed a deadline of Monday February 28 for exchange of contracts on its proposal.

Because time was so short the directors instructed acceptance of the offer on the basis that it was only subject to contract and that acceptance would enable the legal formalities to proceed while they decided whether to accept it or not.

On February 28 there were three offers: Euramco, Bell & Webster and Thermaspan Roofing Co Ltd.

Discussion with Bell & Webster proceeded on the assumption that after selling its prop-

erty the company would continue in business.

There was discussion of a leaseback of the premises to the company. A rent was named and there was talk about the facilities which would be made available.

The directors knew that unless the price was considerably more than £125,000 none of that would be possible.

The company would be unable to pay enough creditors to stay in business. They could not persuade Bell & Webster to increase its offer.

It was clear that acceptance could only be followed by immediate liquidation of the business.

Thermaspan, which wanted to take over the business as a going concern, seemed the more attractive prospect.

The directors decided to allow the Euramco offer to lapse and to leave the Bell & Webster offer on the table only long enough to enable them to find out more about what Thermaspan had in mind.

It offered £110,000 for the same assets as Euramco wanted, that was to say everything but the book debts. But it was content to treat the £15,000 British Rail invoice as a debt, which made its offer worth that much more than Euramco's.

It agreed to take over the entire work force. It took on Mr Wright and Mr Trout, and they had worked for it ever since.

Of the £110,000 more than £103,000 went to repay the bank as debenture holder, leaving very little for other creditors when the company was wound up three months later.

The liquidators' case was that the directors acted improperly because they gave priority to preservation of the business and employees' jobs, including their own.

If they had advertised the property they might have got nearer the £145,000 valuation. At least they should have accepted the £125,000 offered by Bell & Webster, which would have left them the book debts, work in progress and some of the equipment.

On their evidence, the directors did not regard it as their function to act as informal liquidators on a winding up of the business itself. For that reason, having appreciated that the Bell & Webster offer would not allow the business to continue, they decided to pursue it no further.

It was entirely speculative whether more than the Bell & Webster price could have been obtained by wider marketing. The directors rightly regarded the time in which they had to act as very short. The bank was in constant touch.

The company was incurring losses and ran the risk of trading while insolvent. The market for industrial property in the Midlands was glutted by premises of other failed companies.

It therefore could not be assumed that the directors, in the time available to them, could have obtained more than £125,000.

There were also certain imponderables to be taken into account. For example, although Bell & Webster, if asked, might have given £125,000 for the land whether or not the company wanted a leaseback, that could not be certain.

Although the difference between the Thermaspan offer and the Bell & Webster offer might appear to be £20,000, that sum had to be discounted for imponderables.

On that basis, even on the assumption that the directors should have undertaken the task of liquidating the business, there was not a great deal between the two offers.

The liquidators accepted that if they had decided to invite the appointment of a receiver, the chances that the creditors would have done any better would have been minimal.

Mr Parker for the liquidators said that was no answer. It only showed that the directors could have done worse. Having undertaken the task of realising the assets, they should have done so to the best advantage of creditors.

That would not be fair or realistic. The directors were entitled to take the view that if the business could not be saved, liquidation was not a task they were required to

undertake. If they had decided to invite a receiver or wind up the company, with all the consequences that would have involved, they could not possibly have been criticised.

Therefore, in judging the propriety of the directors' actions, they should be compared with the alternatives of receivership or liquidation, in accordance with recent developments in insolvency law intended to encourage trying to save the business, rather than destroy it.

An honest attempt to save the business should not be judged by a stricter standard, particularly against the background of pressures which must have been imposed on directors by widespread unemployment and industrial devastation in the Midlands at the time.

Mr Wright and Mr Trout were completely honest and believed in good faith that they were entitled to enter into the Thermaspan deal. They were not in breach of duty, and the summons must be dismissed. If that were wrong, they had acted honestly and reasonably and ought fairly to be excused from liability under section 727 of the Companies Act 1985.

For the liquidators: Christopher Parker

For the directors: Jane Givet (Dennis, Faulker & Alsop)

Rachel Davies
Barrister

BRITISH VIRGIN ISLANDS

The Financial Times proposes to publish this survey on:

JUNE 29th

For a full editorial synopsis and advertisement details, please contact:

Nigel Bicknell
on 071-873 3447

or write to him at:

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FINANCIAL TIMES

EUROPE & BUSINESS NEWSPAPER

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COMMODITIES AND AGRICULTURE

Vaccination of EC cattle provokes row in Brussels

By Tim Dickinson in Brussels

STRONG national misgivings were expressed by Farm Ministers in Brussels yesterday about an EC plan to abandon the practice of vaccinating animals against foot-and-mouth disease.

Belgium and Italy were reported to be the most reluctant to accept the European Commission's proposal, seen in Brussels as an essential step if the Community is to achieve a genuinely unified market for trade in animals and animal products.

France, West Germany, Portugal and Spain also had reservations about the proposal as it currently stands.

The impasse demonstrates the difficulty of the task facing the Irish presidency of the Community over the next few weeks as it tries to make significant inroads into the huge backlog of directives covering the sensitive issues of plant and animal health.

With an outline agreement on measures to cope with outbreaks of African horse sickness as the only tangible achievement in the presidency's efforts, the stage is set for a tough bargaining session at the Agriculture Council meeting on June 25-26.

Britain, Ireland, Denmark and Greece are the only coun-



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tries of the EC at the moment that rely solely on a compulsory slaughter for fighting foot-and-mouth disease.

It is conventional wisdom in the Commission, however, that all community members should switch to this system because of the external trade implications by 1992, because vaccination is unnecessarily expensive and because quantities of "live" vaccine are actually expected to cause several recent outbreaks of the disease.

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It is conventional wisdom in the Commission, however, that all community members should switch to this system because of the external trade implications by 1992, because vaccination is unnecessarily expensive and because quantities of "live" vaccine are actually expected to cause several recent outbreaks of the disease.

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Settlement in Transnor Brent trading dispute

By Steven Butler

EXXON, THE US oil group, yesterday said that it had together with Conoco reached an out-of-court settlement with Transnor, the Bermuda-registered oil trader, in a dispute involving the forward market for North Sea Brent oil.

It was not immediately clear, however, whether settlement of the case would alleviate concern that all trading of the market may be subject to US legal jurisdiction.

An opinion by district court Judge William Connor in New York last month, that the Brent market was primarily a

US futures market, had caused a decline in market liquidity as traders shunned deals with US partners.

The settlement, the terms of which were not disclosed, will end legal action in the case, but appears to have left standing the opinion that the market is subject to US jurisdiction.

It raises the question and leaves it unanswered and unsettled, said one specialist on the market.

Transnor had claimed damages against a number of market participants for losses

incurred in 1986, accusing them of manipulating prices downward to reduce UK tax obligations. The evidence for these accusations will not now be heard.

If the US court had ruled in favour of Transnor, there were potentially embarrassing implications for the UK tax authorities.

The UK Department of Trade and Industry and the US Commodity Futures Trading Commission last week published a joint view that "the Brent market is an international market and cannot be regarded

as or regulated as if it were exclusively a US market."

The CFTC is expected to issue a ruling shortly that the market is a forward market not subject to the Commodity Exchange Act and thus CFTC jurisdiction.

This would clarify the legal underpinnings of the market on the fundamental question of whether US companies were in violation of US law by trading Brent forward contracts.

This is a separate question, however, from the establishment of standing in a US court for disputes between traders.

By recognising that the market is international in character, the UK Government appears to have given up claims to exclusive jurisdictional authority.

Settlement of the case will deprive the UK Government of an opportunity to have the courts its view that Judge Connor's opinion was in violation of international law.

The possibility remains open that parties to disputed deals made in London may seek redress in US courts.

Phibro's 'synthetic oil field' coming to the market

By Steven Butler

PHIBRO ENERGY, the commodity-trading arm of Salomon Brothers, the investment house, is coming to market with a novel, tradable oil investment product modelled on the depletion of an oil field over a 10-year period.

The product, Phibro Energy Oil Trust, which is dubbed a "synthetic oil field," allows investors a relatively pure oil price investment. It is the latest product in the market for long-dated forward trading of oil, which has been growing explosively over the past

year.

The units may be of interest to investors betting that the price of oil will rise sharply in the next decade.

Mr Neil Resnick, of Phibro, said it would probably appeal to a wide range of investors, including, for example, fixed income portfolio investors.

Markets have recently seen several bond issues linked to oil prices. However, this appears to be the first issue which pays out on a regular basis according to a formula

linked to oil prices.

Phibro is creating 4m tradable trust units, 3.5m of which will be offered for sale, with the balance held by Salomon Brothers. Holders of the units will be entitled to quarterly payments over the 10-year life of the trust, depending on the oil price.

The assets of the trust will consist of 40 pre-paid forward delivery contracts with Phibro, which must purchase light oil for delivery and sale in Cushing, Oklahoma. This implies the delivery mechanism for the West Texas Intermediate crude

futures contract, traded on the New York Mercantile Exchange. Nymex second-month settlement prices will be used in the pay-out formula.

The amount of oil to be delivered is, however, also geared to the oil price. At \$20 a barrel, for example, 170,000 barrels a month would be delivered. According to the formula this falls to zero when average oil prices decline below \$15, thus exaggerating the downside should oil prices fall, although there is a minimum quarterly delivery of

10,000 barrels.

However, deliveries and pay-out would rise if oil prices rose. If prices averaged \$25, for example, delivery obligations would rise to 217,000 barrels a month.

The formula is designed to increase the pay-out when prices rise, but at a declining rate.

The initial offer price has not yet been decided, but is likely to be about \$25 a unit. Units will be traded on NASDAQ, the US over-the-counter securities market.

Big rise in Israeli farm exports

By Hugh Carnegie in Jerusalem

AGREXCO, Israel's state-run monopoly farm produce export agency, says it is set to record a 37 per cent rise in export earnings in the 1989-90 season to \$440m, with the volume of fruit and vegetable exports also rising sharply, to 150,000 tonnes.

With the bulk of the produce already shipped, Agrexco, which handles almost all exports except cotton and the dominant citrus fruits - said vegetable exports were especially strong. They had already reached about 90,000 tonnes, compared with 55,000 tonnes for the whole of the 1988-89 season. The agency said it expected a further 10,000 tonnes to be exported during the low-out-

put months of the summer, bringing receipts from vegetable sales to \$100m, against \$70m last season.

Agrexco officials have attributed the much improved export performance to several factors, including high quality crops, favourable weather conditions, slack demand on the domestic market and largely favourable currency conditions in Europe, which takes more than 90 per cent of the sales.

The increase will be welcome news to the Israeli agricultural sector, which has been suffering severe difficulties recently and which has seen exports decline sharply as a portion of the total. Export volumes were

at 200,000 tonnes less than five years ago.

State-funded financial help to horticulture farmers appears to have paid good dividends this year, with hot-house tomato exports jumping to 10,000 tonnes from 4,500 last year and peppers likewise rising sharply. Strong demand from France, Germany and Holland also saw potato shipments advance about 60 per cent to 40,000 tonnes.

On the fruit side, avocados recovered significantly from two disastrous weather-hit years to reach 38,000 tonnes, but still have some way to go to get back to the 60,000-tonne level achieved a few seasons ago.

Peru miners lead Centromin lead and zinc strike

By Sally Bowen in Lima

ALL WORKERS at Centromin, Peru's main producer of zinc, lead and silver, had returned to work yesterday after a week-long strike. The state-owned company said the stoppage had cost them over \$10m.

The majority of the 13,000 Centromin workers were back by Monday morning after a week-long strike. The company said the stoppage had cost them over \$10m.

Mr Jaime Cenzano, Centromin's president, said that a long strike could have caused the company to collapse entirely. Centromin output is worth \$500m a year to Peru, he added.

Union leaders postponed a threatened resumption of the strike at the US-owned Southern Peru Copper Corporation after the Ministry of Labour indicated that a strike at such short notice would be illegal. SPPC had also made the conciliatory gesture of taking back four sacked workers.

Tea trade faces struggle to meet demand

By David Blackwell

THE MAIN problem for the \$30m-a-year tea trade was insufficient production to meet rapidly-increasing demand, the first UK Tea Convention was told yesterday.

Producers, merchants, agents and other representatives from 27 countries meeting this week in Eastbourne were urged to seize the opportunities of the coming decade.

Demand is likely to outstrip production - this means the demands of the domestic market against the export trade. Given the expected population growth, potential demand is enormous.

Assuming 3 per cent annual growth in world demand, the market would need an extra 550m kg by 1998. But if the recent 5 per cent growth rate

continued, an extra 1bn kg would be required, Mr Hilditch told the conference.

"Whatever happens, lack of demand is not going to be the problem," he declared.

Until now, production has grown rapidly, with yields of more than 2,000 kg a hectare being registered in some countries, compared with 500-1,000 kg in the early 1950s.

But there must be a limit to how much a bush can produce - common sense suggests it will be difficult to match the improvements of the past," said Mr Hilditch. He warned that the recent slow-down in the rate of increase of new planting needed to be reversed.

Turning to the UK, Mr Hilditch said it could not be denied that the London auction

was "but a shadow of its former glorious self." However, it did have several advantages: greater all-round expertise and across-the-board skills than any other tea marketing centre; excellent finance facilities to provide capital for production investment and finance for day-to-day trade; and excellent communications with the rest of the world.

London should aim to be a truly international market, he said, providing a transparent price mechanism and a barometer of world trade.

The weekly London tea auction on June 25 will be held for the last time at Sir John Lyon House, where it has been since 1971. The July 2 auction will take place at the London Chamber of Commerce.

Mr Chip Sowers, president of the World Council, warned Mr Kern that to underestimate the resolve of wool growers to stand together during difficult times.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,710-1,760 (same).
BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 3.65-4.10 (same).
CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 3.60-4.00

(\$30-410).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.90-8.20 (7.90-8.15).
COPPER: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 2.15-2.40 (2.15-2.30).
MOLYBDENUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.35-3.05 (2.35-3.10).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5.50-6.00.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg), 40-45 (same).
Vanadium: European free market, min. 99 per cent, \$ a lb, 3.70-3.85 (3.65-4.05).
URANIUM: Nuxeo exchange value, \$ per lb, 10, 8.65 (8.60).

WORLD COMMODITIES PRICES

MARKET REPORT

THE Gold price mounted an assault on the \$375-a-ounce mark on the London bullion market yesterday. US fund-buying pushed the price above that level briefly but resistance proved stern and it edged back to close at \$374.75 an ounce, up \$1.50 on the day, under pressure from Middle Eastern selling. Nevertheless, traders suggested that if the wave of selling could be absorbed a new trading range of \$372 to \$378 an ounce might be established. On the London Metal Exchange copper prices rallied in response to an unexpected fall in LME warehouse stocks. The cash price rose \$48 to \$1,607 a tonne and London Markets

the premium over the three months price widened from £72.50 to £93.50 a tonne. The zinc market built on Monday's late rally with cash metal closing \$58 up at \$1,752.50 a tonne, after meeting resistance. Traders said the rise was helped by supply tightness for June delivery dates. A break through cash resistance cleared the way for a \$44 rise in the cash aluminium price to \$1,564 a tonne. At the London Futures and Options Exchange cocoa prices recouped a early fall after fresh strikes threatened on the Ivory Coast, rekindling nervousness about supplies.

Compiled from Reuters

LONDON MARKETS

Oil products		
(NWE prompt delivery per tonne CIF)		
Premium Gasoline	3291-2930	+
Gas Oil	3154-1555	
Heavy Fuel Oil	3087-70	-2
W. T. (1.1 m est)	3153-1535	
Petroleum Argus Estimates		
Oil	+	
Gold (per troy oz)	\$374.75	+
Silver (per troy oz)	518½	+
Platinum (per troy oz)	3467.50	+
Palladium (per troy oz)	1162.00	+
Aluminium (free market)	\$1800	-2
Copper (US Producer)	124.00%	-
Lead (US Producer)	400	-
Nickel (mixed, hot metal)	350	-
Tin (Kuala Lumpur market)	17.00%	-
Tin (New York)	30.00	-0.1
Zinc (US Prime Western)	87½	-
Cattle (live weight)	104.40p	-5.1
Pigs (live weight)	100.00p	-5.1
Pork (live weight)	106.17p	+
London daily sugar (raw)	\$339.42	+
London daily sugar (white)	\$447.52	+
Tin and Lysie export price	\$329.5	+
Latex (English tree)	2112a	
Latex (US No. 8 yellow)	2112a	
Latex (US No. 8 dark Northern)	2128	
Rubber (Jut)	55.50p	
Rubber (Jut)	59.00p	
Rubber (JL RSS No 1 Phum)	391m	
Coconut oil (January)	3352a	-10
Palm Oil (Malaysian)	3275m	
Cocoa (Philippines)	6210	
Cocoa (Indonesia)	6180	
Golden "A" Index	87.56p	
Woolton "B" Index	58p	-2

LONDON STOCK EXCHANGE

Footsie ends the day above 2,300

THE UK stock market yesterday staged a modified re-run of some of last week's more dramatic trading performances, gaining 30 FTSE points to close comfortably above the 2,300 level, and taking the market back to levels not held since mid-February. There was another struggle among leading marketmakers to close their positions, but the institutions, fearful of being left behind, were also drawn into the market.

Wall Street's new peak overnight set the stage for a strong opening in London. Once again the Footsie futures led the way, with an early premium of 40 points altering marketmak-

ers who hastened to buy the underlying Footsie stocks and close any remaining bear positions. While many positions were closed out in hectic trading on Thursday and Friday, at least two leading marketmakers are believed to be still exposed.

Equities closed last night

poised for the announcement today of the UK April trade figures. Traders were not unduly apprehensive, however, commenting that some significant improvement over the surprise February deficit of £2.2bn is virtually certain.

The market opened above

FTSE 2,300, was checked by profit-taking, but then renewed the advance to show a gain of 30 points on the index by mid-session. Share prices then slackened off and Wall Street's difficulty in holding on to an early advance in its session left London to close well off its best.

The final reading showed the

FTSE index at 2,311.3, a rise of 29.2 on the day. At County Nat-West, Mr John Reynolds commented that the market, which touched 2,332.7 at yesterday's peak, could face its next testing around 2,350, when the return on equities would again be challenged by the return on cash.

Sea volume jumped to

625.7m shares from Monday's 516.2m, but traders were agreed that yesterday's figure took in a significant proportion of inter-market deals. Detailed data from the International Stock Exchange confirmed the presence of the institutions last week; customer business jumped to £1.19bn on Thursday and £1.16bn on Friday, the first

move for many weeks above the £1bn daily figure. There are still some doubts over equity volumes, however, and market specialists will want to see firm plus customer totals sustained if the latest market upswing is to be convincing. But strategists again stressed the shift towards optimism for an early British entry to full membership of the EMS, reflected yesterday in further gains in UK Gilt.

The gain in the Footsie of 10

per cent this month has also been spurred by speculation ahead of disclosure after May 31 of equity stakes above 3 per cent which could affect a number of leading UK companies.

GEC gets left behind

DEFENCE electronics and heavy electricals group GEC was one of only a handful of Footsie stocks to lose ground yesterday, with the shares retreating in the face of some hefty selling to close a net 3 1/2 off at 208 1/2p. The company's 17m, around five times the usual level for the stock.

The shares were hit mainly for three reasons: firstly, by reports that Malaysia had cancelled plans to buy 12 Tornado jet fighters - highlighting the vulnerability of defence contracts; secondly, by the knock-on effect of a series of profits downgradings of the West German group Siemens by numerous European investment analysts, citing the company's outlook in defence markets; and thirdly, by the fact that GEC's long-term negative - sell on a twelve month view.

County's Patrick Wellington highlighted numerous bearish developments, including the company's outlook in defence markets. He spoke of a "7 per cent real decline in UK defence markets, and the possibilities of a UK defence review and the cancellation of the Eurofighter project. The County analyst also mentioned Siemens' depressing outlook for GEC's 40/50 Siemens/GEC joint venture in telecommunications.

He said that most UK

analysts had taken too optimistic a view on the potential for GEC-Alsthom in the power generation market. Finally, County said the period of fast dividend growth was "coming to an end, with GEC having to couple dividend growth with earnings growth in the foreseeable future."

Other analysts, however, remained bullish of GEC. Mr Stephen Parker at UBS Phillips & Drew said he believed a contract for GEC to supply a ground defence system worth £500m to Malaysia as being "a major, and valuable, place and extremely valuable to GEC - use the current weakness to buy GEC."

BA warning

Full year figures from British Airways provided an unequivocal thumbs down from the market but divided analysts. The company showed a 29 per cent improvement in profits to £345m, but the chairman said that "the competitive position in the airline industry is becoming increasingly difficult to manage."

The shares sharply underperformed the market, sliding 5 1/2 at one point before closing at 210p to

show a loss of 3 on the day. Turnover was a busy 11m shares.

Taking a positive view, Mr Ian Wild at ERM reiterated his buy recommendation, saying that the way the company presented its information made it easier to take a bearish than a bullish line. Comparisons with other FTSE 100 stocks in a particularly good light, and he raised his forecast for the current year by £20m to £410m, to include £100m of aircraft sales.

The company's broker, UBS Phillips & Drew, was more cautious. Mr Richard Hannah said that while long-term prospects were good, the company would have short-term cost pressures arising, for example, from a more than 18 per cent rise in wages costs as a result of a 9 1/2 per cent pay award and increases in staffing. He lifted his profits forecast by £20m, to £390m, but said that this included an unexpected £20m saving in depreciation costs, so that, in effect, he was cutting his forecast by £20m. His estimate of the value of aircraft sales was £50m.

More pessimistic still was Mr Tim Coombs at County Nat-West WoodMac. He said that the market's reaction was "a bit of a surprise" and that the depreciation change meant the final figures were below expectations and he took £70m off his profit forecast to leave it at £360m, including £80m in aircraft sales.

Castrol highlight

Burmah Oil caught the eye in a firm oil and gas sector, with the stock advancing 23 to 617p, after a day's high of 620p, albeit in relatively light turnover of only 320,000 shares. The stock was helped along by an internal note by the Hoare Gervett oil team, which highlighted the quality of Burmah's Castrol lubricants business.

Hoare calculated Burmah's

earnings at 32p a share and said a 30 per cent discount in the share price to its net asset valuation was too much for a company that could attract takeover activity.

SEV, the privately-owned Dutch group, has a 9.14 per cent stake in Burmah, and many analysts think the Dutch concern could be trying to trigger a merger between Burmah and Calor, the bottled gas group in which SEV has a 44.2 per cent stake. Calor shares

rose 8 to 274p on turnover of 414,000 shares.

British Aerospace was one of

the few stocks to show an early fall against the market trend. The damage was done by reports of the cancellation by Malaysia of the Tornado deal. A statement from the company that negotiations were still in progress provided a measure of reassurance for the market, and the shares rebounded from their low of 515p to peak at 529p before closing at 529p, a net improvement of 3.

Settlement in BAE was also

hurt by the French Government's acceptance that state-owned car maker Renault should repay some state aid, as ordered by the European Commission. The move was seen as a sign that the French Government would be forced to repay "sweeteners" it received when it bought Rover.

A party of mining sector

analysts visited RTX Nevada operations just as the company concluded a pay deal with employees there, according to traders. RTX shares rose 11 to 599p on good volume for the stock of 5.2m.

News that Face was in talks

that might lead to a management buyout came just a day after the company announced that a large family-held stake was up for sale. The shares jumped to 21p, before easing to 19p, up 21p on balance.

NEW HIGHS AND LOWS FOR 1990

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MOTORS, AIRCRAFT TRADES

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1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	9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Money Market Bank Accounts

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark and Canadian \$ weak

POLITICAL WORRIES hit the D-Mark and the Canadian dollar yesterday. Uncertainty about the terms of German economic union and fears that reunification could produce much higher inflation led to selling of the D-Mark, particularly against the Japanese yen. The refusal of the West German opposition Social Democrats to support a treaty on economic union in its present form added to the depressed mood surrounding the D-Mark. It fell sharply to ¥90.80 against the yen from ¥92.35 on Monday and also lost ground within the European Monetary System.

The D-Mark remained above the weakest placed French franc in the EMS, but the decline of the German currency put further upward pressure on the Italian lira, despite the recent cut in Italian interest rates. The Bank of Italy bought DM23m and FF350m at the Milan fixing, as the French franc was fixed at its lowest permitted level of L218.13, against L218.18 previously. At the London close the franc had fallen to L218.10, leaving the lira slightly above its maximum EMS divergence limit.

A weak D-Mark helped reduce the downward pressure on the franc after disappointing French trade figures. The April deficit widened to

FF4.31bn from a revised FF1.06bn in March. A shortfall of around FF2.80bn was expected, but the franc improved slightly against the D-Mark at the Paris fixing, without intervention by the Bank of France. The Bank of Canada intervened as the Canadian dollar came under pressure on political uncertainty. This followed resignations from the ruling Conservative Party over the issue of Quebec. The central bank bought Canadian dollars against its US counterpart at around C\$1.1835. At the London close the US dollar had climbed to C\$1.1930 from C\$1.1795 on Monday.

Today's publication of UK trade figures created a mood of caution around sterling, but the weak D-Mark left the pound stronger against members of the EMS Exchange Rate Mechanism. The market expects an improvement in the April trade deficit to about

£1.5bn from the March figure of £2.18bn.

The pound rose to DM2.8225 from DM2.8125 and to FF9.6050 from FF9.4775. It also improved slightly to ¥1.6915 from ¥1.6810, but fell to ¥256.25 from ¥259.50 and to SF2.4000 from SF2.4050. Sterling's index climbed 0.2 to 89.9.

Lack of confidence in other currencies encouraged funds to flow into the yen. The Japanese unit was firm against the D-Mark and the dollar.

There were no fresh factors to influence the dollar, and the US currency tended to flow with the currents moving other currencies. This meant it strengthened against EMS currencies, but lost ground to the yen. The dollar rose to DM1.6850 from DM1.6535 and to FF5.8200 from FF5.8050, while falling to ¥151.56 from ¥153.50 and to SF1.4185 from SF1.4225. Its index was unchanged at 87.3.

EURO-CURRENCY INTEREST RATES

May 22	Short term	7 Days	One Month	Three Months	Six Months	One Year
London	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Frankfurt	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Paris	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Brussels	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Amsterdam	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Basel	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Geneva	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Madrid	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Barcelona	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Valencia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Seville	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Granada	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Malaga	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Almeria	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Cordoba	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Jaen	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Huelva	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Avila	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Salamanca	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Valladolid	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
León	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Palencia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Burgos	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Segovia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Vitoria	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Bilbao	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
San Sebastián	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Pamplona	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Logroño	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Calatayud	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Henares	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Júcar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4
Alcalá de Guadalupe	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	14 1/2-14 3/4

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INDICES

NEW YORK DOW JONES																			
	May 22	May 27	May 31	May 17	1980						May 22	May 27	May 31	May 17					1980
					HIGH	LOW	HIGH	LOW							HIGH	LOW			
Automobiles	2892.23	2894.68	2818.91	2821.74	2892.23	2894.24	2818.91	2821.74	141.22	AUTOMOBILE	1465.4	1459.0	1478.1	1481.6	173.7	1727.0	1434.5	1484.0	
					2254	2254	2254	2254		ALL INDUSTRY (DOW)	725.0	719.9	726.3	731.8	866.0	870.0	715.0	730.0	
Home Bonds	90.16	89.95	90.04	89.96	90.16	89.95	90.04	89.96		ALL INDUSTRY	598.86	598.39	598.47	599.14	70.29	70.29	598.39	599.14	
Transport	1349.63	1380.85	1377.28	1379.94	1349.63	1380.85	1377.28	1379.94	12.92	INDUSTRIAL	6334.92	6333.76	6340.05	6343.50	6399.43	6391.21	6340.05	6343.50	
Utilities	213.91	214.22	214.23	215.29	213.91	214.22	214.23	215.29	17.32	FINANCIAL	374.16	369.36	368.12	365.93	260.47	260.29	365.93	368.12	
					213.91	214.22	214.23	215.29		REAL ESTATE	571.9	572.8	584.3	591.3	76.7	76.7	584.3	591.3	
					213.91	214.22	214.23	215.29		FRANCE	354.94	352.86	356.60	358.84	537.60	537.60	356.60	358.84	
					213.91	214.22	214.23	215.29		ALL COUNTRIES	2125.09	2125.09	2125.09	2125.09	2125.09	2125.09	2125.09	2125.09	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		GERMANY	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		INDUSTRIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FINANCIAL	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		REAL ESTATE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	214.22	214.23	215.29		FRANCE	764.62	771.79	788.17	786.5	835.92	835.92	788.17	786.5	
					213.91	2													

TOKYO - Most Active Stocks									
Tuesday May 22 1990									
	Stocks	Closing	Change		Stocks	Closing	Change		
	Traded	Price	as day		Traded	Price	as day		
Kawasaki Iry	15.7m	525	+30	Nippon Steel	15.8m	674	+16		
Sanabo Iry	16.8m	1,080	+40	Chiyoda Corp	15.8m	2,070	+30		
Sumit	15.7m	2,140	+30	NOF	11.8m	947	+5		
Ajipon Mining	15.8m	1,040	0	Sharp	10.7m	1,820	+20		
Y&Y	15.9m	1,000	+30	Honsha Paper	7.3m	2,490	-140		

Tel

FINANCIAL TIMES

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

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NASDAQ NATIONAL MARKET

3m prices May.22

[illegible]

**4pm prices
May 22**

[illegible]

